

Agenda

General Fund Balance

Revenues

Expenditures

Draft Source & Use Data

Decision Package Proposals

Budget Calendar & Next Steps



General Fund Balance Status

2026 Budgeted Transfer to Capital Expenditures Fund

Remaining Restricted Fund Balance

| 2025 Beginning General Fund Balance | \$ 107,972,341 |
|---|----------------|
| Inventory, Prepaid Items, Long-term Receivables | (275,198) |
| TABOR 3% Emergency Reserve | (4,250,700) |
| 2K Capital Outlay and Operations | (9,851,230) |
| Operating Reserves | (11,845,279) |
| Safeguard Reserves | (18,754,242) |
| Defined Contribution Plan | (5,264,794) |
| Parks, Recreation & Golf Equipment Reserve | (1,408,602) |
| Employee Assisted Housing Program Reserve | (130,088) |
| Remaining Unassigned General Fund Balance (at 1/1/25) | \$ 56,192,208 |
| Amount Budgeted to Balance 2025 Budget | (2,713,061) |
| Ordinance 2664 - Contract Management Software | (172,000) |
| Ordinance 2670 - Community Events | (300,000) |
| Ordinance 2685 - Audit Revenue Police Substation | (4,991,770) |
| Ordinance 2686 - Civic Center Remodel | (2,880,280) |
| Amount Used to Balance 2026 Budget | TBD |
| Remaining Unassigned Fund Balance | \$ 45,135,097 |
| 2024 2K Fund Balance | \$ 9,851,230 |
| 2025 Budgeted Transfer to Capital Expenditures Fund | (750,000) |

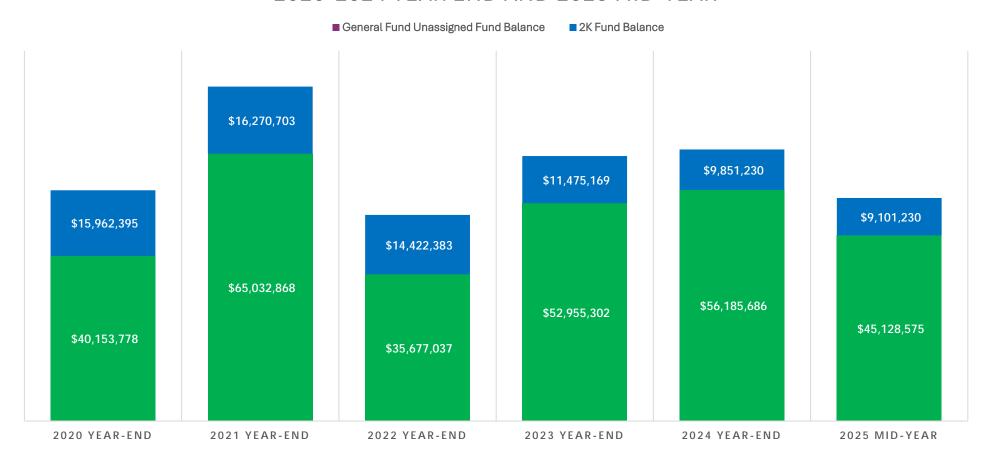


TBD

\$ 9,101,230

General Fund Balance 5-Year Comparison

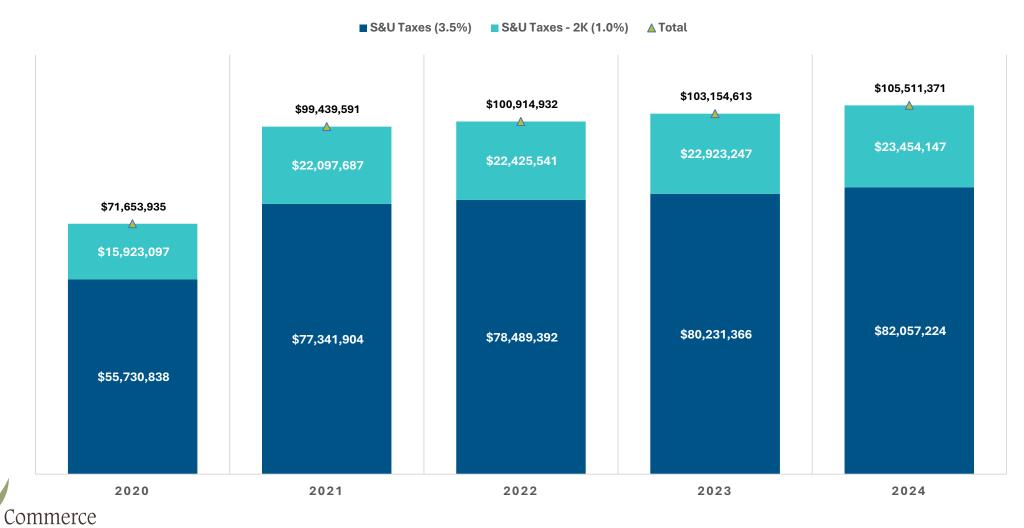
2020-2024 YEAR END AND 2025 MID-YEAR



Commerce

Revenues

2020-2024 SALES & USE TAX



Revenues, Cont.

Sales & Use Tax Comparison

| Month | 2024 | 2025 | D | Difference |
|----------|------------------|------------------|----|------------|
| January | \$ 424,793 | \$ 578,025 | \$ | 153,232 |
| February | 7,880,941 | 10,914,171 | | 3,033,230 |
| March | 7,538,484 | 8,921,297 | | 1,382,813 |
| April | 9,177,971 | 9,938,968 | | 760,998 |
| May | 8,734,173 | 9,323,453 | | 589,280 |
| June | 8,257,936 | 8,526,203 | | 268,267 |
| TOTAL | \$ 42,014,297 | \$ 48,202,117 | \$ | 6,187,819 |

Sales & Use Tax Year Over Year Comparison

| Year | Total | % Change |
|------|---------------|----------|
| 2019 | \$ 70,594,615 | |
| 2020 | \$ 71,653,935 | 1.50% |
| 2021 | \$ 99,439,591 | 38.78% |
| 2022 | \$100,914,932 | 1.48% |
| 2023 | \$103,154,613 | 2.22% |
| 2024 | \$105,511,371 | 2.28% |



Sales Tax

| Year | Total | % Change |
|------|------------------|----------|
| 2019 | \$ 42,063,813 | |
| 2020 | \$ 43,590,530 | 3.63% |
| 2021 | \$ 52,149,042 | 19.63% |
| 2022 | \$ 60,790,483 | 16.57% |
| 2023 | \$ 66,293,161 | 9.05% |
| 2024 | \$ 70,104,669 | 5.75% |

| Year Over Year | Total |
|----------------|------------------|
| Q2 2024 | \$ 26,930,976 |
| Q2 2025 | \$ 29,331,858 |

2025 Budget: \$69,059,821 2026 Projection: \$72,974,545



Use Tax

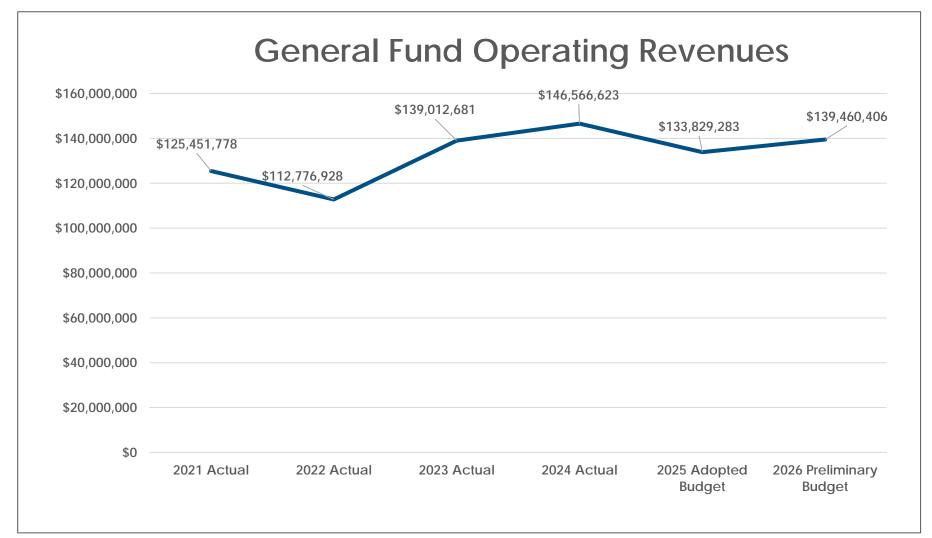
| Year | Total | % Change |
|------|------------------|----------|
| 2019 | \$ 28,530,802 | |
| 2020 | \$ 28,063,405 | -1.64% |
| 2021 | \$ 47,290,549 | 68.51% |
| 2022 | \$ 40,124,449 | -15.15% |
| 2023 | \$ 36,861,451 | -8.13% |
| 2024 | \$ 35,406,701 | -3.95% |

| 3,321 |
|-------|
| 0,259 |
| |

2025 Budget: \$37,428,711 2026 Projection: \$35,019,385



Revenues, Continued





Base Budget Process



Conduct a detailed base budget analysis every 2-3 years, with the next detailed analysis to occur for the 2027 budget process



