



COMMERCE CITY STUDY SESSION

JULY 10, 2023

CRISTAL DEHERRERA, CHIEF OF STAFF, EXECUTIVE VICE PRESIDENT



DEN OVERVIEW



- DEN is a City-owned enterprise, self-sustained, government-owned enterprise authorized to issue its own revenue bonds; we do not have taxpayer support or utilize money from the general fund
- Second-largest airport in the world – 53 square miles
- Six runways with room to expand to 12 runways
- Major hub for three large airlines: United, Southwest, and Frontier



DEN BY THE NUMBERS



23

Airlines

210+

Nonstop destinations

25+

International destinations serving

15

Countries



Roughly
1,200 companies
working at DEN

Approximately
30,000 employees



Colorado's largest economic engine
\$33 billion annually

3RD-BUSIEST AIRPORT IN THE WORLD (YTD Aug. 2022)

PASSENGERS

69 million
2019

33.7 million
2020

58.8 million
2021

69 million
2022



100 MILLION ANNUAL PASSENGERS

- SUSTAINABILITY & RESILIENCY • EQUITY, DIVERSITY, INCLUSION & ACCESSIBILITY
- OPERATIONAL EXCELLENCE • ENHANCING THE CUSTOMER EXPERIENCE

PILLAR 1



EMPOWERING OUR PEOPLE

- Develop Workforce Leadership Strategy
- Establish Center of Equity and Excellence in Aviation
- Enable Employee Innovation

PILLAR 2



GROWING OUR INFRASTRUCTURE

- Complete Major Infrastructure Projects
- Update Master Plan
- Develop Infrastructure Plan for DEN Real Estate

PILLAR 3



MAINTAINING WHAT WE HAVE

- Upgrade and Improve the Existing Facility
- Update Strategic Asset Management Plan
- Implement Customer-Focused Initiatives
- Develop Greenhouse Gas Emissions Reduction Plan

