Commerce City Council Retreat
Ideas for 2020 Priorities - *from Facilitator Interview Notes*

Bold is the state priority; *italics outcome* is facilitator guestimate based on conversation
"Idea from/in" column: is the retreat year it was suggested for/from (ex., "2018" suggested at the 2018 retreat for the 2019 budget)

Ct.	Outcome – Continued from 2019 plan into 2020	Objective	Why? & info.	Idea from _x_ Retreat:
1.	o GOAL: Develop and maintain the public infrastructure o	**Cont. - Fix/Update core city infrastructure**	FYI – Multi-year project: Budgeted $1.5 million in 2019 and $750,00 in 2020; specific projects; not yet identified	2018
2.	o Sense of safety in neighborhoods and personal security o	**Cont. - Increase public safety budget**	• Policing is a priority service to residents and direct link to the City (may be only interaction with the City) • Better policing • Better public relations/connections FYI - Added about $1 Million to PD budget in 2019, will increase authorized strength of sworn	2016 2017 2018
3.	o Safe , multi-modal travel network	**Cont. - 88th ave widening project**	FYI – multi-year project: Funded $459,956 in 2019 and $6.485 million in 2020	
4.	o Safe , multi-modal travel network	**Cont. - Brighton Rd repairs**	Funded $2 million in 2019 to mill and overlay existing road.	
5.	o Safe , multi-modal travel network	**Cont. - 120th ave widening Chambers to Buckley**	FYI – Budgeted $1 million	
6.	o Safe , multi-modal travel network	**Cont. - US 85 and Vasquez improvements**	FYI – Multi--year project: Budgeted $1.5 million in 2019 and $1 million in 2020; multi-year project	
7.	o Safe , multi-modal travel network	**Cont. - Rosemary St. Improvements**	FYI – Multi-year project: Budgeted $1.5 mil in 2019, $2 mil in 2020	

IDEAS For 2020 from Facilitator interviews with Council

#	Outcome	Objective	Why?	Idea at __(yr)__ Retreat:
8.	o	**Admin - New employee for oversight of metro districts – budget for a new employee to oversee metro districts, ensure they are all operating within the confines of agreements (review all service plans and financial instruments, follow meeting to ensure all notification and summaries are posted, etc.)**	• To ensure metro districts are manage are agreed in service plan	2019
9.	o Efficient and effective business processes o Financial compliance and revenue stability	**Admin – Review/Reorganize City to increase efficiencies (may include review of streamlining processes and review of Parks and Recreation processes, among**	• Be a more efficient organization	2019
10.	o	**Broadband implementation (City creates its own)**		2019
11.	o	**City Service - Add compost/yard waste service to renegotiated Waste Management contract**	• Provide services requested by residents	2019
12.	o	**EconDevlp – Study value of more non-Metro-District subdivisions – do a study/cost analysis of putting in 900 homes non-Metro-District**		2019
13.	o Balanced mix of land uses	**EconDevlp – DIA/Tower road corridor - Incentivize hotels and restaurants**		2019
14.	o Balanced mix of land use	**EconDevlp – Dog track - Decide whether to put more resources to making it happen, or decide to sell**		2019
15.	o Promote health, safety and education o Active living and healthy lifestyle for all residents	**EconDevlp – Dog track – Get satellite campus for CSU and/or Arapaho Community College in NW corner**		2019
16.	o Active living and healthy lifestyles for all residents	**EconDevlp – Dog track – Refocus housing development to be all affordable/low income housing (no market rate)**		2019