For the interim years, Line by line discussion with departments to determine if the application of an inflation factor is appropriate or if reductions can be made



Process is designed to create the meaningful outcome of "right-sizing" budgets at the line-item level, which may result in a recommended increase or decrease based upon historical trend analysis

Expenditure Categories

Salaries- includes all FTE and part time staff

Benefits- FICA, Medicare, Retirement, Health insurance Etc. Contract Servicesamounts paid to contract staff such as temporary employees

Services and
Charges-amounts
paid for services
rendered by
outside vendors

Materials & Supplies-tangible goods needed for service delivery

Capital Outlayamounts spent on goods that have long term value to the City

Base Budgets

| General Fund | 2025 Adopted | 2026 Base | Variance |
|---------------------------------|---------------|------------------|---------------|
| Administration | | | |
| City Clerk | 1,023,475 | 1,232,639 | 209,164 |
| City Manager | 3,559,316 | 4,124,872 | 565,556 |
| Community Well-Being | 774,445 | 839,330 | 64,885 |
| Energy, Equity and Environment | 520,108 | 532,524 | 12,416 |
| Municipal Court | 1,194,049 | 1,146,057 | (47,992) |
| Community Development | 8,645,952 | 9,151,988 | 506,036 |
| Economic Opportunity & Cultural | | | |
| Affairs | 3,152,516 | 3,348,771 | 196,255 |
| Finance | 10,167,963 | 8,424,390 | (1,743,573) |
| Human Resources | 3,238,089 | 5,682,419 | 2,444,330 |
| Legal | 2,219,152 | 2,436,535 | 217,383 |
| Legislative | 802,774 | 863,849 | 61,075 |
| Parks, Recreation & Golf | 20,289,940 | 22,758,647 | 2,468,707 |
| Public Safety | 37,212,674 | 40,962,467 | 3,749,793 |
| Public Works | 23,641,248 | 25,465,910 | 1,824,662 |
| Grand Total | \$116,441,701 | \$126,970,398 | \$ 10,528,697 |

| Internal Services Fund | 2025 Adopted | 2026 Base | Variance |
|------------------------|---------------|------------------|--------------|
| Information Technology | \$ 12,630,805 | \$ 13,340,227 | \$ 709,422 |
| Fleet | 11,281,257 | 11,338,342 | 57,085 |
| Facilities | 4,977,251 | 6,030,831 | 1,053,580 |
| Grand Total | \$ 28,889,313 | \$ 30,709,400 | \$ 1,820,087 |

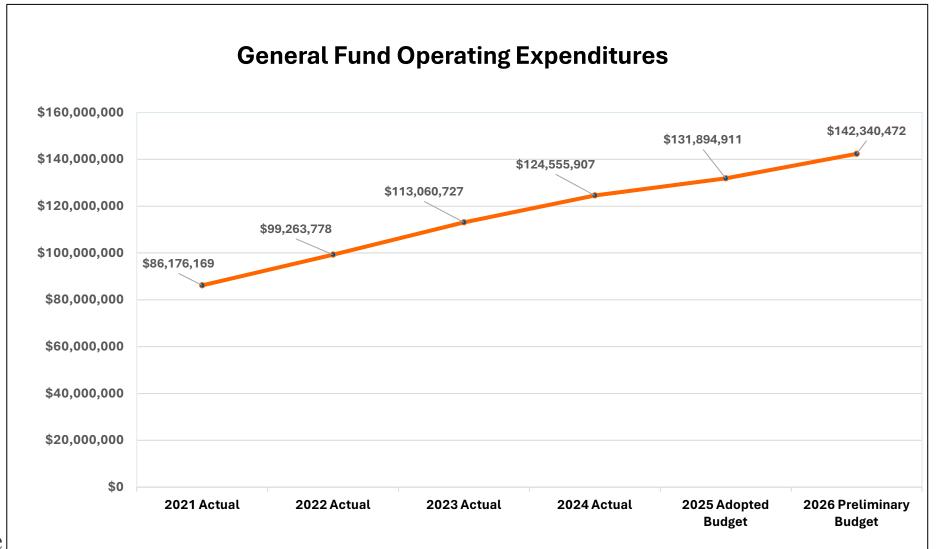
Base Budget Variances

| General Fund Departments | Variance Descriptions | | oenditure Change |
|----------------------------------|--|----|---------------------|
| Administration | Increase in Salaries (primarily Salaries Regular), Benefits, Contract Services, and Facility and Computer Allocations. Other Operating Expenses (postage) moving from Finance to City Clerk in 2026. | \$ | 1,090,346 |
| Community Development | Increases in Salaries and Benefits and allocations. Decrease primarily due to the Community Well-being Division moving to CMO. Other decreases in Outside Services, Credit Card Fee expenses, and Office Supplies. | Ψ | 506,036 |
| Finance | Reduction due to transitioning Insurance, Worker's Compensation Benefits, and Property Casualty Insurance budgets to the Human Resources Department and Other | | |
| | Operating Expenses to the City Clerk division within CMO. Increase due to transitioning Insurance, Worker's Compensation Benefits, and Property Casualty Insurance budgets from the Finance Department and increase to the Human | | (1,743,573) |
| Human Resources | Resources Investigations budget. | | 2,444,330 |
| Legal | Increase in Salaries, Benefits, and Allocations. | | 217,383 |
| Legislative | Increase in Facility and Computer Allocations and Career Development Meetings. | | 61,075 |
| | Increase in Salaries (primarily Salaries Regular, Headguards, PT, and Tips), Benefits, Contract Services Security, Facility and Computer Allocations, Outside Services, | | |
| Parks, Rec, & Golf | Operating Supplies, and Capital Outlay Equipment. | | 2,468,707 |
| | Increase in Salaries (primarily Salaries Regular, Special Duty Assignment, and Overtime), Benefits, Allocations (primarily Computer), and Outside Services, and | | |
| Public Safety | Operating Supplies. | | 3,780,231 |
| | Increase for Salaries, benefits, Outside Services, On-Call and Snow salaries, and | | |
| D 11: 14/ 1 | Streetlight Damage Repair budgets. Decrease in Labor/Seasonal salaries and Roadside | | 4 00 4 655 |
| Public Works | Banner/Decorations budgets. | | 1,824,662 |
| Total - General Fund Departments | | \$ | 10,649,197 |

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|---|-------|------|
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| | CIT | Y |

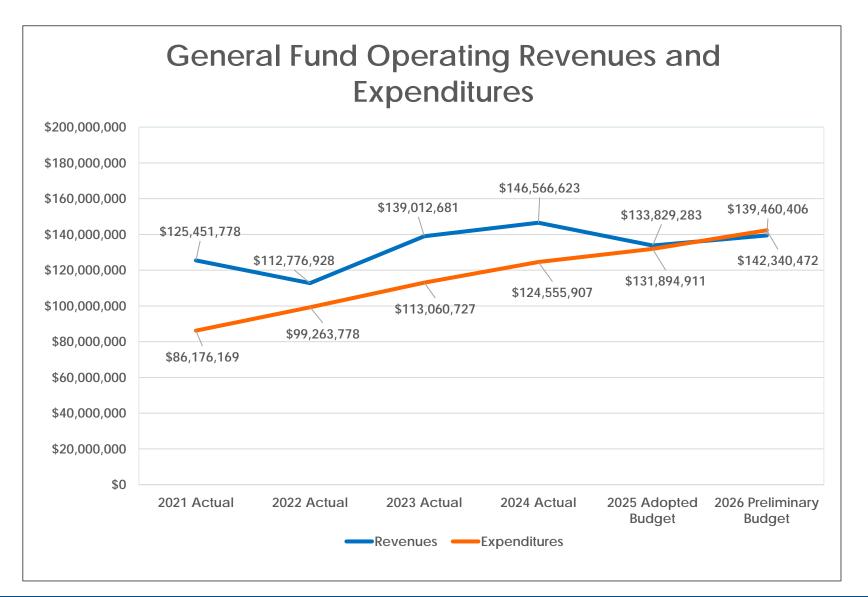
| | | Е | xpenditure |
|--|---|----|------------|
| Internal Service Fund Departments | Variance Descriptions | | Change |
| Fleet | Increase in Overtime Expenses, Benefits, Allocations, and Vehicle Depreciation. | \$ | 57,085 |
| Facilities | Increase primarily due to the addition of Custodial division. | | 1,053,580 |
| | Increase in Salaries and Benefits, Operating Supplies, and Hardware and Software | | |
| | Replacement, Maintenance, and Upgrades. Decrease of \$1.5M transfer out for 2025 IT | | |
| Information Technology | related projects using IT Retained Earnings. | | 709,422 |
| Total - Internal Service Fund Departments | | \$ | 1,820,087 |

