

Reappropriation Requests

2018 General Fund Surplus		\$8,268,975
CMO – Management Analyst II (5 Months)		\$39,687
Human Resources – Pinnacol Dividend Check		\$91,000
Parks, Rec & Golf – Bison Grill Salary Tips		\$55,585
Parks, Rec & Golf – Bison Grill Salaries VHE		\$53,591
Public Works – Increase to Refuse Collection Budget		\$446,572
Public Works – Tandem Axel Snow Plows (2)		\$488,796
CMO – MHGHP LIHTC Funding Gap		\$3,750,000
Public Works – MHGHP Stormwater Pond		\$2,500,000
Public Works – East 88 th Avenue		\$399,502
Remaining Surplus		\$444,242

Ordinance for consideration/approval 8.5.19





City Manager Recommendations

Study Session July 22, 2019

Presentation 19-126

Proposed Budget Schedule

- July 22nd –City Manager recommendations on department requests/Legislative Budget
- August 12th – TBD
- August 26th – Budget Retreat
- October 21st – Council, GID's & URA open public hearings
- November 4th – Council, GID's & URA close public hearings, budget adoption



Characteristics of a Good Budget Process

- Incorporates a long-term perspective
- Establishes linkages to broad organizational goals
- Focuses budget decisions on results and outcomes
- Involves and promotes effective communication with stakeholders



Key Considerations for 2020 Budget

- Reducing PD response times
- Economic Development project management
- Fiscally responsible growth while maintaining service levels
- Strategic capital investments
- Attracting and retaining high quality employees



Key Considerations Con't

- Fund Balance is healthy, recommend continued conservative approach to spending/saving
- 2020 Estimated Revenues exceed budget by \$9M (2K Included)
- Departments are operating within budget percentages for 2019 (50% as of June 30, 2018)
- Reduced concern about recession
- No inflation adjustment was added to base
- Position Budgeting audit – salary/benefit amounts subject to change
- Preliminary round used 2019 allocation numbers – subject to change when equipment/vehicle list is amended
- Initial Budget Requests of \$7.4M, CM recommendation \$6.1M
- Re-appropriation recommendation of \$7.8M



2020 General Fund Preliminary

Total General Fund Revenue		\$79,077,239
General Fund Revenue		\$77,657,346
Transfer From Water Acquisition		\$530,831
Transfer From 2K Allocation		\$889,062
General Fund Expenditures		\$73,464,137
Total Operating Budget Expense		\$65,576,271
Housing Authority		\$60,000
Elected Officials Retirement Fund		\$51,360
Transfer to Debt Service		\$2,958,639
Transfer to CIPP (Road & Bridge)		\$578,881
Transfer to CIPP (Highway User)		\$2,134,738
Transfer to CIPP Indirect Allocation Long Term Capital (20%)		\$113,113
Transfer to URA Fund-Derby Catalyst		\$83,000
Transfer to CIPP Fund		\$1,908,135
Revenues Minus Expenditures		\$5,613,102



2020 2K General Fund Preliminary

Total 2K Revenue		\$17,453,086
1% Taxes		\$15,767,044
Paradise Pool		\$321,301
Bison Ridge Recreation Center		\$1,364,741
2K Expenditures		\$14,055,706
2K Indirect Salary Allocation		\$3,023,719
2K Recreation		\$1,938,113
2K Parks		\$450,816
2K Recreation Administration Operations		\$211,160
2K Roads		\$114,748
2K Indirect Allocation Long Term Capital (20%)		\$113,113
2K Indirect Allocation (15%)		\$775,949
2K 2014 Debt Service Fund		\$4,537,188
2K 2016 Debt Service Fund		\$2,890,900
Revenues Minus Expenditures		\$3,397,381



2019-2020 Base Budget Variances

Row Labels	2019 Budget	2020 Budget	2020 Variance
010 General Fund	66,551,562	68,987,740	2,436,178
10 City Manager	3,310,237	3,835,046	524,809
11 Finance	13,031,089	12,642,821	(388,268)
12 Human Resources	1,133,494	1,195,165	61,671
13 Community Development	3,954,088	4,212,512	258,424
14 Public Safety	18,347,395	18,703,396	356,001
15 Public Works	8,881,496	13,873,775	4,992,279
16 Parks & Recreation	16,194,273	12,784,192	(3,410,081)
20 Legal	1,057,099	1,066,951	9,852
21 Legislative	642,391	673,882	31,491
Grand Total	66,551,562	68,987,740	2,436,178



Explanation of Department Variances

City Manager (Increase)

- Acquisition of Municipal Court
- Contractual Obligation Increases (LDC into MuniCode)

Finance (Decrease)

- Municipal Court Transfer

Human Resources (Increase)

- Contractual Obligation Increases and Career Development (Recruitment, EAP, and Recognition Program)

Community Development (Increase)

- Contractual Obligation Increases (HUD, Translation, and RTD)

Public Safety (Increase)

- Conversion of Commander and Patrol Sergeant to 1.0 FTE

Public Works (Increase)

- Acquisition of Parks Maintenance
- VHE Compression Adjustment
- ROW Maintenance Adjustment
- Contractual Obligation Increases (Waste Management and Utilities)

Parks, Recreation & Golf (Decrease)

- Parks Maintenance Transfer
- Supply Increases (Alcohol, Food and Beverage, and Chemicals)

All Departments have salary/benefits increases



2020 City Council Priorities

Priority Outcomes

2.4 Efficient and effective business processes

3.2 Safe, Multi-Modal Travel Network

4.1 Sense of Safety in Neighborhoods and Personal Security

The following Outcome Areas received 2 dots each during the exercise at the 2019 retreat and have not been indicated as 2020 priorities.

- 2.2 Healthy and safe workforce
- 2.5 Sense of Safety in Neighborhoods
- 5.1 Financial compliance
- 5.2 Participatory & inclusive community

Priority Projects

- FTE manage metro districts
- FTE ED/development case manager
- Infrastructure @ light-rail station
- Infrastructure E-470 area
- Build Veterans inclusive park
- Evaluate Bison Grill Kitchen expansion
- Citywide facility study
- 120th Ave. & Hwy 85 Flyover

2019 Retreat to inform the 2020 work plan and budget



February 2019 City Council Retreat Overview

Additional City Council Direction

- Create 2020 budget recommendations to improve Public Safety levels of service and efficiencies; and include the pros/cons or possible improvements
- Provide Council with the projects and cost data for infrastructure in each area; Council will decide later based on projects and costs
- Draft an ordinance to regulate Metro Districts and bring information on costs/impacts of
 - Not allowing metro districts at all
 - Cause/effect of different regulation options (stricter and lighter, types)



February 2019 City Council Retreat Overview

Additional City Council Direction (Continued)

- Implement the proposed citizen engagement schedule with additional engagement events.
 - Add a Spanish only outreach (coffee/pilsner)
 - Add 2 more events to ensure both north and south have coffee/pilsner events
- Develop proposal and budget to expand Council's engagement through social media in 2020.



2020 Council Goals and Outcomes

1. Promote a balanced and thriving city economy.

- 1.1 Balanced mix of land uses
- 1.2 Location of choice for primary employers

2. Promote efficient and effective city government to improve levels of service.

- 2.1 Be an employer of choice
- 2.2 A healthy and safe workforce
- 2.3 Reliable, scalable, available, and secure technology
- 2.4 Efficient and effective business processes
- 2.5 Financial compliance and stability

3. Develop and maintain the public infrastructure to improve community appearance and encourage continued development.

- 3.1 Aesthetically-pleasing neighborhoods free from noise and hazards
- 3.2 Safe, multi-modal travel network
- 3.3 Safe and sustainable public facilities
- 3.4 High-quality natural and built environment
- 3.5 Sense of historic and culture significance

4. Promote resident health, safety and education.

- 4.1 Sense of safety in neighborhoods and personal security
- 4.2 Fair and impartial administration of justice
- 4.3 Active living and healthy lifestyles for all residents

5. Improve community involvement and trust.

- 5.1 Accessible, reliable, and transparent information
- 5.2 Participatory and inclusive community

Priority Outcomes identified by City Council





Department Budget Requests

2020 General Fund Preliminary Updated

2018 General Fund Surplus	\$5,613,102
CM Recommendations	\$2,460,723
Addition for Refuse Collection Increase	\$2,500,000
Salary/Benefits Audit	\$300,000
Update to Fleet Allocation – 2020 Vehicle/Equipment List	\$200,000
Remaining Surplus	\$152,379



2020 2K General Fund Preliminary Updated

2K General Fund Surplus		\$3,397,381
CM Recommendations		\$355,419
Remaining Surplus		\$3,041,962

CIPP will be presented next, anticipate use of remaining surplus in addition to 2K fund balance



2020 Budget Requests

Department	Amount
Community Development	106,914
Legal	5,600
City Manager's Office	823,416
Human Resources	91,110
Information Technology	1,019,039
Parks, Recreation, and Golf	1,186,819
Public Safety	1,442,916
Public Works	2,764,899
Grand Total	7,440,713