#	Outcome	Objective	Why?	Idea at __(yr)__ Retreat:
17.	o Balanced mix of land uses o Active living and health lifestyles for all residents	**EconDevlp – Encourage more restaurants & other family entertainment options (get it done)**		2019
18.	o Balance mix of land use	**EconDevlp – Go after special grocery store (whole foods, Sprouts, Trader Joe's) near City Hall (or up north)**	• Competes with Northfield • Pulls in Stapleton residents as well as service own residents	2019
19.	o	**EconDevlp – Irondale – Decide what to do and develop a plan**		2019
20.	o Balance mix of land uses	**EconDevlp – Light Rail Station - More encouragement to revitalize area near light rail station (one idea: buy Alsup Elementary School)**		2019
21.	o o	**EconDevlp – Light Rail station - Decide what we want to do and how Council can influence implemented/built development**		2019
22.	o	**EconDevlp – Oakwood – Decide/plan what to do around Oakwood property**		2019
23.	o Active living and healthy lifestyle for all residents o Sense of safety in neighborhood and personal security	**Homelessness – develop partnerships (link to and provide funding) with other organizations working on this to develop a poverty/homelessness plan**		2019
24.	o	**Human Services – do something notable in 2020 – Council will set what that is (could be domestic violence center (shelter or not)**		2019
25.	o	**Incentivize green energy implementation for residents – solar program (solar rebates)**		2019
26.	o Aesthetically-pleasing neighborhoods….	**Infrastructure – Core City - Fix core City infrastructure and roads - evaluated roadway needs**		2019
27.	o	**Infrastructure – East of E470 (North and east of Tower road) – decide what infrastructure to build to encourage/prep for new development**		2019

#	Outcome	Objective	Why?	Idea at __(yr)__ Retreat:
28.	o	**Infrastructure – North along Tower Rd/104th - To prep for/encourage development north along Tower Rd/104th (near Oakwood and Shea developments)**		2019
29.	o	**Next set of 2k project – Council will set them**		2019
30.	o Active living and healthy lifestyles for all residents	**Parks – dog parks, add – construct two new dog parks, 1 in the north, 1 in the south**		2019
31.	o Active living and healthy lifestyles for all residents	**Parks – Inclusive playground at Veterans Park (in core City)**		2019
32.	o Active living and healthy lifestyles for <u>all</u> residents	**Parks – Inclusive playgrounds – replace/build inclusive playground (do what we can for apx. $1.5million**		2019
33.	o Safe and sustainable public facilities o Active living and healthy lifestyles for all residents o Aesthetically-pleasing neighborhoods….	**Parks – Install full functioning toilet facilities at all parks (replace all port-a-potties)**		2019
34.	o Sense of safety in neighborhoods and personal security o Active living and healthy lifestyles for all residents	**Public Safety – Ensure funding available for domestic violence victims**		2019
35.	o	**Public Safety – Expand PD operations**	FYI - Added about $1 Million to PD budget in 2019, will increase authorized strength of sworn	2019
36.	o Sense of safety in neighborhoods and personal security	**Public Safety – Identify PD needs to reduce crime (a study)**		2019
37.	o Sense of safety in neighborhood and personal security o GOAL: Promote efficient and effective city government to improve level of service	**Public Safety – New police substation in north – put a shovel in the ground for a new police substation in the north, including a driving range**		2019

#	Outcome	Objective	Why?	Idea at __(yr)__ Retreat:
38.	o Reliable, scalable, available, and secure technology o GOAL: Promote efficient and effective city government to improve levels of service	**Public safety – PD vests**		2019
39.	o Sense of safety in neighborhood and personal security o Reliable, scalable, available, and secure technology o Efficient and effective business processes	**Public Safety – Update PD technology to solve crimes (e.g., license plate readers, radar signs)**		2019
40.	o Financial Compliance and revenue stability	**Save money for possible recession**	• Be prepared for future recession	2019
41.	o Safe, multi-modal travel network	**Transit – Create RTD bus route from 104th to 61st/Pena station - Commit public partnership/program with RTD and commit funds to get route created**		2019
42.	o Safe, multi-modal travel network	**Transportation – 104th - widen the ¼ mile west of US85 toward Brighton Blvd (shovel in the ground)**		2019
43.	o Safe, multi-modal travel network o Aesthetically-pleasing neighborhoods…	**Transportation – 112th - Complete 112th east of rec. center (sidewalks, curb cuts, signals, etc.)**		2019
44.	o Safe, multi-modal travel network	**Transportation – 120th - Widen 120th from I76 to US85**	FYI – don't own it, was reannexed to County in 2015(?) • In preparation to line up with the coming new US85/120th interchange CDOT is building	2019
45.	o Safe, multi-modal travel network	**Transportation – 88th - Widen 88th Ave to 4 lanes – get Council priority and priority on what to ask of Adams County**	FYI – in 2019 Budget	2019
46.	o Safe, multi-modal travel network	**Transportation – Brighton Blvd – add an exit to Adams County or fix it**	FYI – in 2019 Budget	2019

