

Ramón Alvarado

10258 Uravan Street
Commerce City, CO 80022
Phone: 303-246-3906

► **Laura Bauer, City Clerk**

7887 East 60th Avenue, Commerce City, Colorado
Email: lbauer@c3gov.com

Dear City Clerk Laura Bauer:

Please accept this letter as a formal statement confirming my eligibility for the possible appointment for the At-Large City Council vacancy for the city of Commerce City, Colorado. I confirm the following: (1) a citizen of the United States, (2) at least 18 years of age, (3) a resident of Commerce City for 12 months, (4) a registered voter of Commerce City, and (5) not currently serving a criminal sentence, including probation or parole, for a felony of offense comparable to a felony in the military.

Sincerely,

Ramón Alvarado

Commerce City, resident
Date April 20, 2019

Ramon Alvarado
10258 Uravan Street
Commerce City, CO 80022
303-246-3906
RamonAlva022@gmail.com

April 20, 2019

Commerce City Councilmembers
C/O Laura Bauer, City Clerk
7887 East 60th Avenue
Commerce City, CO 80022

Esteemed Commerce City Councilmembers:

"The best way to find yourself is to lose yourself in the service of others" (anonymous).

For some of us "finding yourself" was perhaps one of the biggest challenges we faced in our lifetime. I am the product of a supporting family, but just as important a supporting community. Because of all this support, my life was guided to become a productive and contributing citizen. In this vein, I take great satisfaction knowing that I help college students as a finance faculty member, help Coloradans by working for the Colorado Department of Revenue, and help make important decisions as a PERA trustee. Now, I hope to continue my service of others by joining you in your efforts in serving our great city as a councilmember.

I feel I can serve as a productive councilmember because of my positive attitude and understanding that more is accomplished by not taking an uncompromising attitude, but rather a "let's make this happen" attitude. I have a keen understanding of finances, which is a major governance responsibility of councilmembers. I do not have a specific agenda; however, I can still be an effective councilmember because I'm a great listener, strive to get all information and input, explore options and instill creativity, and really think about the consequences of my decisions.

I recognize that our city continues to transform itself and is affected by many externalities. For example, the energy vs. health & environment debate affecting our citizens. The need to elevate our education in our community is a goal we can all agree on. I see a great opportunity for more civic engagement within our community and to form a stronger bond between our historic city and our growing northern area. I want to explore ideas on how to prepare our city to withstand any possible economic downturns by diversifying our businesses and leveraging our resources in good economic times.

1. Why are you applying to be on the City Council? *To serve and represent the community in an ethical, respectful and professional manner, and to help bring our growing and diverse community together towards common goals. I want to increase awareness on issues important to our citizens.*

2. How is your experience and background relevant to being on the City Council? *I have a unique combination of private industry, higher education, and state working experience. This experience has allowed me to understand the views of these organizations, and how they impact communities. For example, my experience in the private industry allows to provide efficiency recommendations, my experience in higher education allows me to understand the expectations and challenges of entering college students, and my experience at the state level allows me to understand how potential policies can affect communities. Apart from my working experience, I have a strong educational background and have experienced similar challenges as those of many of our citizens.*

Commerce City Councilmembers

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3. What are your thoughts on the relationship between the Historic City and the Northern Range? *This is a unique relationship that our community can leverage to provide an open space experience with tradition. Both areas have great qualities to offer our citizens and Commerce City will elevate its standing if both areas work together to explore ideas that are mutually beneficial. For example, by providing a city sponsored shuttle or tour between the two may make our bond stronger and expose our citizens to both areas.*

4. What do you believe to be the three most pressing challenges or concerns in the Commerce City community? *Besides the railroad crossings, water, and occasional neighbor not picking up after their pet, which are issues that affect our community, but are issues outside of the councilmembers' direct control; issues such as education, affordability, and strategically managing growth are issues that councilmembers can impact. For example, we must invest in our children's education by attracting and retaining great teachers by providing a safe and vibrant workplace. A healthy community is a prospering community, and both medical and mental health are pressing issues in our community. Whether it is affordability or creating awareness, we need to find ways to educate and provide services to our community. Strategically managing and balancing our community's growth is a pressing issue as we try to conserve our open space, but also are a welcoming community for all diverse groups and businesses, while not compromising our expected quality of life.*