Requests by Outcome

1.2 Location of choice for primary employers

Request Type	Dept.	Description	Amount	Decision
Special Consideration	ED	Aerotropolis Marketing Campaign	175,000	Yes
New Position without vehicle	ED	Business Recruitment Manager	132,166	No
Budget Enhancement	ED	CC SBRC IT Services - Ongoing	4,300	Yes
Special Consideration	ED	E.D. Five-Year Strategic Plan	150,000	No
Special Consideration	ED	Restaurant Incentives Payments	120,450	Yes
Special Consideration	ED	Sm Biz Tool - RLF Seed Funding	200,000	Maybe



Requests by Outcome

2.1 Be an employer of choice

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	HR	City Policies Review, Revision, Changes	7,000	Yes
Budget Enhancement	HR	HR Development Budget	7,000	Yes
Budget Enhancement	HR	LinkedIn Recruitment	13,700	Yes
Budget Enhancement	HR	Police Dept Exclusive Employee Assistance Resource	10,800	Yes
Budget Enhancement	HR	Recognition Program	12,000	Yes
Budget Enhancement	HR	Student Loan Repayment Program	27,610	Maybe
Furniture and Equipment	PW	MSC Bldg A Large & Small Conf Rooms	41,879	Maybe
Furniture and Equipment	PW	MSC Bldg A Training Room	4,400	Yes



Requests by Outcome

2.2 A healthy and safe workforce

Request Type	Dept.	Description	Amount	Decision
Vehicle Request	CD	New Vehicle	5,500	Yes
Budget Enhancement	HR	Risk/PD Safety Incentive Program	10,000	Yes
Budget Enhancement	PRG	2020 Salaries – PT Staff	4,000	No
Budget Enhancement	PW	Engineering Training	9,620	Yes



Requests by Outcome

2.3 Reliable, scalable, available, and secure technology

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	IT	Career Development Enhancement	14,977	Yes
IT Request	IT	MSC Ethernet wiring upgrades	100,000	Yes
Budget Enhancement	IT	Office365/Azure Licensing Upgrade	25,800	Yes
Budget Enhancement	IT	Telephone Enhancement	3,000	No
IT Request	PS	Axon Interview Room	45,000	Yes
New Position with vehicle	PS	Community Service Officer Supervisor	152,602	Yes
IT Request	PS	Crime Scene Software	6,391	Yes
IT Request	PS	Online Reporting	35,000	Yes
Furniture and Equipment	PS	Tasers	75,000	Yes
Furniture and Equipment	PS	Body Worn Cameras	45,000	Yes



Requests by Outcome

2.4 Efficient and effective business processes

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	Legal	Career Development Enhancement	2,000	Yes
Budget Enhancement	Legal	Legal research service subscription	3,600	Yes
IT Request	IT	AV Management Software Integration	25,000	Yes
New Position without vehicle	IT	Convert GIS Tech from VHE to FTE	32,607	Yes
IT Request	IT	Hansen Software Replacement	750,000	Yes*
New Position without vehicle	IT	Service Desk Analyst	67,655	Yes
New Position without vehicle	PS	Administrative Specialist II (2)	132,860	No
New Position without vehicle	PS	Administrative Specialist III (2)	147,775	Yes
New Position without vehicle	PS	Community Services Officers (2)	175,938	Yes
New Position with vehicle	PS	Marshal (4)	260,722	Yes
New Position without vehicle	PS	Records Specialist Overhires (2)	145,612	No

* IT Retained Earnings



Requests by Outcome

3.1 Aesthetically-pleasing neighborhoods free from noise and hazards

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	CD	Translation Service	5,000	Yes
Budget Enhancement	PW	Increase to Annual Refuse Collection Budget	2,500,000	Yes

3.2 Safe, multi-modal travel network

Request Type	Dept.	Description	Amount	Decision
Special Consideration	CD	RTD Route 62 Bus Grant	56,414	Yes



Requests by Outcome

3.3 Safe and sustainable public facilities

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	PRG	Additional Water for 27J Ballfield Improvements	35,660	No
Budget Enhancement	PRG	Bison Ridge Capital Outlay - Equipment Replacement	165,000	Yes
Budget Enhancement	PRG	Bison Ridge Equipment Replacement (under \$5,000)	17,729	Yes
Budget Enhancement	PRG	Eagle Pointe Capital Outlay - Equipment Replacement	46,133	Yes
Budget Enhancement	PRG	Golf Maintenance – Irrigation Parts & Repairs	6,000	No
Budget Enhancement	PRG	Golf Maintenance – Outside Services General	3,960	No
Budget Enhancement	PRG	Golf Maintenance –Fertilizer/Chemicals	10,000	No
Budget Enhancement	PRG	Golf Maintenance –Fuel/Lubricants	4,257	No
Budget Enhancement	PRG	Paradise Island Capital Outlay - Equipment Replacement	32,000	Yes
Budget Enhancement	PRG	Parks Variable Hour Employee Budget Enhancement	172,600	No
Furniture and Equipment	PW	Civic Center Side Chair Replacement	88,000	Yes
Facility Renovation	PW	Data Center Clean Agent Fire Suppression System	35,000	Yes
Budget Enhancement	PW	Enhancement to Facilities Career Development Budget	6,000	Yes
Budget Enhancement	PW	Enhancement to Facilities Training Budget	12,000	Yes
Budget Enhancement	PW	Enhancement to Fleet Career Development Budget	6,000	Yes
Budget Enhancement	PW	Enhancement to Fleet Training Budget	12,000	Yes
Facility Renovation	PW	Security Card Access Installation at MSC	50,000	Yes



Requests by Outcome

3.4 High-quality natural and built environment

Request Type	Dept.	Description	Amount	Decision
Special Consideration	CD	HUD Required CDBG Consolidated Plan	40,000	Yes

4.1 Sense of safety in neighborhoods and personal security

Request Type	Dept.	Description	Amount	Decision
Furniture and Equipment	PS	40mm Multi Launcher Less Lethal Weapons	10,580	No
New Position without vehicle	PS	Investigative Technician	88,636	Yes
Budget Enhancement	PS	Narcan Nasal Spray	1,800	No
Furniture and Equipment	PS	Phone Recording Equipment	12,000	Yes
Special Consideration	PS	Portable (handheld) Radio	108,000	Yes



Requests by Outcome

4.3 Active living and healthy lifestyles for all residents

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	PRG	Active Adult Specialist - Bison Ridge	5,616	Yes
Budget Enhancement	PRG	Active Adult Specialist - Eagle Pointe	9,451	Yes
Budget Enhancement	PRG	Aqua Fitness - Eagle Pointe	8,165	Yes
Budget Enhancement	PRG	Aqua Fitness Instuctors - Bison Ridge	3,885	Yes
Budget Enhancement	PRG	Bison Grill - Alcohol	4,745	Yes
Budget Enhancement	PRG	Bison Grill - Food & Beverage	23,408	Yes
Budget Enhancement	PRG	Bison Grill - Outside Services	1,770	Yes
Budget Enhancement	PRG	Bison Grill - Salaries Tips	55,585	No
Budget Enhancement	PRG	Bison Grill - VHE Salaries	53,591	No
Budget Enhancement	PRG	Bison Ridge Aquatic Chemicals	7,140	Yes
Budget Enhancement	PRG	Bison Ridge Aquatics Staffing	55,702	Yes
Budget Enhancement	PRG	Bison Ridge Facility Staffing	27,000	Yes
Budget Enhancement	PRG	Community Inclusion Program Funding	28,800	Yes



Requests by Outcome

4.3 Active living and healthy lifestyles for all residents (cont.)

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	PRG	Dance Staffing - Eagle Pointe	3,748	Yes
Budget Enhancement	PRG	Dance Supplies Eagle Pointe	4,652	Yes
Budget Enhancement	PRG	Dance/Gymnastics Staffing - Bison Ridge	82,525	Yes
Budget Enhancement	PRG	Dance/Gymnastics Supplies - Bison Ridge	24,290	Yes
Budget Enhancement	PRG	Eagle Pointe Aquatic Chemicals	18,694	Yes
Budget Enhancement	PRG	Eagle Pointe Aquatics Staffing	98,211	Yes
Budget Enhancement	PRG	Eagle Pointe Childcare Staffing	33,000	Yes
Budget Enhancement	PRG	Eagle Pointe Facility Staffing	26,000	Yes
Budget Enhancement	PRG	Eagle Pointe Weigh and Win Machine	3,000	Yes
New Position without vehicle	PRG	Fitness/Wellness Intern	4,846	No
Budget Enhancement	PRG	GOCO Generation Wild (GoWild - NEMC)	10,000	Yes
New Position without vehicle	PRG	Recreation Coordinator - Community Inclusion	80,296	No
Vehicle Request	PRG	Recreation/Admin Ford Escapes (2)	9,960	Yes
Budget Enhancement	PRG	Scholarship Funding	5,400	No



Requests by Outcome

5.1 Accessible, reliable, and transparent information

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	CC	Incorporate LDC into MuniCode online	12,000	Yes
Budget Enhancement	COMM	Social Media Contracted Services	29,500	Yes

5.2 Participatory and inclusive community

Request Type	Dept.	Description	Amount	Decision
Budget Enhancement	HR	Civic Academy	3,000	Yes