#	Outcome	Objective	Why?	Idea at __(yr)__ Retreat:
47.	o Safe, multi-modal travel network	**Transportation – US270 - Put resources into getting funding for 270 – partnerships, collaborations, etc**		2019
48.	o Safe, multi-modal travel network	**Transportation – US85/104th prioritize this interchange (it is where trains block residents most)**		2019
49.	o Safe, multi-modal travel network	**Transportation – US85/120th**		2019
50.	o Safe, multi-modal travel network o Aesthetically-pleasing neighborhoods….	**Transportation – US85/120th look at tunnel instead of bridge**		2019

FOR INFORMATION – LAST YEAR'S IDEAS
Ideas from 2018 retreat for 2019 Budget building (from facilitator interviews with Council)

#	Outcome	Objective – *(2018 Retreat Ideas)*	Why?	Idea at __(yr)__ Retreat:
51.	Safe, multi-modal travel network	**Implement grade separation at 120th and US 85 grade separation**	• City is an island created by RR • Community mobility – fluid, easy • Long standing problem	2018
52.	Safe, multi-modal travel network	**Improve and maintain Iron Dale Roads**	• Take care of ALL areas in City, not just the new areas • Areas feel neglected • Extend the life of roads • Prepare for development	2018
53.	Safe, multi-modal travel network	**Improve US85 safety – lane movement signs at 104th**	•	2018
54.	Safe, multi-modal travel network	**Improve US85 safety – grad separation at 104th**	•	2018
55.	Safe, multi-modal travel network	**Install a light at 104th & Revere**	•	2018
56.	Safe, multi-modal travel network	**Build a ramp from 74th onto I-76**	•	2018
57.	Safe, multi-modal travel network	**Public transit eastbound on chambers/104th to Tower Road**	•	2018
58.	Safe, multi-modal travel network	**Pave 112th access to the new recreation center (112th & Chambers)**	• Welcoming • Part of the new recreation center	2018
59.	Aesthetically-pleasing neighborhoods	**Fix/update infrastructure in core city – evaluate sidewalks, streets, neighborhood conditions and identify priorities for maintenance and improvements**	• Neglected • Needed •	2018
60.	High quality natural and build environment	**Decide/develop the Irondale Property - Select an option and work towards implementation**	• Area needs to fill the gap	2018
61.	High quality natural and build environment	**Decide/develop the Dog Park - Select an option (decide) and ensure a shovel in the ground**	• Been waiting too long • Not good for attracting other businesses	2018