Expenditures





Revenue & Expenditures





Sources & Uses – Total General Fund

| 2025 Budget 117,471,658 4,726,182 116,302 7,953,634 | 118,268,151 5,056,833 98,079 | \$ 796,493 330,651 (18,223) |
|---|--|--|
| 4,726,182 116,302 | 5,056,833 98,079 | 330,651 |
| 4,726,182 116,302 | 5,056,833 98,079 | 330,651 |
| 116,302 | 98,079 | |
| · | · | (18,223) |
| 7,953,634 | 10 217 250 | \ , - / |
| | 10,317,259 | 2,363,625 |
| 1,361,909 | 1,408,712 | 46,803 |
| 1,500,000 | 3,616,971 | 2,116,971 |
| 699,598 | 694,401 | (5,197) |
| 133,829,283 | 139,460,406 | \$ 5,631,123 |
| | | |
| | | |
| 11,626,025.00 | 12,088,042.00 | \$ 462,017 |
| 3,238,089.00 | 5,682,419.00 | 2,444,330 |
| 10,167,963.00 | 8,424,390.00 | (1,743,573) |
| 8,645,952.00 | 9,151,988.00 | 506,036 |
| 37,212,674.00 | 40,962,497.00 | 3,749,823 |
| 23,641,248.00 | 25,465,910.00 | 1,824,662 |
| 20,289,940.00 | 22,758,647.00 | 2,468,707 |
| 2,219,152.00 | 2,436,535.00 | 217,383 |
| 1,839,676.00 | 1,843,681.00 | 4,005 |
| 118,880,719.00 | 128,814,109.00 | \$ 9,933,390 |
| | | |
| 14,948,564.00 | 10,646,297.00 | \$ (4,302,267) |
| | 1,500,000 699,598 133,829,283 11,626,025.00 3,238,089.00 10,167,963.00 8,645,952.00 37,212,674.00 23,641,248.00 20,289,940.00 2,219,152.00 1,839,676.00 118,880,719.00 | 1,500,000 3,616,971 699,598 694,401 133,829,283 139,460,406 11,626,025.00 12,088,042.00 3,238,089.00 5,682,419.00 10,167,963.00 8,424,390.00 8,645,952.00 9,151,988.00 37,212,674.00 40,962,497.00 23,641,248.00 25,465,910.00 20,289,940.00 22,758,647.00 2,219,152.00 2,436,535.00 1,839,676.00 1,843,681.00 118,880,719.00 128,814,109.00 |

Sources & Uses - General Fund, Continued

| General Fund | 2025 Budget | 2026 Preliminary Budget | Variance |
|--------------------------------------|-----------------|----------------------------|---------------|
| Other Financing Sources (Uses) | | got | |
| Transfers In | | | |
| | | | |
| Transfers Out | | | |
| Debt - 2015 | 2,938,211.00 | 3,257,500.00 | |
| Debt - 2016 2K | 1,461,080.00 | 1,459,875.00 | |
| Debt - 2022 A/B/C | 8,573,141.00 | 8,569,398.00 | |
| Elected Officals Retirement | 41,760.00 | 36,480.00 | |
| CIP-Indirect Allocation | 189,933.00 | 203,110.00 | |
| CIP GF | 3,000,000.00 | | |
| CIP 2K | 750,000.00 | | |
| CIP IT TIIP | 707,500.00 | | |
| Total Other Financing Sources (Uses) | (17,661,625.00) | (13,526,363.00) | \$ - |
| | | | |
| Ending Fund Balance | (2,713,061.00) | (2,880,066.00) | \$ 81,935,710 |

Sources & Uses – GF (2K Portion)

| 2K Revenue | |
|----------------------------|------------------|
| Anticipated 1% Tax revenue | \$ 23,296,482 |
| Outdoor Pool Revenue | \$ 304,100 |
| New Rec Center Revenue | \$ 1,732,066 |
| Total Revenue | \$ 25,332,648 |
| Indirect Cost 15% | \$ 1,543,009 |
| Indirect Cost 20% | \$ 203,110 |
| 2k Model | \$ 11,302,274 |
| Debt - 2016 2K | \$ 1,459,875 |
| Debt - 2022 A/B/C | \$ 8,569,398 |
| Total Expense | \$ 23,077,666 |
| Surplus | \$ 2,254,982 |



Sources & Uses – GF (Non-2K Portion)

| Non 2K | |
|------------------------------|----------------|
| General Fund | \$ 114,127,758 |
| 2k Indirect | \$ 1,746,119 |
| Total Revenue | \$ 115,873,877 |
| Operating | \$ 117,786,835 |
| Debt - 2015 | \$ 3,257,500 |
| Elected Officials Retirement | \$ 36,480 |
| CIP-Indirect Allocation | \$ 203,110 |
| Total Expense | \$ 121,283,925 |
| Deficit | \$ (5,410,048) |



Budget Calendar Next Steps

| Date | Activity |
|----------|-------------------------------|
| 08/04/25 | Preliminary Budget Session |
| 08/11/25 | Preliminary Budget Session |
| 08/18/25 | Preliminary Budget Session |
| 09/08/25 | Council Budget Workshop |
| 10/20/25 | Open Public Hearing on Budget |
| 11/03/25 | Close Budget Hearing/Adoption |



Human Resources 2026 Budget Presentation

August 4th, 2025

Carlton Babbidge, Acting Director of Human Resources







Department Overview

Mission

The Department of Human Resources' mission is to provide transformational and innovative leadership and best practices in recruitment and selection, learning and development, compensation and classification, employee benefits, employee relations, employee engagement and appreciation, and legal responsibilities.

Divisions

- Organizational Development
- Risk Management

Human Resources

Key Responsibilities

- Talent Acquisition
- Employee Relations
- Learning & Development,
- Employee Benefits, Wellness, and Recognition,
- Employee Record & Data Management
- Workplace Safety, and Risk Management
- Legal Compliance and Collective Bargaining







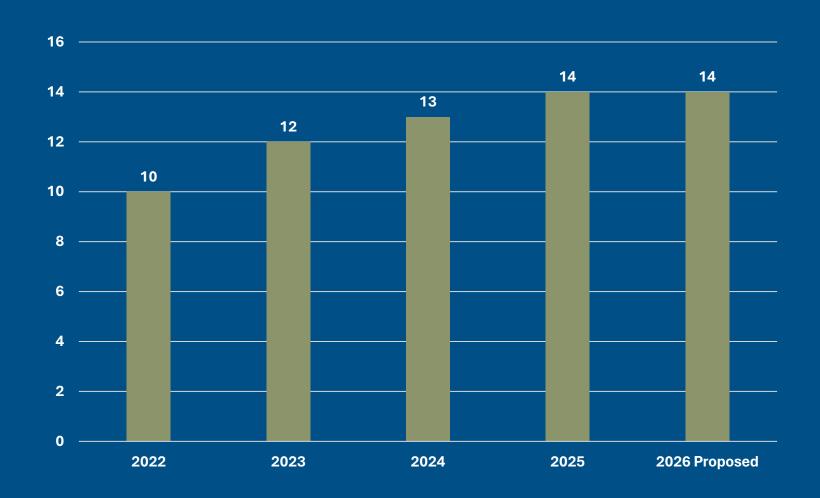
Department Overview



- The Benefits Fund is one of four Internal Service Funds (ISFs) at Commerce City
- The ISF service areas are funded via allocation of their costs to City user departments – this results in revenue for the ISF that is equal to the total of costs allocated to the user departments
- The Benefits Internal Service Fund was created in 2023 to account for employees' medical and dental benefits.
- The City subsidizes a portion of the medical and dental plans with cost-share responsibilities from employees
- This fund does not contain FTEs