2020 Legislative Budget

Category	Amount
Personnel Services	183,843
Services and Charges	485,489
Materials and Supplies	4,550
Total Budget	673,882





CIPP Requests



Framework for Five Year Plan

- **Traditional Capital Projects**
 - New parks, recreation amenities, roads & facilities
 - Variety of funding sources, including general fund
- **Operational Capital Projects**
 - Signals, bridge replacement, warning towers, sidewalk connections, drainage/water quality, park/road enhancements, studies
 - General fund transfer + variety of fees
- **Preservation Capital Projects**
 - Long-term asset maintenance/replacement of roads, flatwork, parks, and golf assets
 - Set annual funding amounts (percentage or dollar) to improve budget/project certainty
 - Facilities, fleet and information technology long-term capital projects will adopt a similar approach, but funded through internal service funds, not CIPP



CIPP Funding Sources

- General Fund
- Highway Users Tax
- Motor Vehicle Registration
- Solid Waste
- AdCo Open Space
- Lottery
- Park Impact Fee
- AdCo Road & Bridge
- Road Impact Fee
- Drainage Basin
- All GIDs (future)
- Airport revenue (future)
- CDBG (future)
- 2K (future)

Total Requested Projects

CIPP FUND						
PROJECTS	2020	2021	2022	2023	2024	
Preservation	Budgeted	Plan	Plan	Plan	Plan	
2019 PRG Preservation	\$ 460,500	\$ 555,000	\$ 2,575,000	\$ 250,000	\$ -	
Eagle Pointe PUD Replacement	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	
Emergency Roadway/Drainage Repairs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	
Evaluation of Core City Signals	\$ 100,000	\$ -	\$ -	\$ -	\$ -	
Golf Course Railing Replacement	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
Ivy Street Road Reconstruction	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	
Pavement Management 2019	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,550,000	\$ -	
Replace Illuminated Street Signs Hwy 2	\$ 90,000	\$ -	\$ -	\$ -	\$ -	
Traffic Signal Maintenance	\$ 100,000	\$ 80,000	\$ 80,000	\$ 100,000	\$ -	
Bridge Maintenance Program	\$ -	\$ 166,184	\$ 167,704	\$ -	\$ -	
City Parking Lot Maintenance	\$ -	\$ -	\$ -	\$ 500,000	\$ -	
PROJECTS	2020	2021	2022	2023	2024	
Operational						
Concrete Flatwork	\$ 165,000	\$ 165,000	\$ 165,000	\$ 825,000	\$ -	
Sidewalk Connectivity	\$ 96,000	\$ 96,000	\$ 96,000	\$ 96,000	\$ -	
ADA Compliance	\$ 50,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -	
First Creek Outfall System Plan	\$ 70,000	\$ -	\$ -	\$ -	\$ -	
MSC Generator Installation	\$ 500,000	\$ -	\$ -	\$ -	\$ -	
Outdoor Warning Towers 2019	\$ -	\$ 181,000	\$ -	\$ 185,000	\$ -	
Railroad Intelligent Trans. System	\$ 300,000	\$ -	\$ -	\$ -	\$ -	
Traffic Calming Program	\$ 100,000	\$ -	\$ 30,000	\$ -	\$ -	
Derby Entryway Signage	\$ 52,000	\$ -	\$ -	\$ -	\$ -	
Derby Area Lighting Improvements	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	
MSC Facilities Study	\$ 150,000	\$ -	\$ -	\$ -	\$ -	
Fairfax Park Drainage Outlet Reconstruction	\$ 750,000	\$ -	\$ -	\$ -	\$ -	
Golf Course Site Evaluation	\$ 45,000	\$ -	\$ -	\$ -	\$ -	
Golf Course Fencing	\$ 125,000	\$ 71,000	\$ -	\$ -	\$ -	
Parks, Rec Golf Master Plan	\$ 150,000	\$ -	\$ -	\$ -	\$ -	
Traffic Signal	\$ 600,000	\$ 480,000	\$ -	\$ -	\$ -	
Regional Drainage Irondale OSP	\$ -	\$ -	\$ 300,000	\$ -	\$ -	
Railroad Crossing Replacement Program	\$ -	\$ -	\$ -	\$ 250,000	\$ -	
PROJECTS	2020	2021	2022	2023	2024	
Traditional						
88th Ave Widening	\$ 6,485,260	\$ 2,000,000	\$ 2,500,000	\$ -	\$ -	
104th Avenue Flashing Yellow Arrow Signals	\$ 120,000	\$ -	\$ -	\$ -	\$ -	
112th Avenue - Potomac to Chambers	\$ 795,675	\$ 1,893,706	\$ 1,572,000	\$ -	\$ -	
120th & US85 Interchange	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	
Bridge Replacement: Peoria	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	
Bridge Replacement: Potomac	\$ 1,000,000	\$ 1,019,456	\$ -	\$ -	\$ -	
Core City Infrastructure Improvements	\$ 750,000	\$ -	\$ -	\$ 250,000	\$ -	
Eagle Pointe Projects	\$ 155,000	\$ -	\$ -	\$ -	\$ -	
Golf Parking Lot Expansion	\$ -	\$ -	\$ 150,000	\$ -	\$ -	
I-76 On Ramp	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	
Irondale Neighborhood Plan "Quick Items"	\$ 871,200	\$ -	\$ -	\$ -	\$ -	
Kearney Street Drainage Improvements	\$ 190,000	\$ -	\$ -	\$ -	\$ -	
MHGP LIHTC Funding Gap	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	
MHGP Stormwater Pond	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	
Rosemary Street Widening (design & prep)	\$ 2,000,000	\$ 1,000,000	\$ 1,150,000	\$ 1,300,000	\$ -	
US 85/Vasquez Improvements	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	
Dahlia Street Improvements	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	
Derby Improvements	\$ 300,000	\$ -	\$ -	\$ -	\$ -	
Turnberry Outfall	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	
	2020	2021	2022	2023	2024	
Total	\$ 32,370,635	\$ 10,472,346	\$ 19,350,704	\$ 6,371,000	\$ -	
Contingency					\$ -	
Final Total	\$ 32,370,635	\$ 10,472,346	\$ 19,350,704	\$ 6,371,000	\$ -	

Traditional Project Scoring

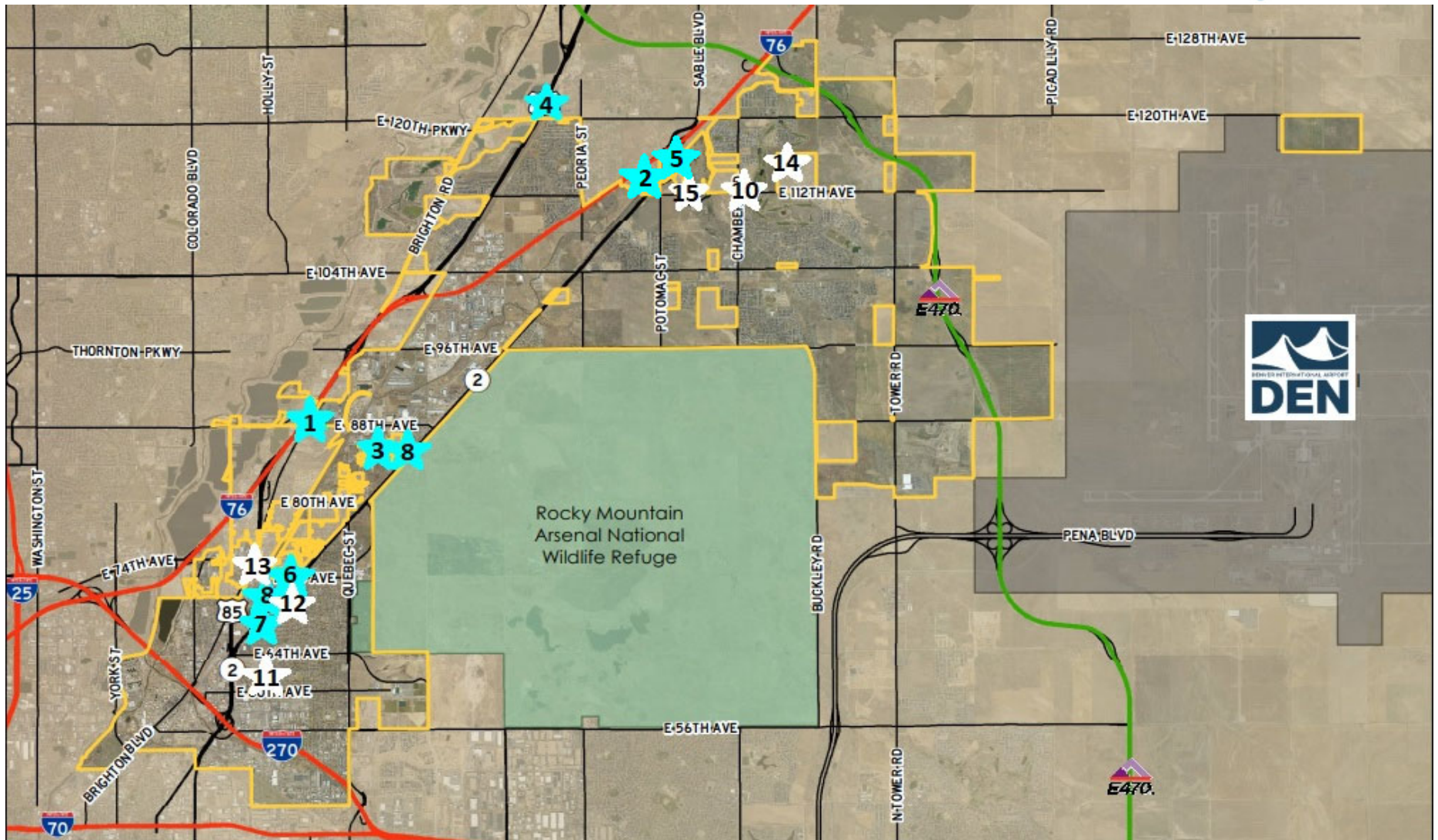
Criteria	Value	Score
1. Prior Funding Commitment	Yes = 10 No = 0	
2. Does project fall within Council's priority outcome areas?	Yes = 10 No = 0	
a. Efficient & effective business processes	20	
b. Safe, multi-modal travel network	20	
c. Sense of safety in neighborhood & personal security	16	
d. Healthy & safe workforce	8	
e. Financial compliance & revenue stability	8	
f. Accessible, reliable, & transparent information	8	
f. Participatory & inclusive community	8	
3. Community Benefit	Citywide = 20 Specific Ward = 10	
4. Regulatory Mandate	Yes = 20 No = 0	
5. State of Good Repair	Yes = 10 No = 0	
6. Safety Benefit	High = 10 Moderate = 8 Low = 6 None = 4	