5. What do you see as the three biggest opportunities for Commerce City right now? *Getting to know your neighbors by providing more community involvement opportunities is a great opportunity. Taking pride in our community like we take pride in our homes by engaging our community in declaring a "Clean Commerce City" day where our citizens participate in picking up trash while partnering with our current trash collecting service company and other surrounding businesses. A macro opportunity is a continuous effort to keep improving the image of our city. This entails more than improving our safety metrics, but also involves working with our 1,600 businesses to provide a safe and clean environment. Opportunities can always be found in education, and a great opportunity is to work towards establishing a niche technical or community college within our city. With the increase cost in tuition providing an alternative education or a bridge to a four-year university would be a welcomed initiative.*

6. What concerns, if any, do you have about serving on the City Council? *I do not have any major reservations, but if selected I realize that there will be a learning curve; however, I will make a commitment to get up to speed and get to know our current councilmembers, staff, and of course community.*

7. What does Quality Community for a Lifetime mean to you? *To me, this means our community believes, shares, and continuously strives towards a social contract with the aim to live and provide a safe, tranquil, promising and secure future for not only existing citizens, but also for future generations.*

8. What local government or non-profit boards or commissions have you served on? *I currently serve as a trustee on Colorado's Public Employees' Retirement Association (PERA). Additionally, by default of my current and past positions I provide and present reports to commissioners, which has given me exposure to great governance and effective oversight.*

9. Have you participated in the Commerce City Civics Academy? *No, but I plan to apply to the program if the program is offered in 2020.*

10. How long have you resided in Commerce City? *I lived in unincorporated Adams County for 18 years and have lived in Commerce City since September 2016.*

11. What is your favorite place in Commerce City? *I am a coffee lover and the new Reunion Coffee House has become a favorite place to visit. I'll frequent any place that offers a good breakfast burrito and try to compensate for it by jogging our beautiful trails. Although, the burritos seem to have greater pull.*

Thank you for taking the time to review my application and I hope you feel I could serve our great city of Commerce City.

Sincerely,

Ramón Alvarado

Ramón Alvarado

10258 Uravan Street
Commerce City, CO 80022

Phone: (303) 246-3906
Email: ramonalva022@gmail.com

EDUCATION:

Saint Leo University – Saint Leo, Florida – *Doctor Business Administration- (expected 2019)*
Regis University – Denver, Colorado – *Master of Science – Accounting, with Graduate Honors*
Colorado School of Mines – Golden, Colorado – *Master of Science – Economics*
University of Colorado at Denver – Denver, Colorado – *Master Business Administration*
Metropolitan State College of Denver – Denver, Colorado – *Bachelor of Science- Accounting*
Metropolitan State College of Denver – Denver, Colorado – *Bachelor of Science- Finance*

EMPLOYMENT HISTORY:

Colorado Department of Revenue

Deputy Budget Director

December 2018 – Present

- Lead a team of three budget & policy managers, and two budget & policy analysts in the Colorado Department of Revenue.
- Annual budget development process.
- Revenue forecasts and fee setting analysis.
- Perform financial analysis and present to senior leadership.

Colorado Department of Revenue

Manager, Enforcement Business Group

May 2017 – December 2018

- Lead a team of three budget & policy analysts in the Enforcement Business Group (Marijuana Division, Liquor & Tobacco Division, Gaming Division, Racing Division, and Auto Industry Division)
- Accountable that our team delivers and presents monthly budget and financial reports including updated forecasts.
- Produce yearly divisional revenue forecasts to establish fee setting.
- Continuous monitoring that the divisions are statutorily financially compliant.
- Assist the policy group and provide financial analysis during the state's legislative session.
- Produce highly-visible marijuana reports to senior management and to the Office of State Budget and Planning at the Governor's Office.
- Evaluate employees' performance and progress.
- Understand and assist with communicating accounting and procurement policies and procedures.
- Assist with the department's annual budget submittal.