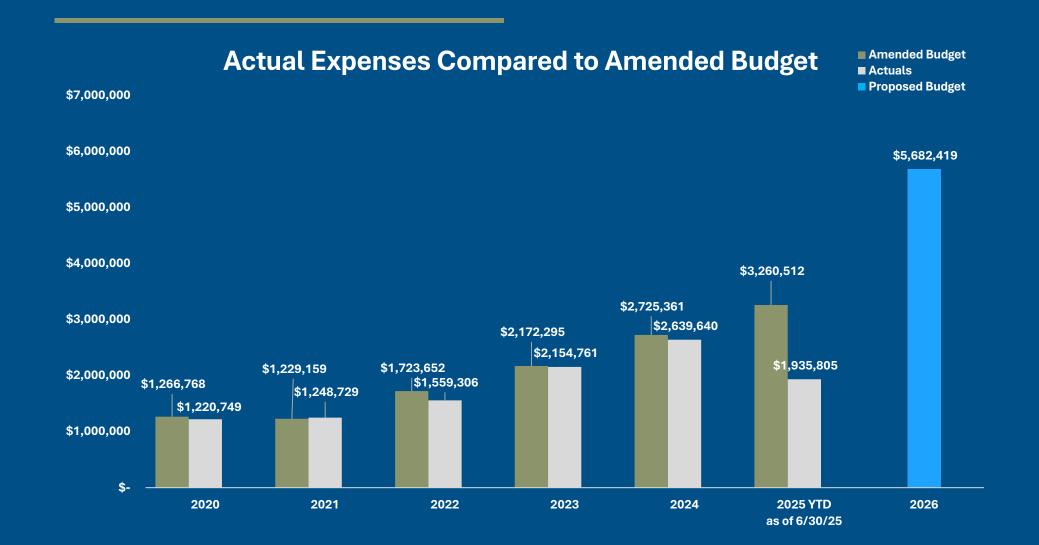


FTE History



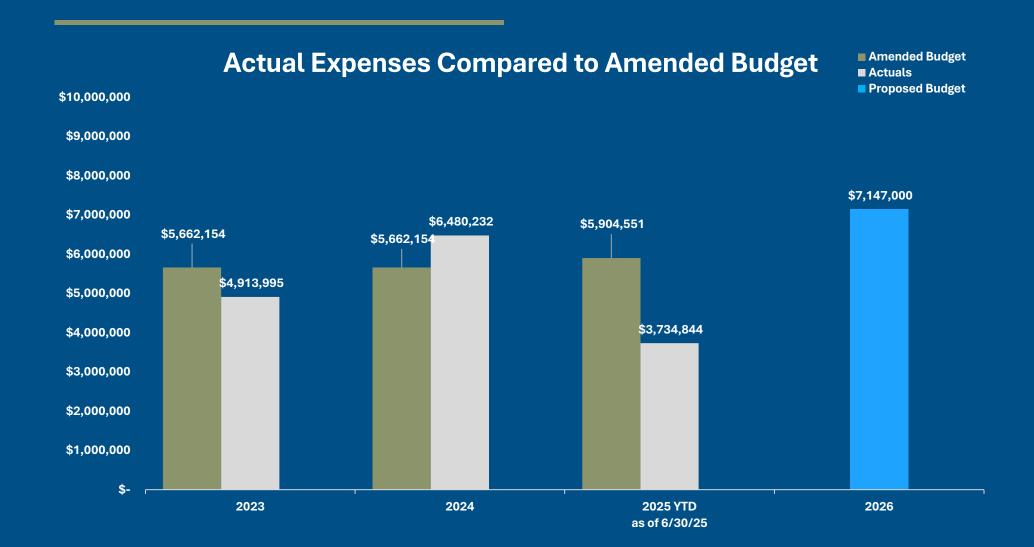


Financial Summary – Human Resources





Financial Summary - Benefits ISF

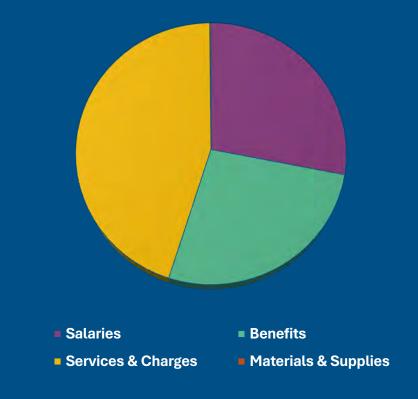




2026 Proposed Budget

| Revenues and Expenditures | Budget | |
|---------------------------|--------|-----------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 1,596,188 |
| Benefits | | 1,522,961 |
| Services & Charges | | 2,553,570 |
| Materials & Supplies | | 9,700 |
| Total Expenditures | \$ | 5,682,419 |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments

- Employee Engagement/Stay Survey
- Implicit Bias in Hiring Awareness Training
- Citywide FMLA training
- Employee Policy Manual Rewrite

2026 Key Initiatives

- Manager/Supervisor Training Series Launch
- Performance Management Program & System Implementation
- Succession and Workforce Planning Program



Thank you!

Finance 2026 Budget Presentation

August 4th, 2025

Theresa Wilson, Director of Finance







Department Overview

Mission

To provide responsive, professional, and ethical administrative and fiscal services to meet the needs of the public, the City Council, and all City departments.

Divisions

- Internal Services
- Financial Services
- Financial Planning and Budgeting

- Tax
- Procurement

Key Responsibilities

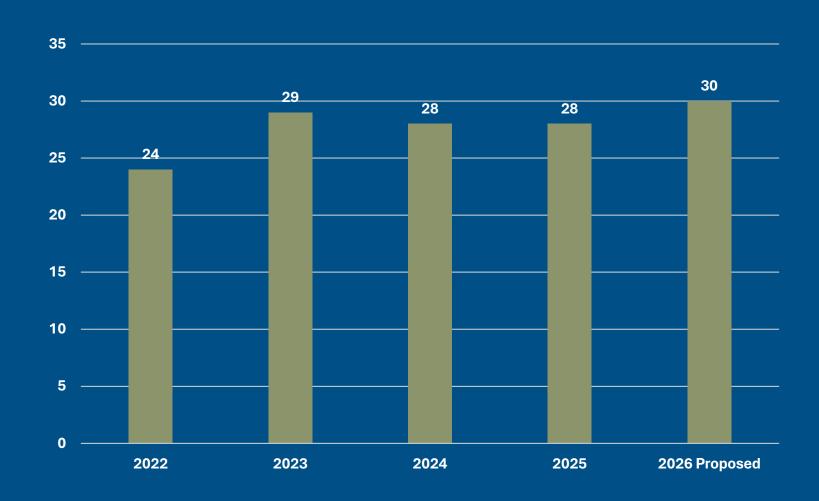
- Manage the overall financial well-being of the City
- Maintain all financial record-keeping and reporting functions required by the City Charter
- Lead the annual budget process, prepare the ACFR, manage the City's investments and debt issuances, administer and collect sales and use tax, support citywide grant and procurement efforts





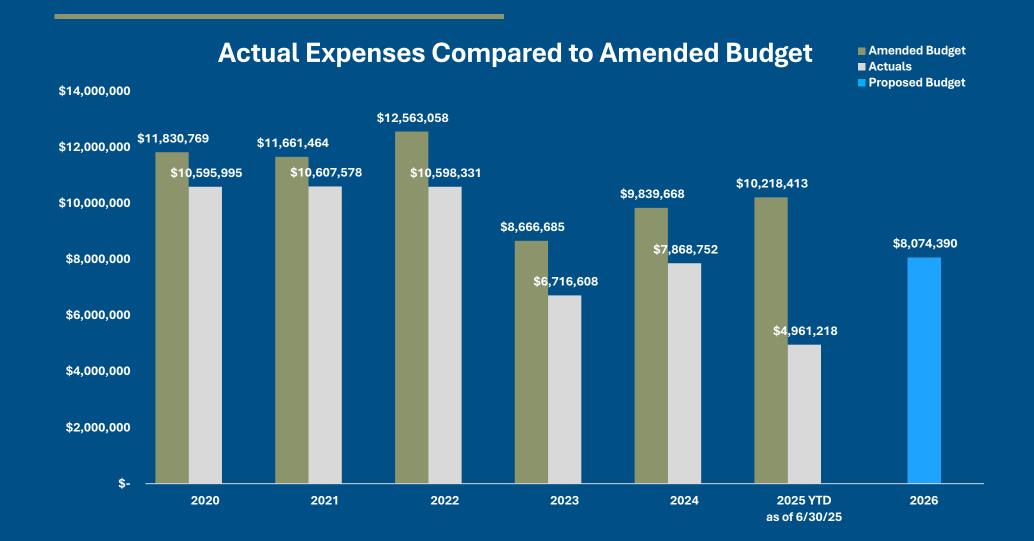


FTE History





Financial Summary

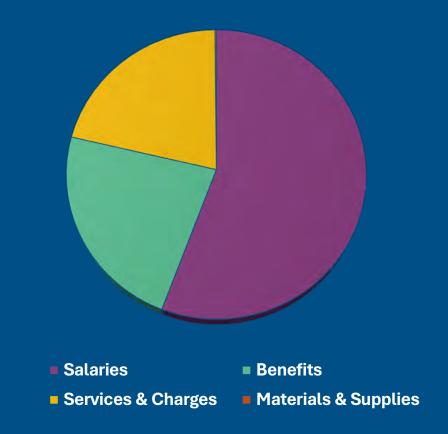




2026 Proposed Budget

| Revenues and Expenditures | Budget | |
|---------------------------|--------|-----------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 4,500,100 |
| Benefits | | 1,850,272 |
| Services & Charges | | 1,710,617 |
| Materials & Supplies | | 13,400 |
| Total Expenditures | \$ | 8,074,390 |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments

- Conducted an extensive base budget analysis using 5-years of actuals and detailed analytics
- Launched the Long-Term Financial Planning process; this is the first LTFP process since 2010
- Recruited and hired the City's first Procurement Officer and established a procurement team of three by reallocating two existing FTE to begin centralizing the procurement function
- Completed the 2024 financial audit and ACFR, receiving an unmodified (clean) opinion for both the financial statement audit and single audit (federal funds use)
- Developed a new quarterly financial report format

2026 Key Initiatives

- Maintain an annual budget utilization rate within 2% of appropriated budget
- Finalize and implement the long-term financial plan, including public engagement efforts related to budget balancing options, as needed
- Implement a new Budget/ACFR Builder software to create efficiencies for staff and ensure ADA document accessibility requirements are met
- Continue to centralize procurement and implement the requisition to purchase order process



Thank you!

Community Development 2026 Budget Presentation

August 4th, 2025

Jeff Brasel, Director of Community Development







Department Overview

Mission

The Department of Community Development's mission is to guide the orderly growth and development of Commerce City and to maintain an attractive and healthy place to live, work, and play.