Your Total	
Out of	100 points

CIPCAC Traditional Project Scoring

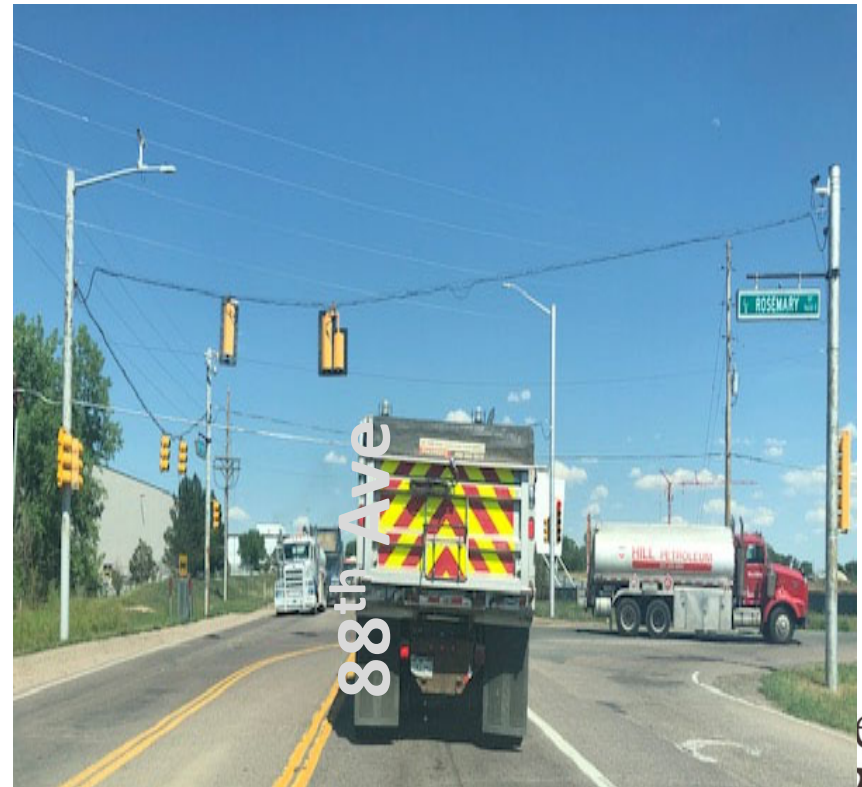
Project Name	In 5-Yr CIPP	Prior \$	Rank
88th Avenue Widening	Yes	Yes	1
Bridge Replacement - Peoria		Yes	2
Rosemary Widening	Yes	Yes	3
Interchange Construction - 120th Ave. & U.S. 85	Yes	Yes	4
Bridge Replacement - Potomac	Yes	Yes	5
Dahlia Street Improvements	Yes		6
MHGP Storm Water Pond			7
Derby Area Lighting	Yes		8
Irondale	Yes	Yes	8
112th Avenue Widening - Chambers to Tower			10
Eagle Pointe Projects			11
MHGP LIHTC Housing Gap			12
Derby Entryway Signage			13
Golf Course Fence - Front 9	Yes		14
Outfall for Turnberry under Highway 2, Railroad and O'Brian Canal			15

Traditional Projects Map



88th Avenue Widening - 1

- Widen and improve 88th Avenue from I-76 to Rosemary.
- \$6.5M requested



Peoria Bridge Replacement - 2

- Replacement of structurally deficient bridge.
- Will be funded but not initiated in 2020.
- \$1M requested



Rosemary Widening - 3

- Widen Rosemary to 4 lanes from 80th Avenue to 88th Avenue. May include curb, gutter, sidewalk, draining, and lighting improvements.
- \$2M requested



Interchange Construction - 4

- 120th Avenue and US 85.
- No additional funds requested



Potomac Bridge Replacement - 5

- Replacement of structurally deficient bridge.
- \$1M requested



Dahlia Street - 6

- Add curb, gutter, and sidewalk to Dahlia Street from 74th Avenue to 69th Avenue
- \$1M requested



MHGP Storm Water Pond - 7

- Expand storm water pond to be expanded from 29 acre feet to 45 acre feet to meet future capacity needs.
- \$2.5M requested



Derby Area Lighting Improvements – 8

- Improve lighting to make the Derby area safer and more welcoming.
- \$200K requested



112th Avenue Improvements - 10

- Reconstruct and widen 112th Avenue from Chambers Road to Towers Road.
- \$800K requested



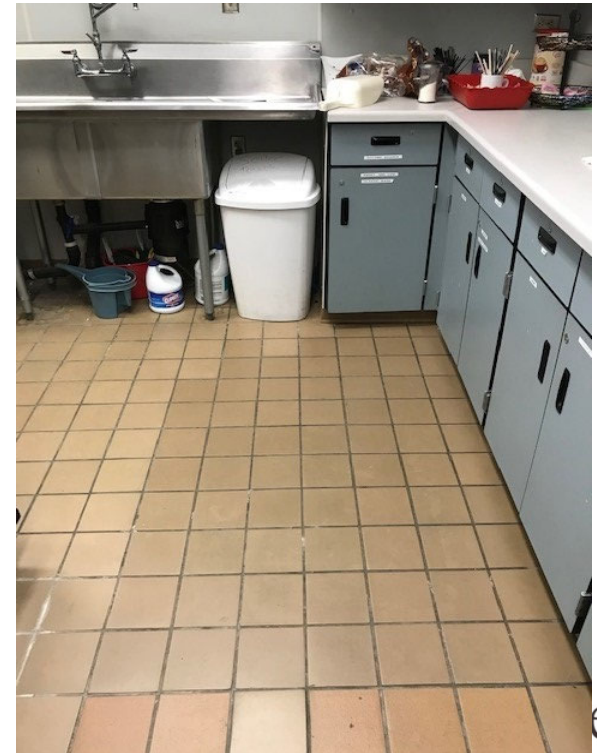
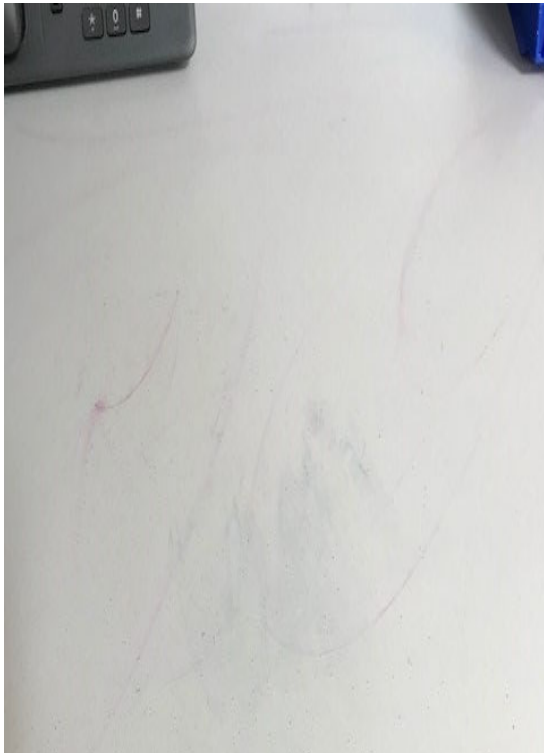
112th Avenue Improvements - 10

- The City's share of the estimated \$9,843,865 cost of improving 112th Avenue from Chambers to Parkside Drive is \$4,659,299.
- There is \$795,675 in the 5-year CIPP.
 - Can add \$1M from Villages at Buffalo Run and 3M from NIGID; OR
 - Can ask Reunion to front the cost with interest



