



# 2018 City Budget

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Presentation RES 2017-28

October 16, 2017

# Key Considerations for 2018

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- Complete 2K projects within program goals
  - Build high quality facilities to lower their long-term maintenance costs
  - Spend taxpayer dollars wisely and transparently
  - Complete projects on time
- Balancing capital investment while maintaining operations and service levels in expanding community
- Link annual budget to the Work Plan
- Budget is a tool aimed at accomplishing City Council's priorities



# City Manager Recommendations by Priority Outcome

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- **1.2 Location of Choice by primary employers**  
Aerotropolis Marketing – Phase II; \$100,000
- **2.2 Healthy and safe workforce**  
Lobby Remodel – Phase II; \$60,000  
Contracted roofing inspections; \$40,000
- **2.4 Reliable, scalable, available, and secure technology**  
Network hardware replacement wireless; \$200,000  
Internet Service; \$14,400
- **2.5 Efficient and effective business processes**  
Technology training system; \$5,200



# City Manager Recommendations by Priority Outcome

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- **3.2 Safe, multi-modal travel network**

Road Widener; \$38,000

RTD 62 Route Local Match; \$112,829

- **3.3 Safe & sustainable public facilities**

Replace cart barn fire suppression system & maintenance facility;  
\$95,000

Building Engineer; \$67,600

Mastic Machine; \$65,000

- **3.4 High quality natural & built environment**

Electronic plan review software; \$8,500

Plans Examiner II; \$9,395

Composting Program Expansion; \$10,000

Development Review & Coord Engineer; \$40,238



# City Manager Recommendations by Priority Outcome

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- **3.5 Sense of historic and culture significance**

Historic Preservation Consultant; \$50,000

- **4.1 Sense of personal security**

Fulltime G4S Officer; \$31,264

- **4.2 Fair and impartial administration of justice**

DOJ proposed funding \$150,000; (contingency)

Overtime for police \$300,000

Patrol officer reclass to sergeant \$13,806

Sexual Assault Task Force \$79,000

Court appointed attorneys \$7,500

2 Vehicles for sexual assault task force; \$84,000



# City Manager Recommendations by Priority Outcome

- **4.4 Active living & healthy lifestyles for all residents**

Building Attendant (1 of 2)	\$40,771.00
Building Attendant (2 of 2)	\$40,771.00
Recreation Assistant / Aquatics	\$10,256.00
Recreation Assistant / Aquatics (2 of 2)	\$58,666.00
Recreation Assistant / Aquatics (1 of 2)	\$58,666.00
Recreation Assistant / Dance_Gymnastics	\$58,666.00
Recreation Assistant / Facilities (2 of 2)	\$58,666.00
Recreation Assistant / Facilities (1 of 2)	\$58,666.00
Recreation Assistant / Facility (PM shift)	\$58,666.00
Recreation Assistant / Fitness_Wellness	\$58,666.00
Recreation Assistant / Registration	\$58,666.00
Recreation Coordinator / Adult Sports	\$69,388.00
Recreation Coordinator / Aquatics	\$69,388.00
Recreation Coordinator / Facilities	\$69,388.00

All  
positions  
are 2K  
related



# City Manager Recommendations by Outcome

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- **5.1 Accessible, reliable, and transparent information**

Recreation guide printing & postage; \$8,150

RIM eDocs Upgrade; \$65,000

RIM Office365 training; \$15,000



# 2018 General Fund-With Budget Requests and 2K O&M

Budgeted GF Operating Revenues	63,604,493
2K Policy Indirect Allocation	654,189
Transfer in	1,200,000
Operating Budget Requests - GF	(58,505,054)
Transfer to Housing Authority Fund	(60,000)
Transfer to Elected Officials' Retirement Fund	(44,160)
Transfer to Debt Service Fund	(2,872,543)
Transfer to URA Fund	(83,000)
Transfer to CIPP (HUTF)	(1,762,766)
Transfer to CIPP (Road & Bridge)	(524,243)
Transfer to CIPP (GF Funding)	(820,000)
Transfer to CIPP (indirect allocation long term Capital)	(110,774)
<hr/> 2018 Gen Fund Surplus	<hr/> 676,143
2K Revenues	12,983,999
Transfer in 2k fund balance	10,000,000
2K Operating Budget Requests	(5,742,827)
Transfer to CIPP	(10,000,000)
2K Debt Service	(7,205,888)
<hr/> 2018 2K Fund Balance Surplus	<hr/> 35,284





# Why Create a Five Year CIPP

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- Budget certainty and predictability for projects
- Advances strategic goals and initiatives
- Systemic, programmatic approach to plan and manage city's project portfolio
- Sustainable approach to implement needed investments with available resources
- Communication tool for public and partners



# Staging the Five Year Plan

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- Previously adopted philosophy/approach
- Conservative Funding Approach
  - Use “funding in the bank” vs. projected revenues
  - Also included a formal general fund transfer for capital projects, based on a percentage of total general fund budgeted revenues from two years prior
- Focused on funding preservation and operational projects first