Divisions

- CD Administration
- Planning
- Building Safety

- CDBG
- Code Enforcement

Key Responsibilities

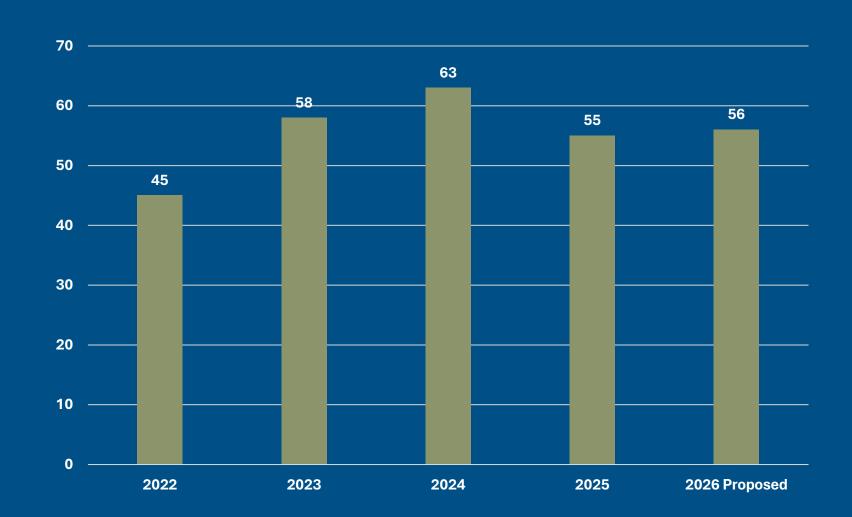
- Administers all development functions of the city including zoning, subdivision, engineering, and building permitting
- Performs inspections related to building and development activities in the community.
- Enforcement of codes and ordinances pertaining to zoning and property maintenance violations and coordination of graffiti removal and abatement
- Administration of Community Services programs including housing rehabilitation, and the Community Development Block Grant





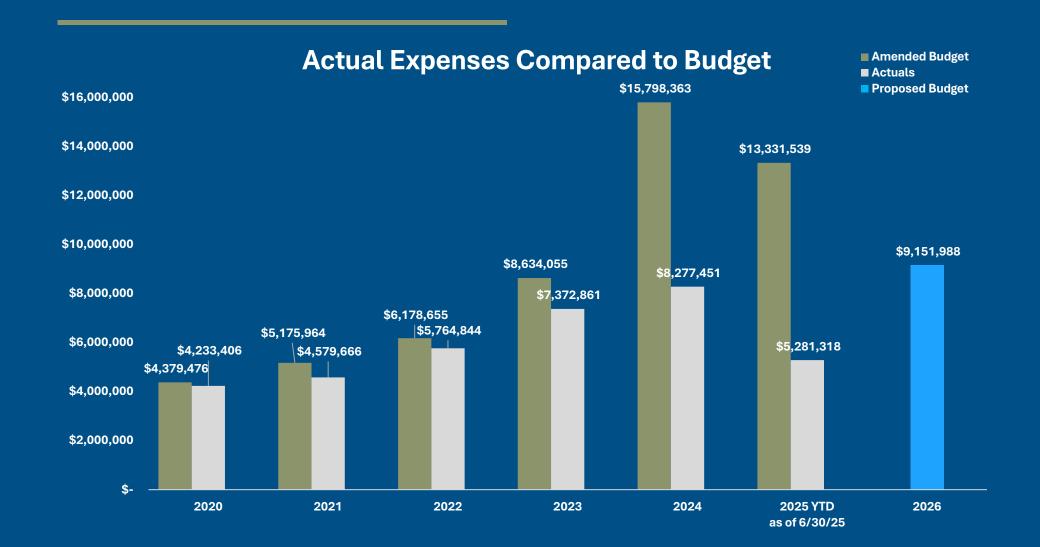


FTE History





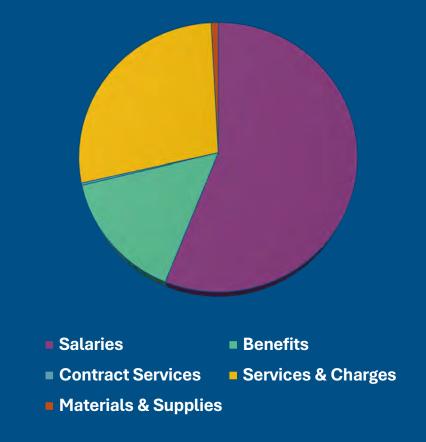
Financial Summary





2026 Proposed Budget

| Revenues and Expenditures | Budget |
|---------------------------|--------------|
| Total Revenues | \$ 5,164,964 |
| Expenditures | |
| Salaries | \$ 5,125,502 |
| Benefits | 1,387,420 |
| Contract Services | 25,000 |
| Services & Charges | 2,536,766 |
| Materials & Supplies | 77,300 |
| Total Expenditures | \$ 9,151,988 |





Moving Forward

2025 Accomplishments

- Adoption of the 2025 Land Development Code
- Housing Needs Assessment
- Community Programs: Day of Service, ACT Housing Rehabilitation & Code Compliance Support

2026 Key Initiatives

- Legislative Rezoning / Engineering Standards and Specs Update
- Housing Action Plan
- Community Programs: Neighborhood Clean-up Initiative



Thank you!

Public Safety 2026 Budget Presentation

August 4th, 2025

Darrel Guadnola, Chief of Police







Department Overview

Mission

The Commerce City Police Department is committed to displaying and holding ourselves accountable to our five core values every day in every interation: Trust, Respect, Excellence, Leadership, and Restraint.

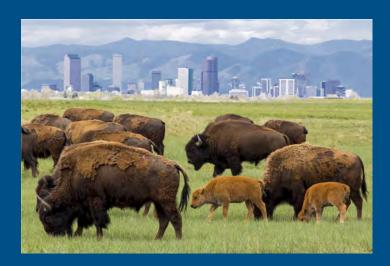
Divisions

- Administration
- Support Operations
- Patrol Operations

- Community Justice
- Training and Recruitment
- Emergency Management

Key Responsibilities

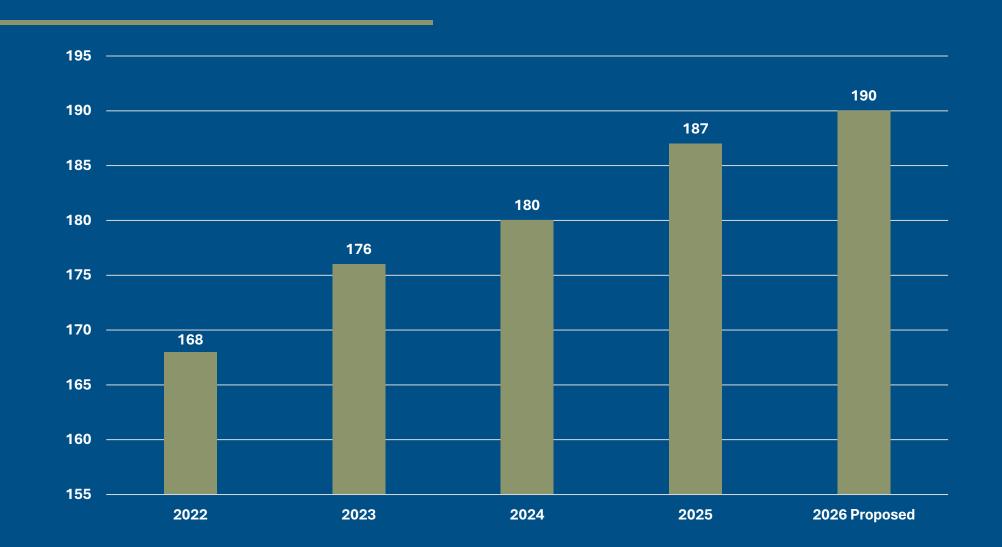
- Provide law enforcement services to the residents, businesses, and visitors to Commerce City
- Patrol Services
- Investigate crime and complete crime reporting requirements
- File cases and coordinate with the District Attorney's Offfice in the prosecution of criminals
- Enforce municipal codes and other criminal laws
- Maintain and distribute police reports to members of the public, courts, and other City departments as needed