Eagle Point Projects - 11

- Replace flooring in 7 rooms, cabinets and countertops in 6 rooms, and remodel kitchen.
- \$155K requested



Derby Entryway Signage – 13

- Install wayfinding signage to direct visitors.
- \$52K requested



Golf Course Fence - 14

- Build a splitrail fence for the Front 9 boundary.
- \$125K requested



Outfall for Turnberry - 15

- Construct an outfall system for Turnberry Pond.
- \$1.5M requested



Operation Project Scoring

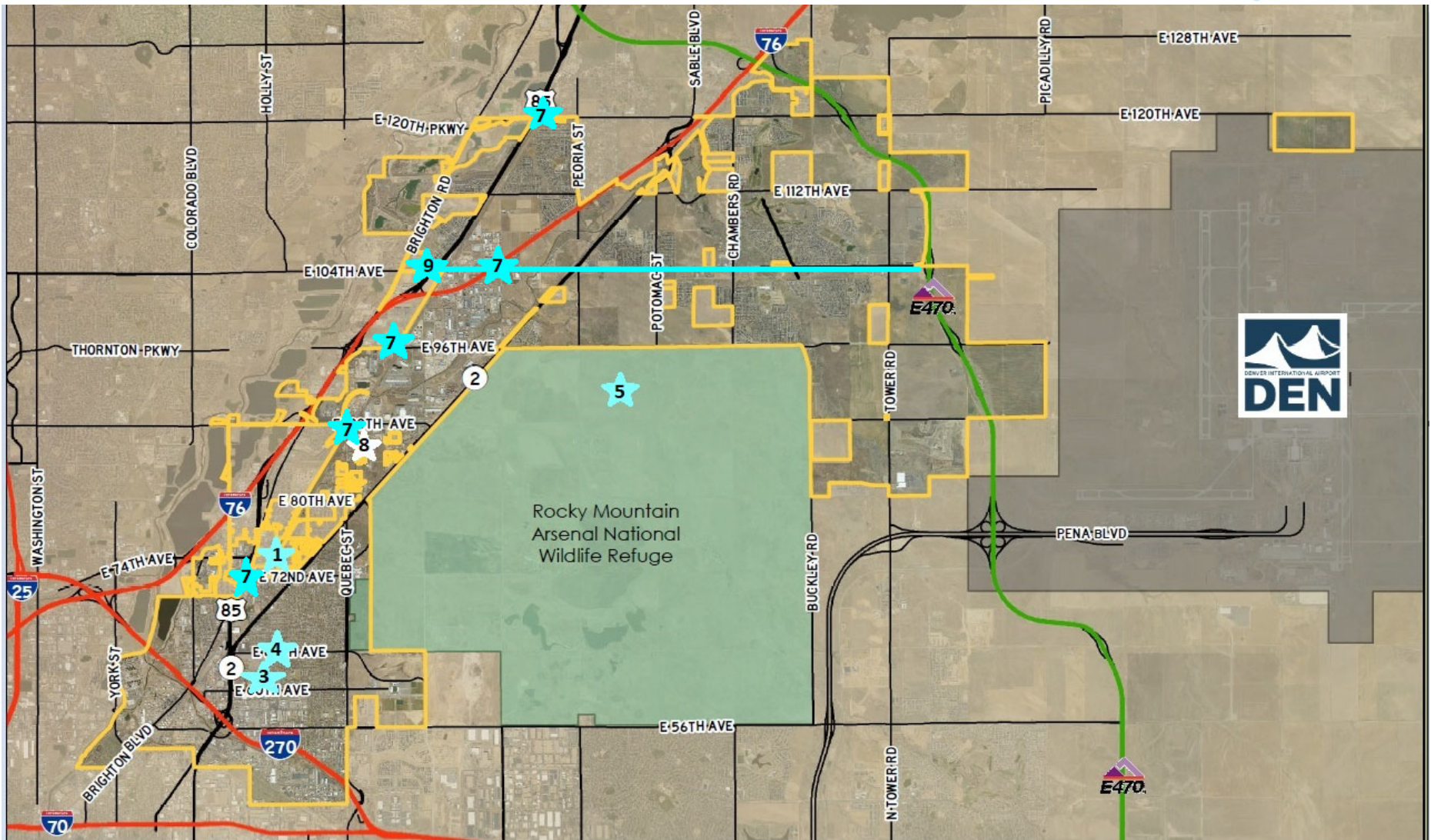
Criteria	Value	Score
1. Prior Funding Commitment	Yes = 10 No = 0	
2. Does project fall within Council's priority outcome areas?	Yes = 10 No = 0	
a. Efficient & effective business processes	20	
b. Safe, multi-modal travel network	20	
c. Sense of safety in neighborhood & personal security	16	
d. Healthy & safe workforce	8	
e. Financial compliance & revenue stability	8	
f. Accessible, reliable, & transparent information	8	
f. Participatory & inclusive community	8	
3. Regulatory Mandate	Yes = 20 No = 0	
4. Safety Benefit	High = 10 Moderate = 8 Low = 6 None = 4	
5. Categorical Priority	Yes = 10 No = 0	
a. Drainage/Water Quality	20	
b. Bridges	17	
c. Emergency Management	14	
d. Traffic Signals	11	
e. Sidewalk Connectivity	8	
f. Parks/Recreation Enhancements	5	
g. Studies	2	
6. State of Good Repair	Yes = 10 No = 0	

Your Total	
Out of	110 points

CIPCAC Operational Project Scoring

Project Name	In 5-Yr CIPP	Rank
Core City Infrastructure Improvements	Yes	1
Sidewalk Connectivity	Yes	2
ADA Compliance 2020	Yes	3
Kearney Street Drainage Improvements	Yes	4
First Creek Outfall System Plan		5
Traffic Calming	Yes	6
Railroad Intelligent Transportation System	Yes	7
MSC Generator Installation		8
104th Avenue Flashing Yellow Arrow Signal Implementation	Yes	9
Traffic Signal	Yes	10
Parks, Recreation and Golf Master Plan		11
Site Evaluation for Buffalo Run Golf Course		12

Operational Projects Map



Core City Infrastructure - 1

- Address pavement problems, and identify sidewalk and drainage improvements.
- \$750K requested



ADA Compliance - 3

- Bring PRG facilities into ADA compliance.
Example projects: Adding brail to signs and improving walkways.
- \$50K requested



Kearney Street - 4

- Improve storm sewer system at E 64th Avenue to better contain runoff.
- \$190K requested