PILLAR 4

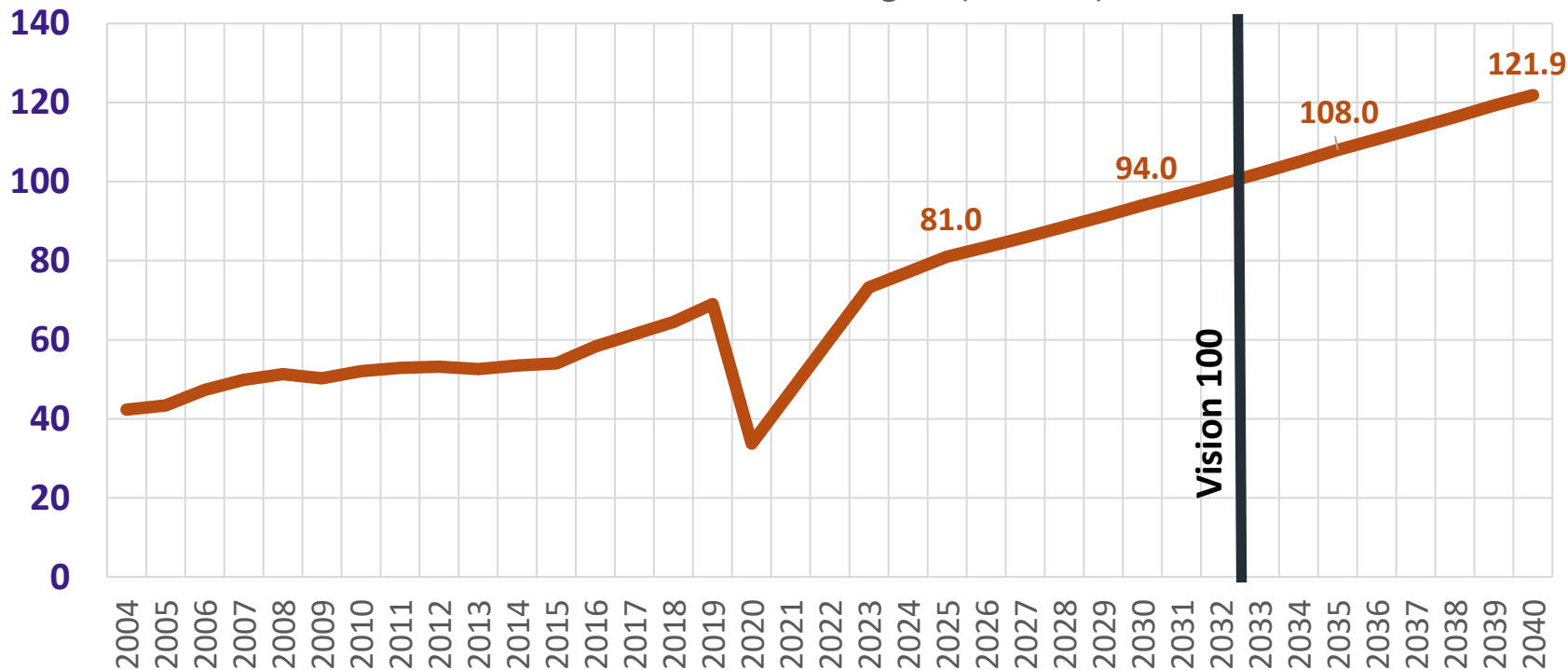


EXPANDING OUR GLOBAL CONNECTIONS

- Identify Air Cargo Opportunities
- Expand to Disconnected Destinations (e.g. Africa)
- Grow our Domestic Network

DEN Forecast Update Addendum (Aug 2020)

— Annual Passengers (millions)