# Staging the Five Year Plan

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- Incorporated CIPCAC scoring, staff prioritization, and council feedback
- Assumes projected CIP fund revenues based on historical trends
- Does not predict additional bonding or certificates of participation within the next five years based on debt capacity
- Does not rely on unpredictable revenues (i.e. repayments, project closeouts)



# Five Year CIPP

PROJECTS	2017**	2018	2019	2020	2021	2022	Five Year Total	Sources
<b>Preservation</b>								
Derby Improvements				\$ 300,000			\$ 300,000	GF
Pavement Management	\$ 1,900,000	\$ 1,820,363	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 11,820,363	T, SW, GF, HUTF, RB
PRG Preservation	\$ 75,000	\$ 495,035	\$ 420,160	\$ 325,500	\$ 505,000	\$ 2,575,000	\$ 4,320,695	L, ACOS, GF, Plmpx
Traffic Signal Maintenance		\$ 35,000		\$ 80,000	\$ 80,000	\$ 80,000	\$ 275,000	GF
<b>Operational</b>								
ADA Compliance - PRG			\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	ACOS, GF
ADA Plan - Citywide			\$ 79,000				\$ 79,000	GF
Bridge Maintenance Program					\$ 166,184	\$ 167,704	\$ 333,888	T, GF
Bridge Replacement - Potomac			\$ 187,460	\$ 193,084	\$ 1,019,456		\$ 1,400,000	NGID, GF
Comprehensive Plan Update			\$ 250,000				\$ 250,000	GF
Concrete Flatwork - PRG			\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 60,000	ACOS, GF
Concrete Flatwork - PW	\$ 90,000		\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 660,000	GF
Culvert Repair - Peoria		\$ 190,000					\$ 190,000	NGID, GF
Fairfax Park Light				\$ 10,000			\$ 10,000	GF
Kearney Street Drainage				\$ 190,000			\$ 190,000	GF
Outdoor Warning Towers	\$ 85,000		\$ 165,000		\$ 181,000		\$ 346,000	GF
PRG Master Plan Update					\$ 150,000		\$ 150,000	GF
Regional Drainage - Irondale OSP						\$ 300,000	\$ 300,000	GF
Sidewalk Connectivity	\$ 115,000	\$ 85,000	\$ 96,000	\$ 96,000	\$ 96,000	\$ 96,000	\$ 469,000	GF, ACOS
Traffic Calming Program				\$ 30,000		\$ 30,000	\$ 60,000	GF
Traffic Signal - 104th/Joliet			\$ 380,000				\$ 380,000	GF
Traffic Signal - 104th/Peoria				\$ 380,000			\$ 380,000	GF
Traffic Signal - TBD	\$ 300,000				\$ 380,000		\$ 380,000	GF
<b>Traditional</b>								
112th Avenue, Chambers - Tower Road	\$ 100,000		\$ 772,500	\$ 795,675	\$ 1,893,706	\$ 1,572,000	\$ 5,033,881	SW, Rlm'px, T
112th Avenue, Potomac - Chambers (Pkg B)		\$ 5,868,025					\$ 5,868,025	Dlmpx, 2K
88th Avenue Widening	\$ 150,000	\$ 117,000	\$ 459,956	\$ 6,485,260			\$ 7,062,216	T, Rlmpx, 2K
Ball Field Expansion			\$ 625,000				\$ 625,000	Plmpx
Golf Course Fencing					\$ 120,000		\$ 120,000	GF
Golf Course Parking Lot Expansion						\$ 150,000	\$ 150,000	GF
I-76 Ramps						\$ 1,000,000	\$ 1,000,000	T
Intersection 120th/U.S. 85	\$ 150,000					\$ 7,000,000	\$ 7,150,000	2K
Veterans Memorial Park			\$ 375,000				\$ 375,000	ACOS
<b>TOTAL</b>		\$ 8,610,423	\$ 6,540,076	\$ 11,615,519	\$ 7,321,346	\$ 15,700,704	\$ 49,938,068	
<b>CIPP Program Contingency*</b>	-	\$ 240,000	\$ 327,004	\$ 580,776	\$ 366,067	\$ 785,035		GF

\*Future years would be part of the budget process/general fund transfer. Amounts are desired estimates assuming 5%

\*\* Only shows funding associated with projects submitted in 2018-2022 cycle; not complete 2017 CIPP

Legend:

T= Transportation Tax SW=SolidWaste ACOS=Adco Open Space GF=General Fund L=Lottery RB=Road & Bridge NGID: Northern Infrastructure GID HUTF=Highway User Tax Plmpx=Park Impact Fee Rlmpx=Road Impact Fee Dlmpx=Drainage Impact Fee 2K=2K Funds

# What's Next

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- October 16 – Council opens & continues public hearing
- November 6 – Council closes public hearing, acts on budget & certifies mill levy



# Closing Comments

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Continue shift towards budgeting to outcomes

- Propose a balanced budget to city council
- Continue to maintain high level of services
- Link annual budget to the Work Plan
- Maintain ability to weather economic changes
- Take care of capital maintenance
- Attract and retain a high quality workforce
- Continuously review policies and procedures to insure future fiscal sustainability
- Position city to take advantage of opportunities



# Questions

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