First Creek Outfall - 5

- Participate in the study of First Creek with Urban Drainage.
- \$70K requested

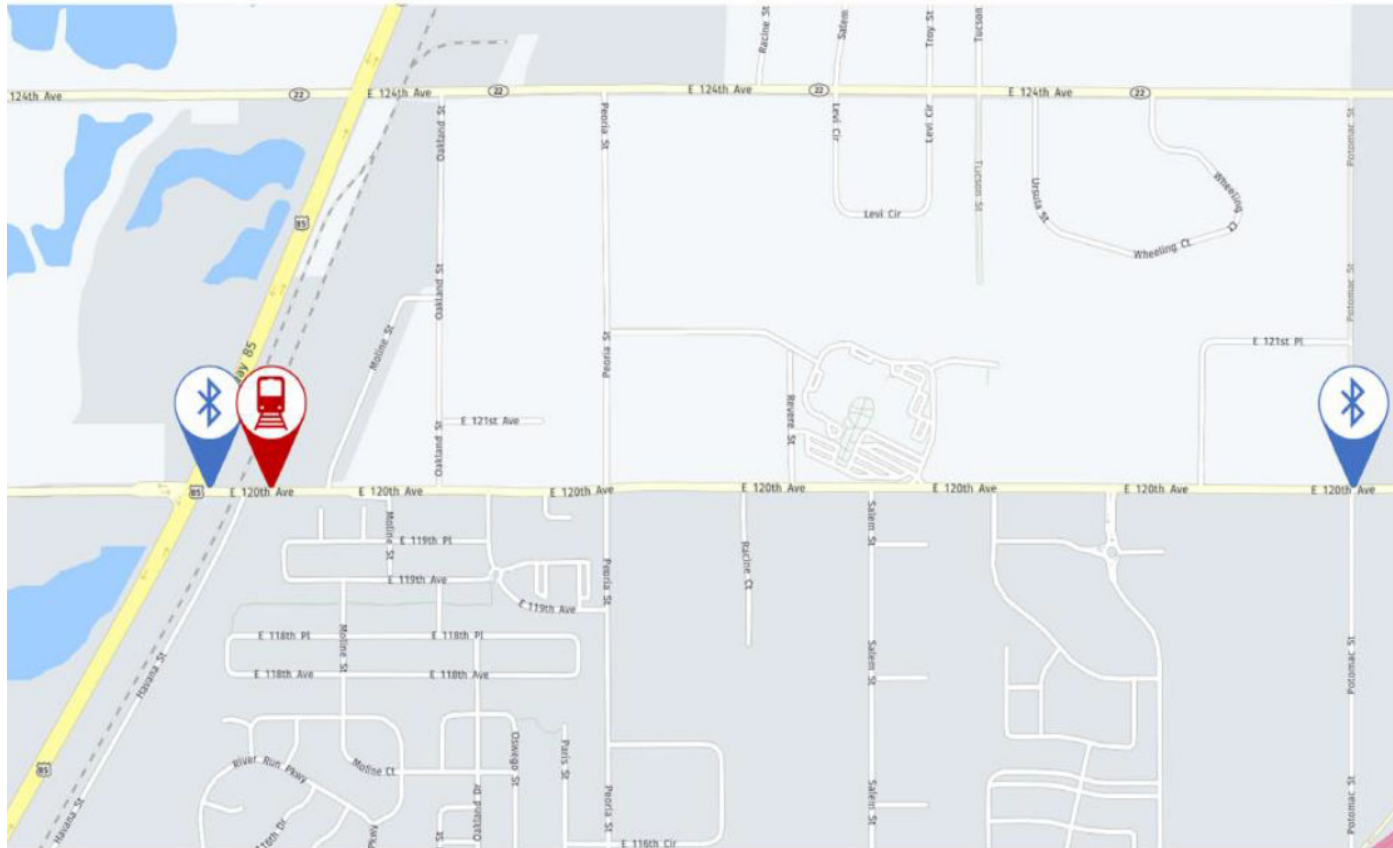


Intelligent Transportation System - 7

- Install dynamic message signage and train notification at five UP Railroad crossings:
 - 120th Avenue
 - 104th Avenue
 - 96th Avenue
 - 88th Avenue
 - 72nd Avenue
- \$300K requested