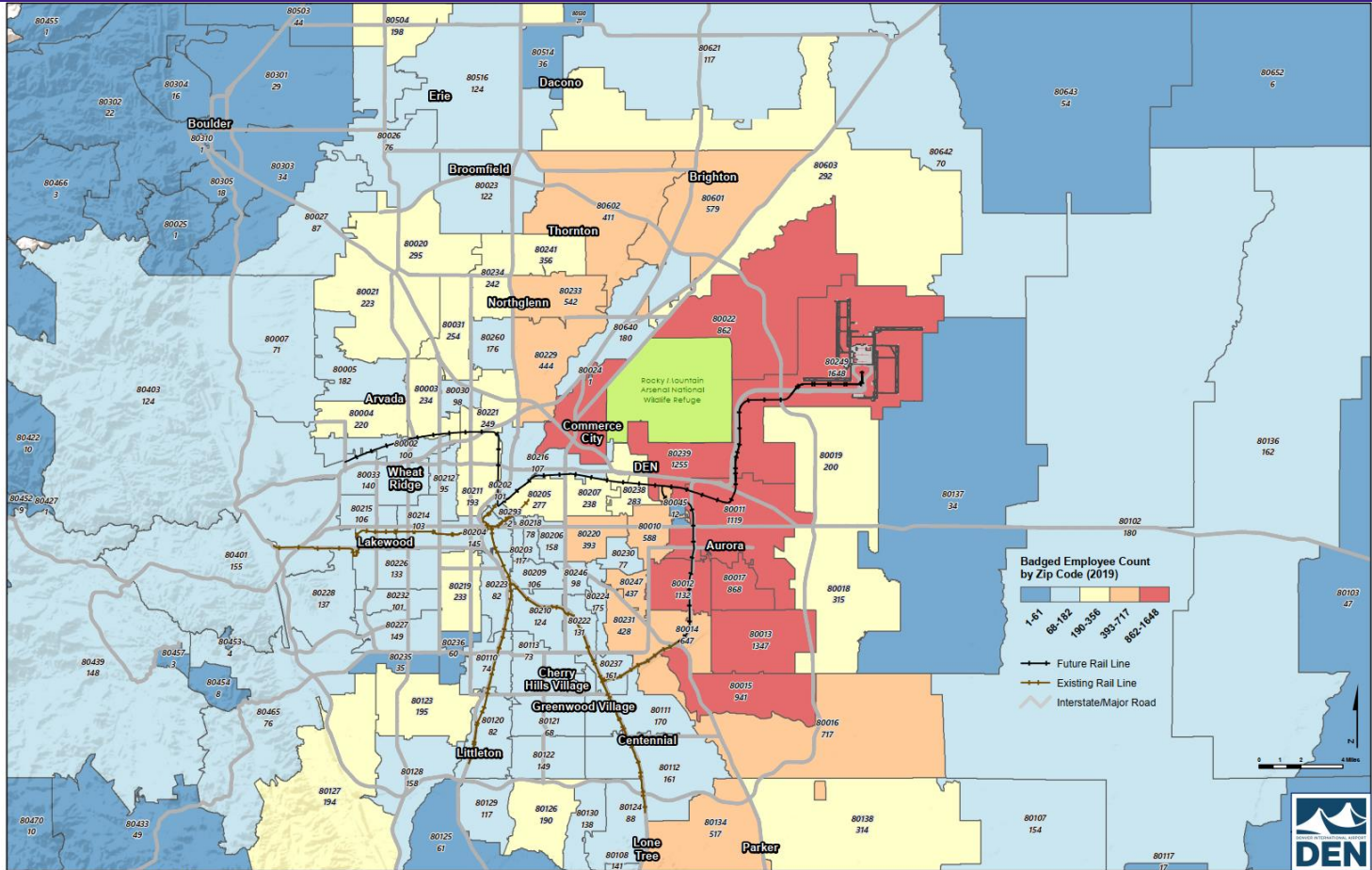


DEN AND COMMERCE CITY

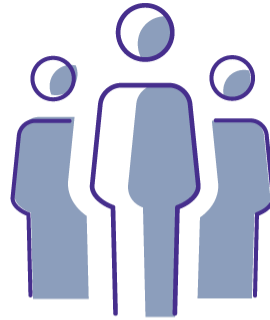


- DEN has over 2,000 employees who reside in Commerce City
- 45 Commerce City firms certified with the City and County of Denver
- 106 awarded contracts by DEN to Commerce City certified firms
 - 15 Commerce City certified firms on contracts
 - 1 Airport Concession Disadvantaged Business Enterprises (ACDBE) Commerce City certified firm
- There are opportunities through the DEN Commerce Hub for businesses in Commerce City to do business at DEN

EMPLOYEE HEAT MAP



PILLAR 1



EMPOWERING OUR PEOPLE

CENTER OF EQUITY AND EXCELLENCE IN AVIATION



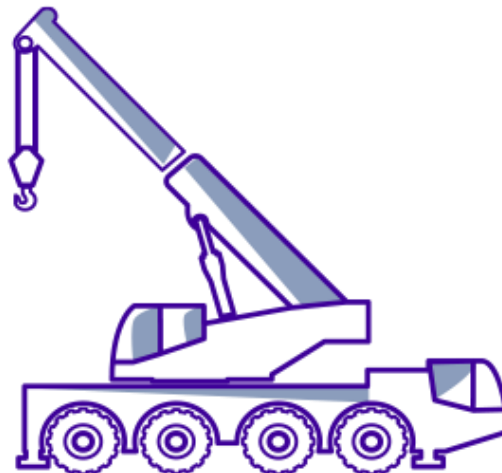
- A first-of-its-kind training facility in the aviation industry
- Aims to invest in workforce development (youth to executive leadership) with a focus on marginalized communities
- Focused program areas: business development, career pathways, and a research and innovation lab



- Launched the Equity in Infrastructure Project (EIP) to increase prime contracting opportunities for minority- and women-owned businesses
- One of five leading agencies dedicated to increasing the number, size and percentage of historically underutilized businesses (HUBs) growing to prime contractors, participating in joint ventures, or as equity participants
 - Six new state departments of transportation just committed
- By December 2025, DEN will double the number of prime contracts awarded to HUBs as compared to 2021



PILLAR 2



GROWING OUR INFRASTRUCTURE



GATE EXPANSION COMPLETION



- Completed the last three gate expansion areas
 - 12 gates and 16 passenger waiting areas on the west end of Concourse A
 - 10 gates and 12 passenger waiting areas on the east end of Concourse B
 - 16 new gates and 20 passenger waiting areas on east end of Concourse C
 - New commuter airline facility with four gates below main expansion area
- New gates include comfortable seating, charging stations, restrooms, nursing rooms and pet relief areas. Outdoor patios open on Concourse A-West and C-East



PILLAR 3



MAINTAINING WHAT WE HAVE



- 7 million square feet of space
- 1.2 million square feet being added as part of Gate Expansion



- Six runways
- 5 - 12,000 feet
- 1 - 16,000 feet



- 300 lane miles of roadway



- More than 34,000 parking spaces
- Includes six public parking lots



- 320 escalators, elevators and other walkalators operating 24/7
- Replacing 90 by 2025



- Nearly 100 restrooms
- Plans to renovate restrooms
- New restrooms being added as part of Gate Expansion