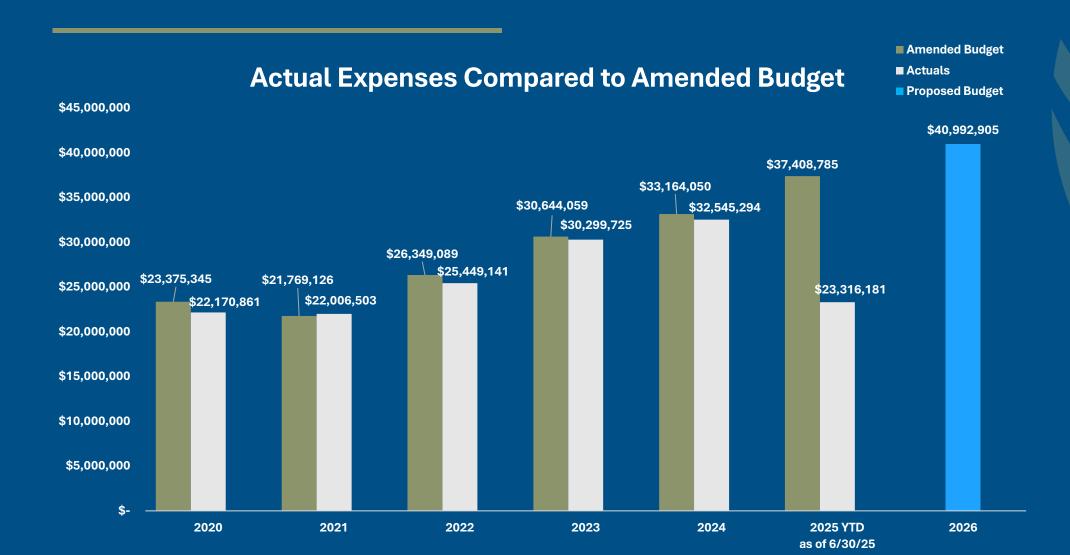


FTE History





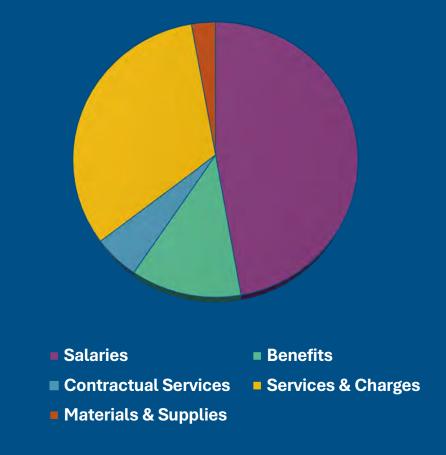
Financial Summary





2026 Proposed Budget

| Revenues and Expenditures | Budget | |
|---------------------------|---------------|--|
| Total Revenues | \$ 1,547,530 | |
| Expenditures | | |
| Salaries | \$ 19,359,616 | |
| Benefits | 4,989,405 | |
| Contract Services | 2,087,400 | |
| Services & Charges | 13,402,984 | |
| Materials & Supplies | 1,153,500 | |
| Total Expenditures | \$ 40,992,905 | |





Moving Forward

2025 Accomplishments

- Citywide Emergency Operations Plan Updated
- K-9 Unit Established and Two Dogs put in Service K9 Delta, and K9 Holland
- Drone as First Responder Program Created
- National Accreditation Achieved through CALEA (anticipated November 2025)

2026 Key Initiatives

- DFR Integration into Real Time Crime Center
- Expand Hours of DFR/RTCC Operations and Expand K9 Program
- Continue to Leverage Technology to Provide Highest Level of Public Safety Possible
- Refine hiring practices to allow for rapid response to evolving public safety needs, consistently aligning staffing needs with leading practices to achieve the highest service delivery possible.



Thank you!

Public Works, Fleet, and Facilities 2026 Budget Presentation

August 4th, 2025

Jenna Hahn, Director of Public Works







Department Overview

Mission

The Public Works Department's number one goal is public safety. The department provides services that improve, maintain, and add to the city's environment and transportation network.

Divisions

- PW Administration
- Street and Traffic Maintenance
- Engineering
- Parks Maintenance

- Refuse Collection
- ISF Fleet
- ISF Facilities

Key Responsibilities

- Maintain over 260 miles of streets with bridges, traffic signals, bike lanes, sidewalks, the stormwater system, and 840 acres of parks and open space.
- Plan, manage, and ensure a safe and reliable transportation network for all roadway users.
- Develop and manage the capital investment program.







Department Overview

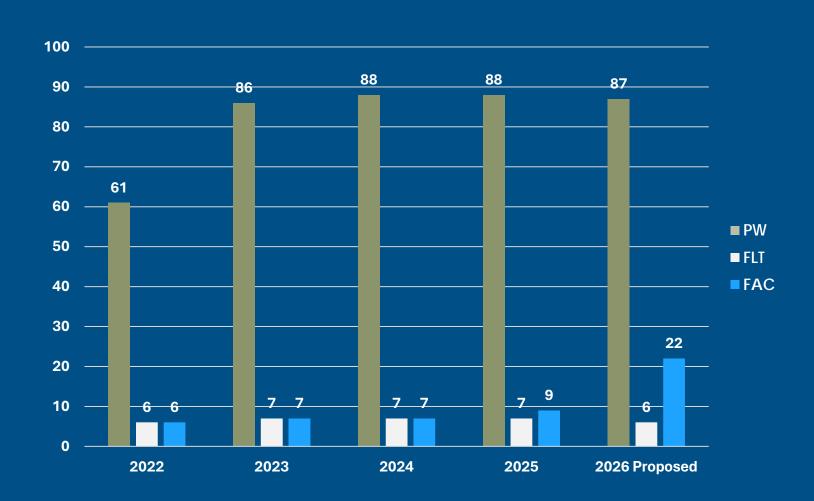




- The Fleet and Facilities Divisions are two of four Internal Service Funds (ISFs) at Commerce City
- The ISF service areas are funded via allocation of their costs to City user departments – this results in revenue for the ISF that is equal to the total of costs allocated to the user departments
- The Facilities Division maintains and provides services to all city buildings to keep them in their existing state or to preserve them from decline or failure. Its costs are allocated out to all other City departments and are calculated by square footage
- The Fleet Division provides preventative maintenance and repairs all city vehicles. It also procures and replaces most motorized equipment and places those items into service

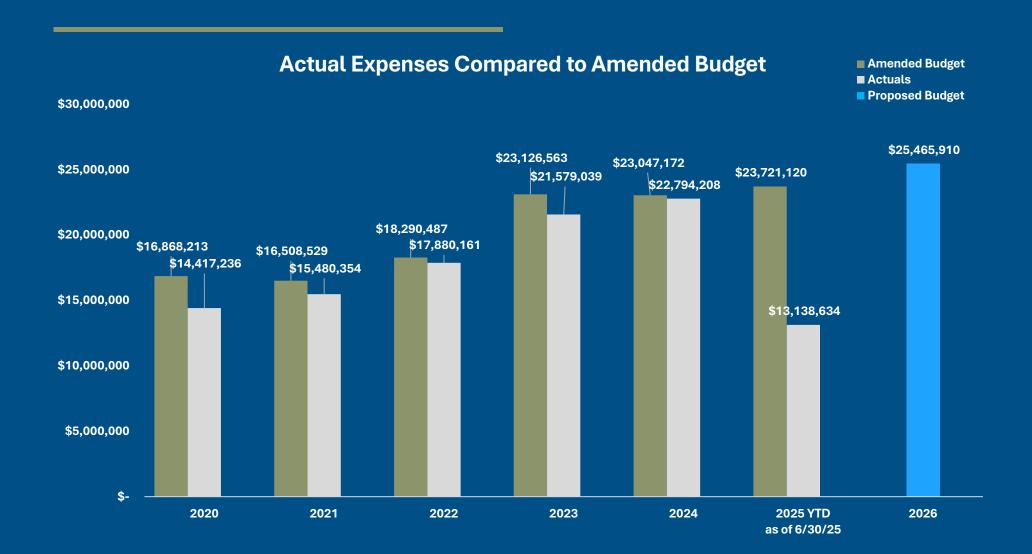


FTE History



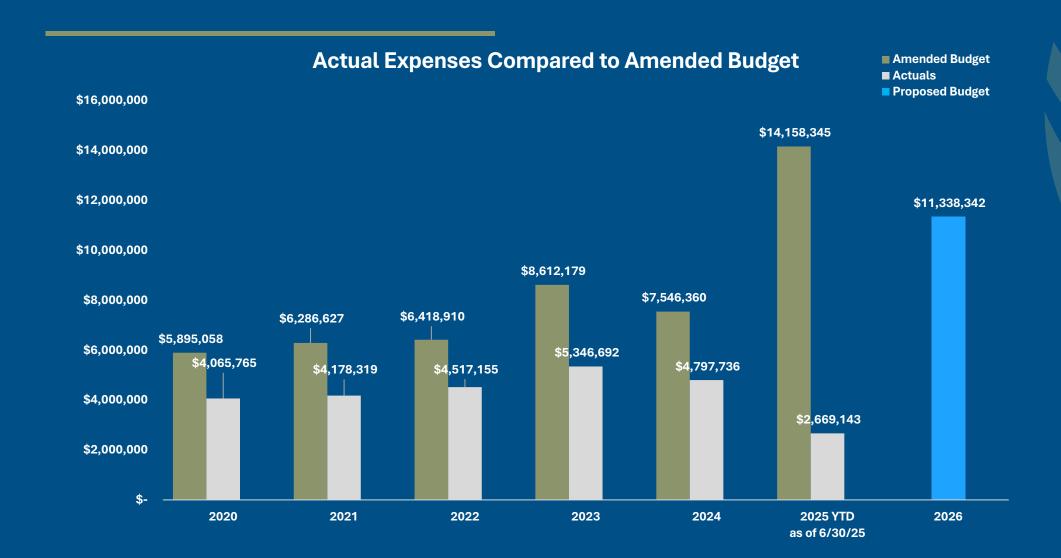


Financial Summary – Public Works (GF)