Intelligent Transportation System – 120th Avenue

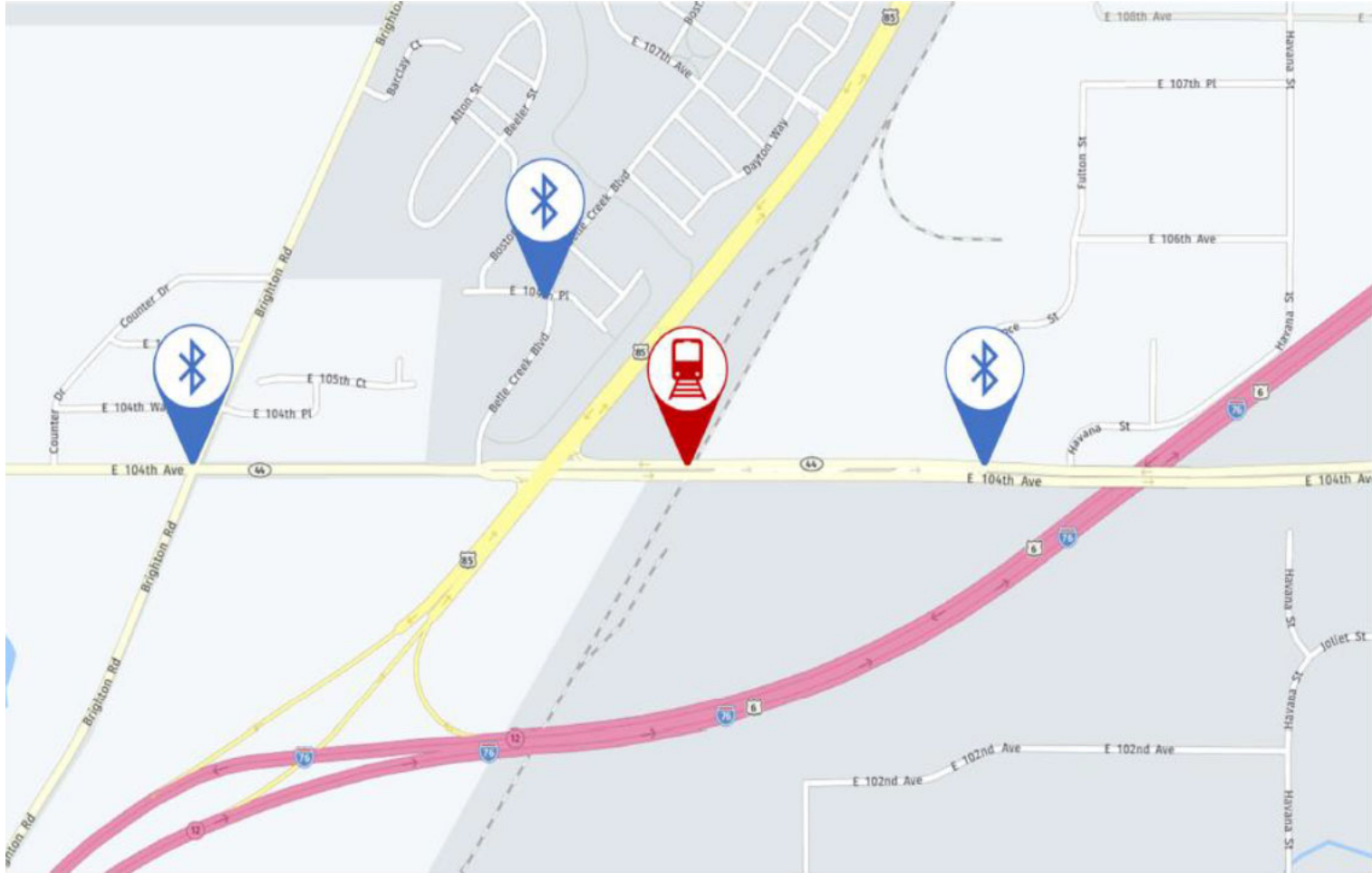


Bluetooth Sensor

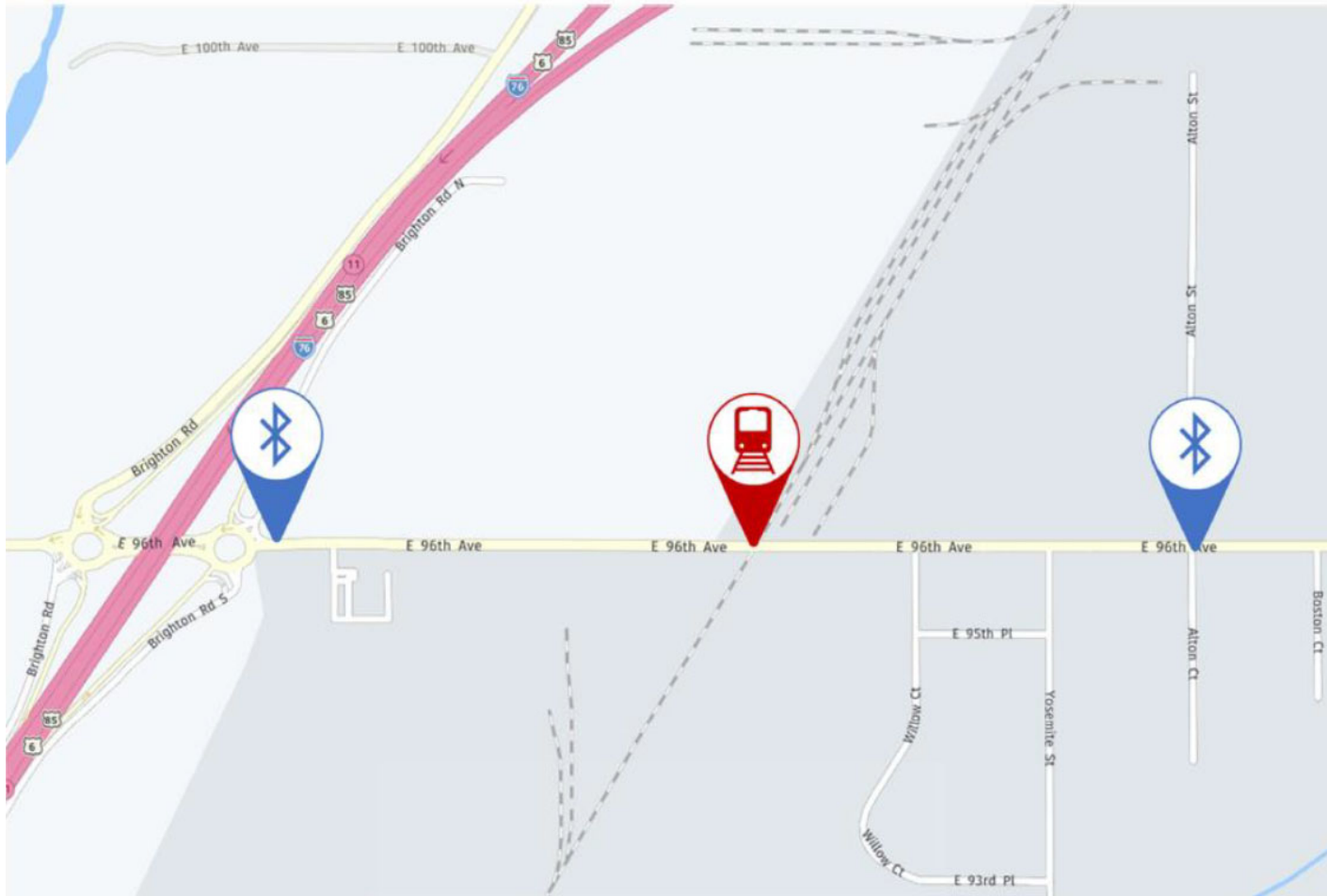


Train Sensor

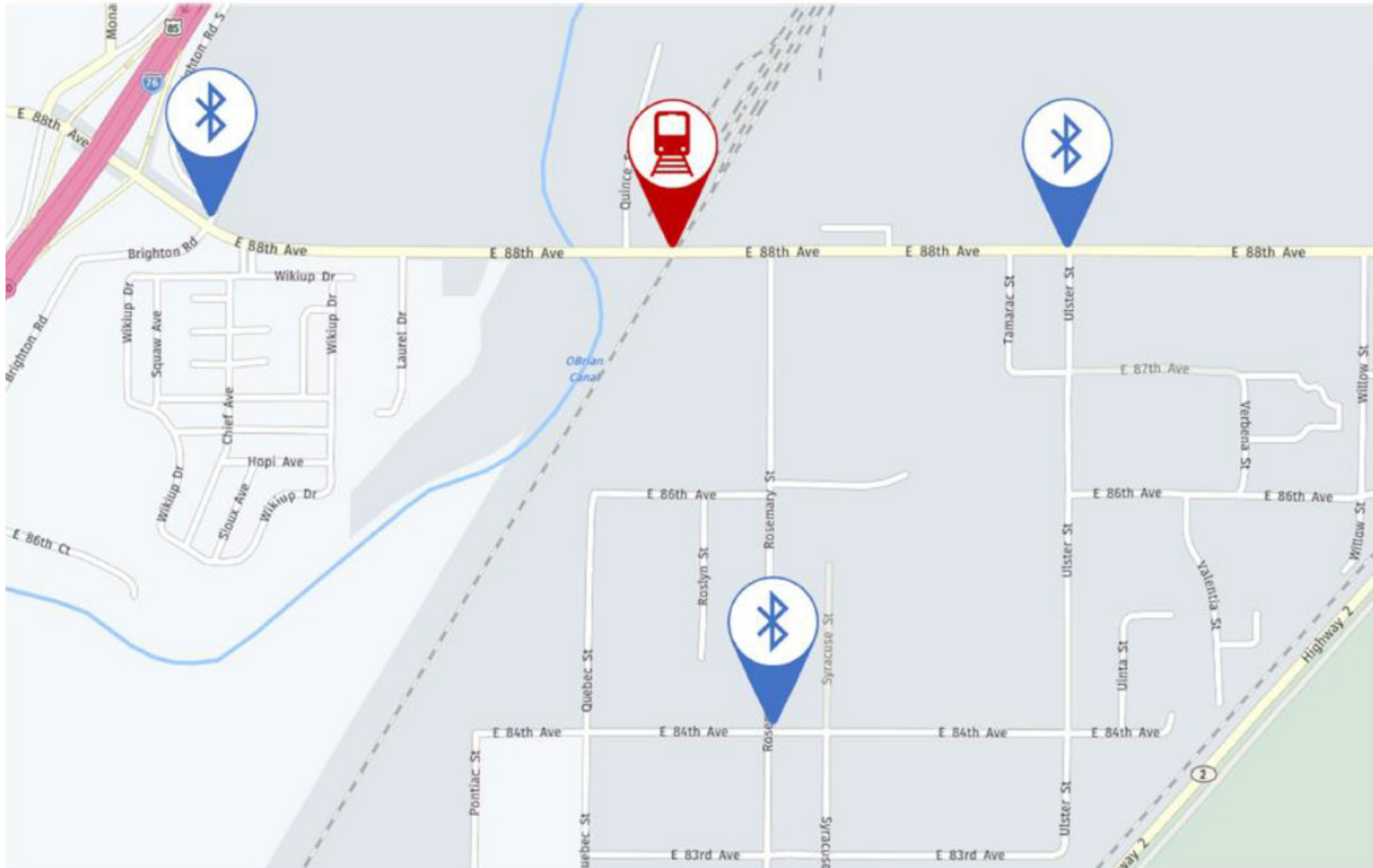
Intelligent Transportation System – 104th Avenue



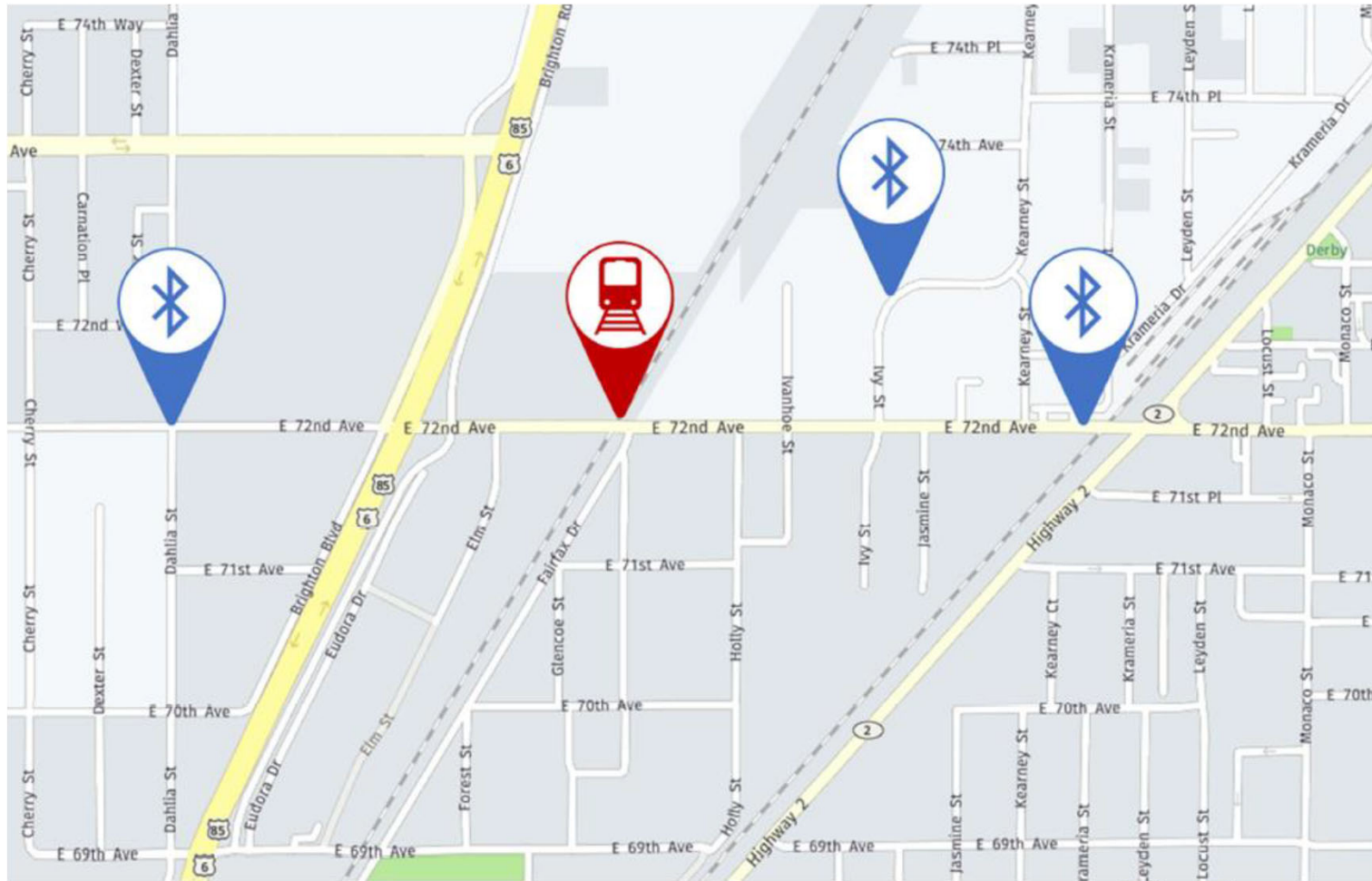
Intelligent Transportation System – 96th Avenue