- Present reports to directors and commissions.

Colorado Department of Revenue

Senior Budget Analyst (Budget & Policy Analyst III)

March 2016 – May 2017

- Prepared monthly expenditure and fund balance reports and analysis for the Marijuana Enforcement Division.
- Coordinated the monthly marijuana tax and fee report for the Executive Director, CFO, and Budget Director.
- Performed multi-year marijuana revenue forecasts and fee setting analysis.
- Supported the department during legislative session on responding to policies through fiscal notes.
- Analyzed sensitive and proprietary marijuana data to identify trends and business activity.
- Contributed to the review of budget and fund balance reports for other enforcement business divisions.
- Performed ad-hoc marijuana industry analysis and special projects.

Regis University

Senior Budget Analyst

December 2008 – March 2016

- Established and monitored the University's budget with the collaboration of Deans and Vice-Presidents.
- Produced and analyzed monthly financial reports for the Regis community.
- Presented financial reports to the Finance Committee and the University's Board members.
- Participated in quarterly fiduciary reviews of the University's endowment.
- Participated in strategic planning initiatives.
- Assisted with the preparation of the University's yearly financial audit.
- Regis University adjunct faculty in the College of Business and Economics

CH2M HILL OMI

International Accountant/Business Analyst

June 2005 – August 2007

- Converted foreign currencies to report on monthly financial performance of international operations.
- Analyzed monthly financial performance and reported on variances to project managers and management.
- Participated in the creation of a wastewater joint-venture with the Puerto Rican government.
- Assisted with the creation of annual budgets for current contracts.
- Assisted with the pricing of projects using a proprietary costing model.
- Forecasted project financial performance after reviewing historical costs and contract changes.
- Organized yearly audits and reported on tax liabilities.
- Coordinated the billing and collection process for international operations.
- Translated Spanish documents.

TransMontaigne Product Services

Accounting Analyst/Staff Accountant

April 2002 – May 2005

- Reconciled and verified heat, gas, and crude derivatives (futures and options) that included proper execution of trades, accuracy of hedging strategy, and proper risk management.
- Reported daily the company's overall reconciled contractual obligations position and activity/inventory levels to senior traders after on-going communication with various departments.
- Settled monthly financial SWAPS (Fixed-Floating, Floating-Fixed and Floating-Floating) with counterparties.
- Ownership of terminal duties that incorporated reconciling to the gallon bi-monthly inventory, adjusting products for regrades, justifying acceptable gain/losses, invoicing customers for miscellaneous services, and preparing budgetary margin and FIFO movement spreadsheets to top management.
- Created invoices for "bookouts" released by schedulers for proper and timely payment.
- Implemented proper accounting policies dealing with revenue recognition, accruals, auditing, and timely reporting.
- Produced performance reports to aid management at terminals, which included variance analysis.
- Participated in the budgeting process for the production of a cross-border pipeline with Petróleos Mexicanos (PEMEX).

Innovest Portfolio Solutions

June 1997 – June 2001

Research Analyst

- Researched mutual fund and separate account investments, which included understanding respective money managers' investment strategies, comparing fee ratios, tracking asset size, and performing due diligence.
- Presented on mutual funds and separate account managers' investment strategies, and recommended suitable investment options according the investment policy statement.
- Calculated client's portfolio returns accounting for time of deposit or withdrawal of cash flows.
- Researched investment attribution analysis within separate account investments.
- Produced quarterly performance reports for clients.

SKILLS:

Excel, Word, Access, PowerPoint
Colorado Operations Resource Engine (CORE)
Bilingual-Spanish.

AWARDS:

National Association State Directors Migrant Education (NASDME) Award - 2006
Academic All-RMAC (Rocky Mountain Athletic Conference) in Baseball – 1996, 1997.

BOARD ASSOCIATIONS:

Public Employees' Retirement Association (PERA) – Board Trustee