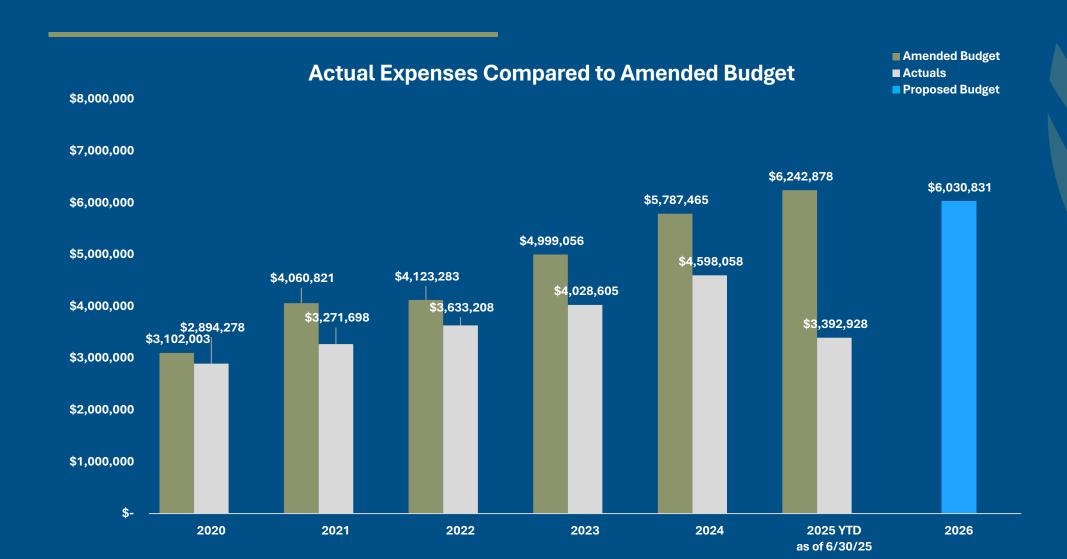


Financial Summary – Fleet





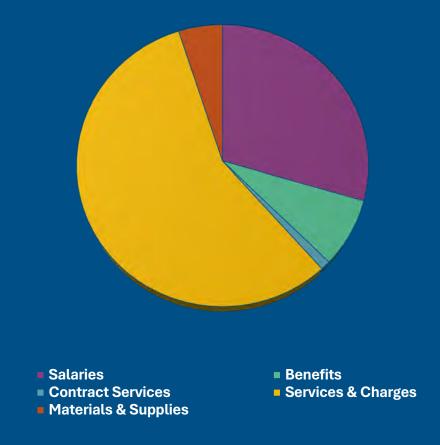
Financial Summary - Facilities





2026 Proposed Budget – Public Works (GF)

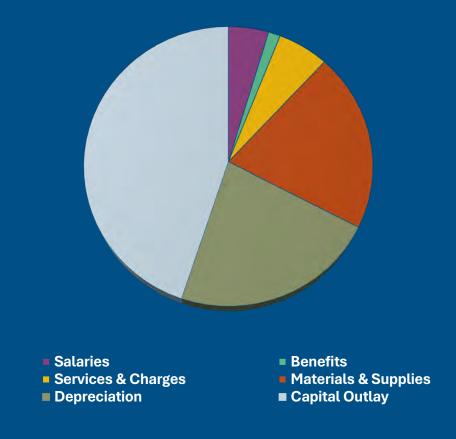
| Revenues and Expenditures | Budget | |
|---------------------------|--------|------------|
| Total Revenue | \$ | 1,609,611 |
| Expenditures | | |
| Salaries | \$ | 7,518,331 |
| Benefits | | 1,993,441 |
| Contract Services | | 271,500 |
| Services & Charges | | 14,403,738 |
| Materials & Supplies | | 1,278,900 |
| Total Expenditures | \$ | 25,465,910 |





2026 Proposed Budget – Fleet

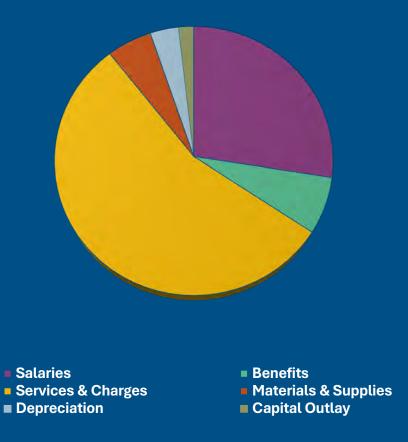
| Revenues and Expenditures | Budget | |
|---------------------------|--------|-----------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries & Benefits | \$ | 527,444 |
| Benefits | | 154,576 |
| Services & Charges | | 667,761 |
| Materials & Supplies | | 2,349,900 |
| Depreciation | | 2,546,061 |
| Capital Outlay | | 5,092,600 |
| Total Expenditures | \$ 1 | 1,338,342 |





2026 Proposed Budget - Facilities

| Revenues and Expenditures | Budge | t |
|---------------------------|---------|-------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries | \$ 1,65 | 7,094 |
| Benefits | 41 | 2,433 |
| Services & Charges | 3,32 | 0,204 |
| Materials & Supplies | 23 | 6,100 |
| Depreciation | 20 | 5,000 |
| Capital Outlay | 11 | 0,000 |
| Total Expenditures | \$ 6,03 | 0,831 |





Moving Forward

2025 Accomplishments

- Began construction on multiple large-scale CIP projects
- Launched an in-house custodial services program
- Adopted two critical long-range planning documents

2026 Key Initiatives

- Enhance operational excellence
- Advance safe and resilient transportation infrastructure
- Continue to expand asset management capacity



Thank you!

Parks, Recreation & Golf 2026 Budget Presentation

August 4th, 2025

Chad Redin, Director of Parks, Recreation & Golf







Department Overview

Mission

The Parks, Recreation, and Golf Department's mission is to create community by connecting people with diverse and inclusive park, recreation, and golf experiences essential for lifelong enrichment and wellness.

Divisions

- Community Events
- Parks, Recreation & Golf Administration
- **Eagle Pointe Aquatics**
- **Recreation Administration**
- Eagle Pointe Rec Center

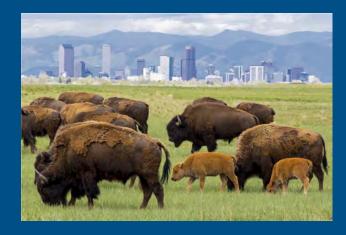
- Bison Ridge Rec Center
- Bison Ridge Aquatics
- Satellite Operations
- Pioneer Park Athletics-Outdoors
- Outdoor Leisure Pool

- Bison Ridge Programs
- **Eagle Pointe Programs**
- Parks, Planning & Programming
- Golf Course Maintenance
- Golf Course Restaurant

Golf Course Operations

Key Responsibilities

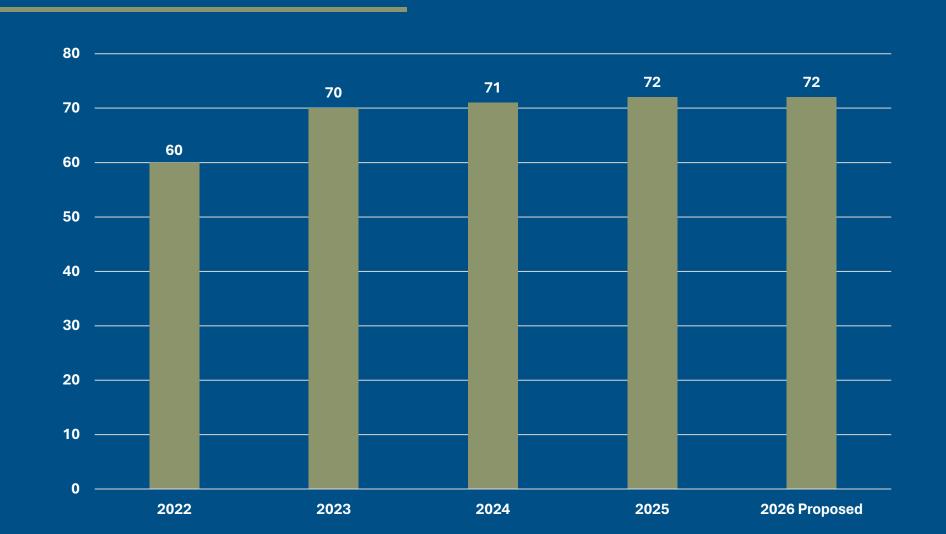
- Plan and direct inclusive recreation programs and services for individuals of all ages and diverse abilities
- Operate and maintain the Eagle Pointe Recreation Center, Bison Ridge Recreation Center, Paradice Island, and Pioneer Park
- Acquire, develop, and program all city parks, trails, and open space within the City boundaries
- Oversee Buffalo Run Gold Course and The Bison Grill Full-service restaurant