Intelligent Transportation System – 88th Avenue



Intelligent Transportation System – 72nd Avenue



MSC Generator - 8

- A generator is needed to power all 3 MSC buildings.
- \$500K requested



104th Ave Flashing Yellow Arrows - 9

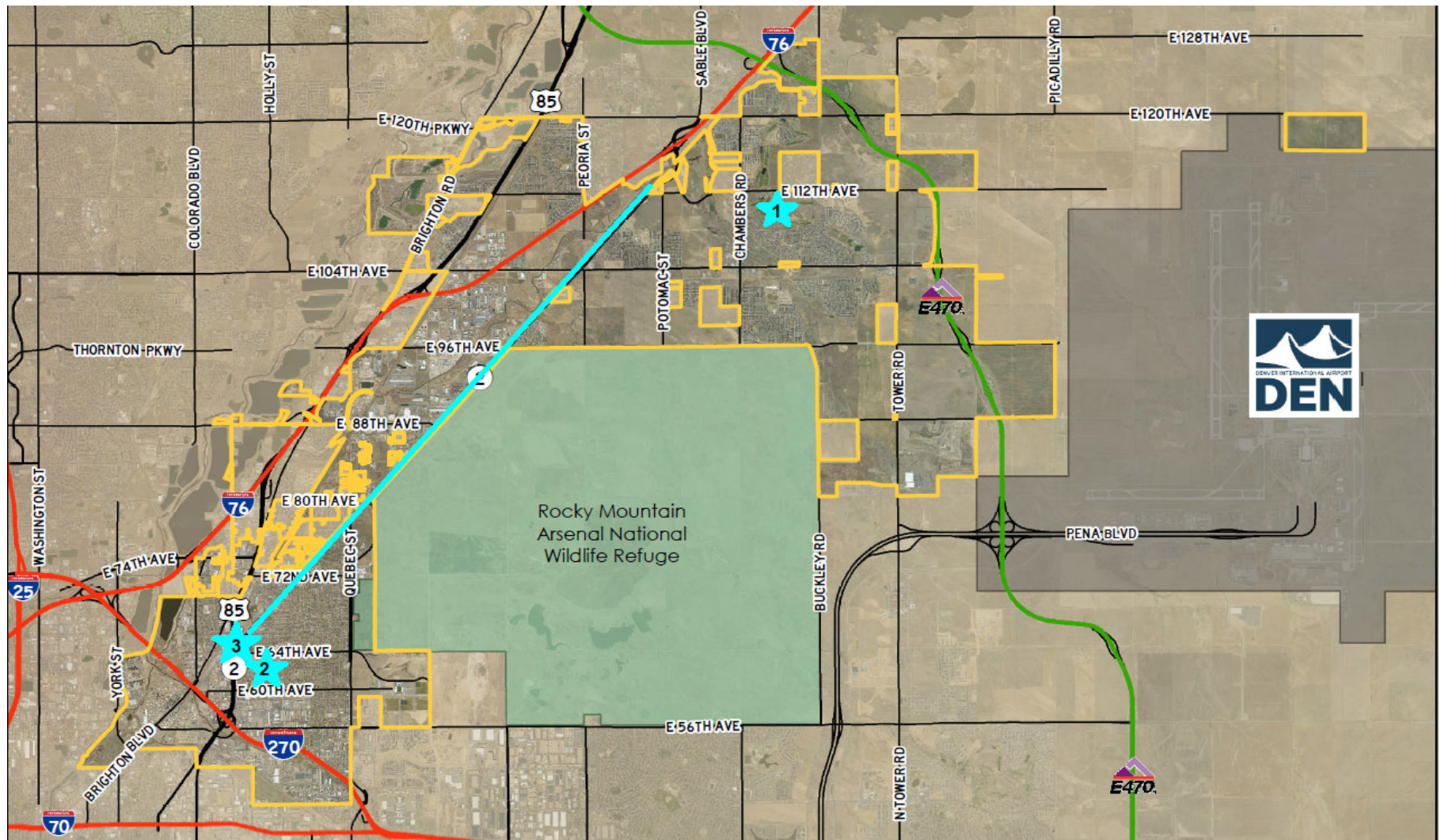
- Upgrade traffic signal equipment at five intersections.
- \$120K requested



Preservation Projects – No Scoring

Project Name	Map Marker
2020 PRG Preservation	
Buffalo Run Golf Course Railing Replacement	1
Concrete Flatwork	
Eagle Point PDU Replacement	2
Health Index/Structural Eval of Core City Signals	
City Facilities Needs Study	
Pavement Management	
Replace Illuminated Street Name Signs on Hwy 2	3
Traffic Signal Maintenance	

Preservation Projects Map



Golf Course Railing Replacement

- Replace loose and damaged metal handles and railing where needed.
- \$50K budgeted



Eagle Point PDU Replacement

- Pool dehumidification units are in poor condition.
- \$1M budgeted



Concrete Flatwork

- Annual program to evaluate and replace substandard concrete including broken sidewalks and gutters.
- \$165K budgeted



Summary of Requested Projects

2020				
Funding Source	General Fund	2K Fund Balance	Other	Total
2020 Projected Revenue	1,908,135	3,397,381	10,182,721	15,488,237
Bond Proceeds				
2019 Fund Balance	694,170	17,891,045	18,989,129	37,574,344
Subtotal	2,602,305	21,288,426	29,171,850	53,062,581
2020 Project Name				
88TH AVE WIDENING	0	(3,000,000)	0	(3,000,000)
104th Avenue Flashing Yellow Arrow Signals			(120,000)	(120,000)
112th Widening-Chambers to Tower (City share)			(4,795,675)	(4,795,675)
2020 PRG Preservation			(460,500)	(460,500)
ADA			(50,000)	(50,000)
Bridge Replacement - Peoria			(500,000)	(500,000)
Bridge Replacement - Potomac	(240,000)		(760,000)	(1,000,000)
Bridge Replacement - 112th over Fulton			(500,000)	(500,000)
Buffalo Run Golf Course Railing Replacement			(50,000)	(50,000)
Concrete Flatwork	(165,000)		0	(165,000)
Core City Pavement, Drainage, Signal & Sidewalk Maintenance			(750,000)	(750,000)
Dahlia Improvements - Adams County Match			(1,000,000)	(1,000,000)
Derby Entryway Signage	(52,000)		0	(52,000)
Eagle Point Projects			(155,000)	(155,000)
Eagle Point PDU Replacement		(1,000,000)	0	(1,000,000)
First Creek Outfall System Plan			(70,000)	(70,000)
Golf Course Fencing (Front 9)			(125,000)	(125,000)
Health Index/Structural Eval of Core City Signals			(100,000)	(100,000)
Irondale	(871,200)		0	(871,200)
Kearney Street Drainage	(190,000)		0	(190,000)
City Facilities Needs Study	(250,000)		0	(250,000)
Outfall for Turnberry under Hwy 2, RR & O'Brian		(1,500,000)	0	(1,500,000)
Parks Comp Plan			(150,000)	(150,000)
Pavement Management			(1,500,000)	(1,500,000)
Railroad Intelligent Transportation System			(300,000)	(300,000)
Replace Illuminated Street Name Signs on Hwy 2			(90,000)	(90,000)
Rosemary Street Widening (ROW acq. & early work)		(1,000,000)	0	(1,000,000)
Sidewalk Connectivity (PW)	(96,000)		0	(96,000)
Site Evaluation for Buffalo Run Golf Course			(45,000)	(45,000)
Traffic Signal			(600,000)	(600,000)
Traffic Signal Maintenance	(100,000)		0	(100,000)
Vasquez			(1,000,000)	(1,000,000)

Vasquez			(1,000,000)	(1,000,000)
Core City Pavement, Drainage, Signal & Sidewalk Maintenance			(750,000)	(750,000)
Traffic Signal			(600,000)	(600,000)
Parks Comp Plan			(150,000)	(150,000)
Site Evaluation for Buffalo Run Golf Course			(45,000)	(45,000)
Sidewalk Connectivity (PW)	(96,000)		0	(96,000)
ADA			(50,000)	(50,000)
Kearney Street Drainage	(190,000)		0	(190,000)
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Railroad Intelligent Transportation System			(300,000)	(300,000)
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Buffalo Run Golf Course Railing Replacement			(50,000)	(50,000)
Concrete Flatwork	(165,000)		0	(165,000)
Eagle Point PDU Replacement		(1,000,000)	0	(1,000,000)
Health Index/Structural Eval of Core City Signals			(100,000)	(100,000)
City Facilities Needs Study	(250,000)		0	(250,000)
Pavement Management			(1,500,000)	(1,500,000)
Replace Illuminated Street Name Signs on Hwy 2			(90,000)	(90,000)
Traffic Signal Maintenance	(100,000)		0	(100,000)
88TH AVE WIDENING	0	(3,000,000)	0	(3,000,000)
112th Widening-Chambers to Tower (City share)			(4,795,675)	(4,795,675)
Eagle Point Projects			(155,000)	(155,000)
Derby Entryway Signage	(52,000)		0	(52,000)
Golf Course Fencing (Front 9)			(125,000)	(125,000)
Outfall for Turnberry under Hwy 2, RR & O'Brian		(1,500,000)	0	(1,500,000)
Bridge Replacement - Peoria			(500,000)	(500,000)
Rosemary Street Widening (ROW acq. & early work)		(1,000,000)	0	(1,000,000)
Bridge Replacement - Potomac	(240,000)		(760,000)	(1,000,000)
Dahlia Improvements - Adams County Match			(1,000,000)	(1,000,000)
Irondale	(871,200)		0	(871,200)
Bridge Replacement - 112th over Fulton			(500,000)	(500,000)
Requested Total	(1,964,200)	(6,500,000)	(13,121,175)	(21,585,375)
5% Contingency	(98,210)	(325,000)	(656,059)	(1,079,269)
Gross Total	(2,062,410)	(6,825,000)	(13,777,234)	(22,664,644)
Funds Remaining Total	539,895	14,463,426	15,394,616	30,397,937

City Manager's Closing Comments

- Reducing PD response times
- Economic Development project management
- Fiscally responsible growth while maintaining service levels
- Strategic capital investments
- Attracting and retaining high quality employees



Closing

Questions/Comments