#	Outcome	Objective – *(2018 Retreat Ideas)*	Why?	Idea at _(yr)_ Retreat:
62.	Balance mix of land uses - *fill in vacant areas*	**Develop the area around Dick' Sporting Goods park**	• Needs more development – businesses, offices, retail – to look more attractive and vibrant	2018
63.	Balanced mix of land uses - *build development*	**Focus on Northeast Development**	• Tower road is done, need to prepare for the next area	2018
64.	Balanced mix of land use	**Increase alternative housing types available (multi-family, condos – more affordable options for first time home owners)**	• Need to have greater opportunities for a larger variety of residents • Increases density that increases attractiveness for retail and restaurants	2018
65.	**Location of choice for primary employers**	Attract more employers: o Along Tower Rd corridor o In the North part of city	• Will attract more retail and services	2018
66.	o Safe and sustainable public facilities o Sense of historic & cultural	**Install a AnyThink Library up North**	•	2018
67.	Balanced mix of land uses - *amenities in the city*	**Attract and ensure retail and sit-down restaurants are built and occupied** (look at possible tax incentives) – get it done	• Improves spending in the City, now they go to other cities • Residents have been asking/needing it for a long time	2018
68.	Active living and healthy lifestyles for all residents	**Build an Outdoor splash pad in North**	• Need more family services/recreation opportunities	2018
69.	Active living and healthy lifestyles for all residents	**Buy/implement a multi-Sports facility for youth –** buy land, or plan for purchase and implementation	•	2018
70.	o Active living and healthy lifestyles	**Improve competitive teams**	•	2018
71.	o Participatory and inclusive community Sense of historic and cultural significance	**Host/have more amenities/activities for residents for entertainment (e.g., 1st Friday art walk in Derby Art District**	•	2018
72.	Accessible, reliable and transparent information Participatory and inclusive community	**Develop and implement a Commerce City University ("C3 U") – trainings on the city** (revenue, where taxes go, city	• Increases understanding of residents • Increase the spread of accurate information in the community • Cultivate informed residents	2018

#	Outcome	Objective – *(2018 Retreat Ideas)*	Why?	Idea at __(yr)__ Retreat:
		budget, and department purposes and functions, etc.)		
73.	Aesthetically-pleasing neighborhoods	**Implement a green waste recycling center a MSC building – trees and mulch**	• Provide amenities for residents	2018
74.	o Sense of personal safety o Efficient and effective business processes	**Improve PD department capabilities -** establish desired outcomes for PD, review staffing needs to meet the outcomes, and make decisions to increase PD budget to meet the outcomes	• Improve safety for residents • Improve response times	2018
75.	Efficient and effective business processes	**Improve Department efficiencies – review departments for cuts or privatization options, etc.**	•	2018
76.	Efficient and effective business process	**Attract and support more small businesses** (e.g., review permitting processes and fees to ways to incentives small businesses	• Revenue from small businesses owned by residents stays in the City • Current permitting and fees are complicated, and don't incentives small businesses	2018
77.	Financial compliance and stability	**Review/institute a seat Tax at stadium** – yes or no and why	• Need additional funds • Those that impact should contribute funds	2018
78.	Sense of historic and cultural significant	**Foster the Historical society**	• Retain and show the history of C3 – our legacy • Retains institutional history/knowledge • Use events as a draw, uses history as draw	2018
79.	Safe and sustainable public facilities	**Finish 2k and 5-for-5 projects, and establish the next set of projects**	• Finish what was started; good priorities should be completed	2018
80.	o Balanced mix of land use o Active living and healthy lifestyles for all residents	**Develop and implement a plan for Affordable housing**	• A quality community for all residents – from just starting out, and lower income levels	2018
81.	High quality natural and built environment	**Establish/enact policies to support and encourage energy efficient homes**	• For a quality community	2018

#	Outcome	Objective – *(2018 Retreat Ideas)*	Why?	Idea at __(yr)__ Retreat:
82.	High quality natural and built environment	**Establish/enact policies to move towards being a Smart City**	• For a quality community	2018
83.	Location of choice for primary employers	**Attract more high tech. businesses**	•	2018
84.	Active living and healthy lifestyles	**Phase metro district into city parks and recreation centers**	•	2018
85.	Balance mix of land uses	**Attract outlet store(s) along E470 corridor**	•	2018
86.	Participatory and inclusive community	**Rebrand the City Logo (new one)**	• Attract new businesses and residents	2018
87.	Accessible, reliable and transparent information	**Lead the effort to bring public broadband to the City (e.g., pass a broadband initiative)**	• For a quality community	

IDEAS – Not 2020 Priority, but mentioned
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Key:
2018 – Suggested as a priority for/from the 2018's retreat for 2019 budget development