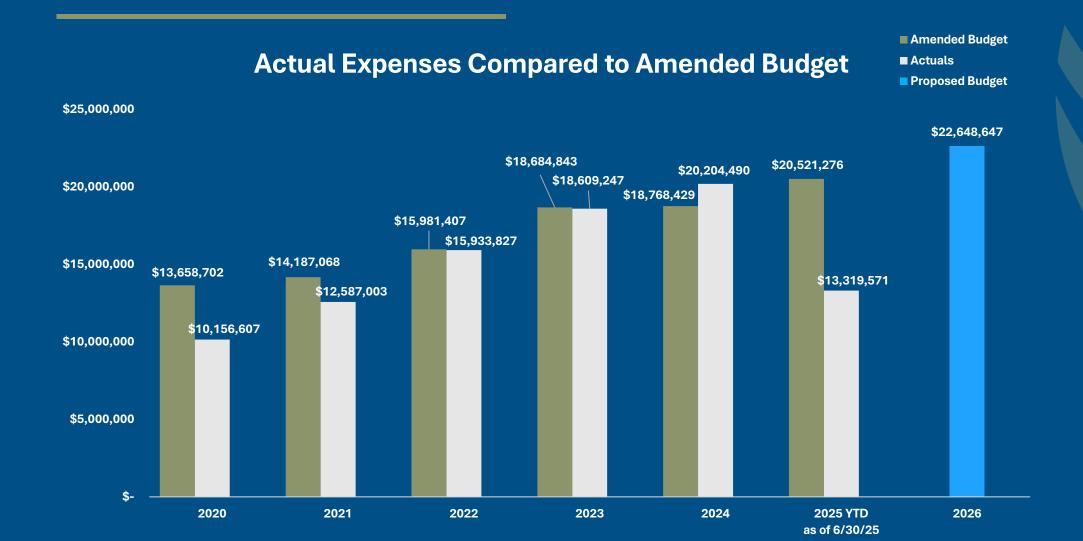


FTE History





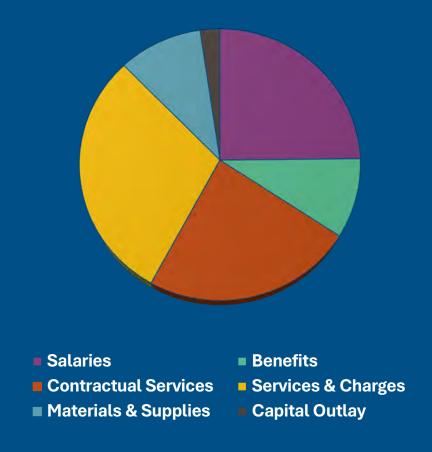
Financial Summary





2026 Proposed Budget

| Revenues and Expenditures | Budget | |
|---------------------------|--------|------------|
| Total Revenues | \$ | 6,590,283 |
| Expenditures | | |
| Salaries | \$ | 5,624,146 |
| Benefits | | 2,134,856 |
| Contract Services | | 5,350,650 |
| Services & Charges | | 6,747,896 |
| Materials & Supplies | | 2,261,099 |
| Capital Outlay | | 530,000 |
| Total Expenditures | \$ | 22,648,647 |





Moving Forward

2025 Accomplishments

- Roll out of PRG Masterplan to the public Masterplan developed into Envisio and online for the public to see updates and accomplishments
- Splashpad and Paradice Island Refurbishments Remodel of splashpad amenities and repair of Paradice Island underground pipe and opened on-time to the public for the season
- CALU Park Completion of new park to residents

2026 Key Initiatives

- Buffalo Run Clubhouse Design and initial construction of Buffalo Run Clubhouse expansion and remodel of kitchen and dining area
- Second Creek Farm Park Construction of new park to residents
- Pioneer Park Improvements Improvements in park irrigation, shelters, and playgrounds



Thank you!

Information Technology 2026 Budget Presentation

August 4th, 2025

Tiffany Chacon, Director of Information Technology







Department Overview

Mission

The Information Technology Department's mission is to deliver secure and resilient technology solutions that create a modern foundation for the City's goals and objectives serving our community.

Divisions

- IT Administration
- IT Operations
- Geographic Information Systems
- Enterprise Applications
- Public Safety Systems

Key Responsibilities

- Provide leadership and guidance in innovation, acquisition, implementation, success and ongoing support, and maintenance of technology for the City
- Oversee the City IT Strategic Plan
- Manage and secure the City's technology infrastructure, software systems, and data services
- Maintain and support all Geographic Information Services (GIS) services and data
- Provide technology, application, and software support to city employees







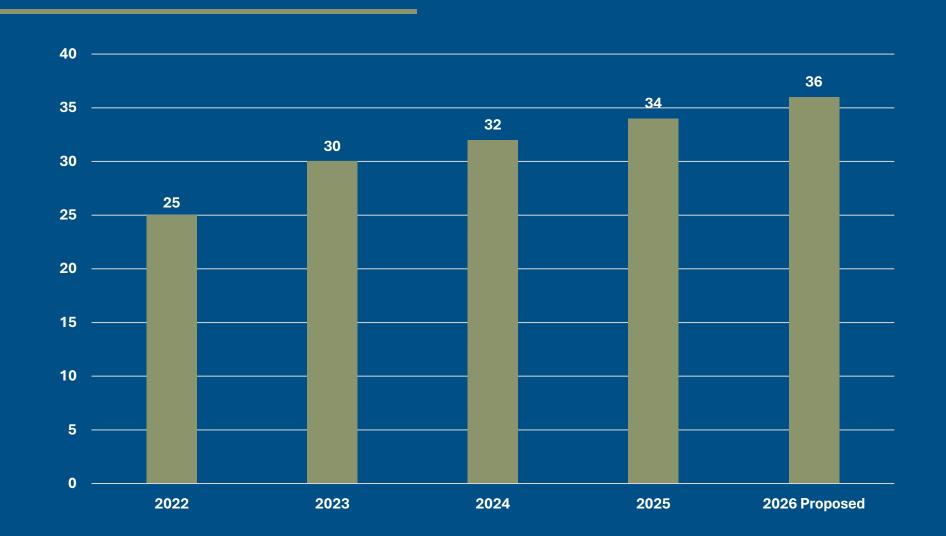
Department Overview



- The Information Technology Department is one of four Internal Service (ISF) service areas at Commerce City
- The ISF service areas are funded via allocation of their costs to City user departments – this results in revenue for the ISF that is equal to the total of costs allocated to the user departments
- The Information Technology allocation is calculated using the number of department FTEs and network connections and includes the following costs:
 - User Hardware Replacement & Maintenance
 - Application Software
 - Network Hardware Replacement & Maintenance
 - Network Software Application
 - Department Operations

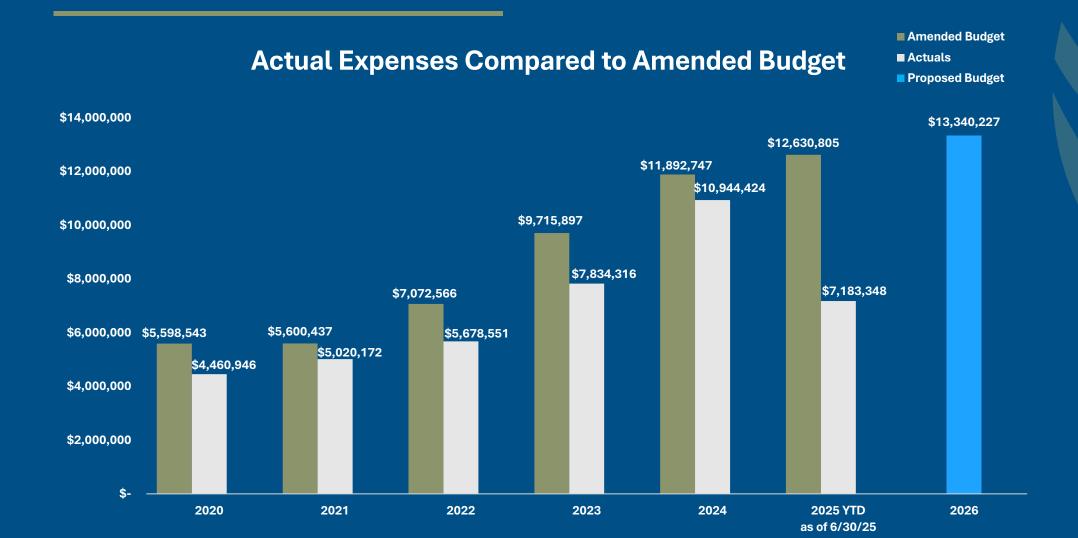


FTE History





Financial Summary

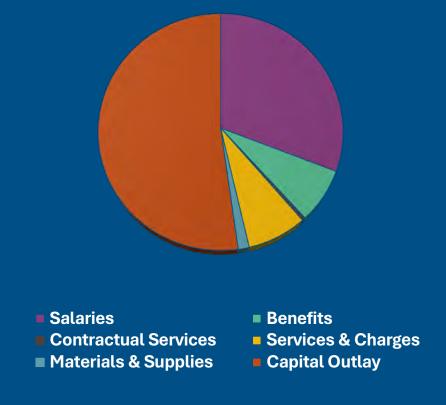




2026 Proposed Budget

| Revenues and Expenditures | Budget | | |
|---------------------------|---------------|--|--|
| Total Revenue | \$ 13,340,227 | | |
| Expenditures | | | |
| Salaries | \$ 4,122,766 | | |
| Benefits | 984,612 | | |
| Contract Services | 58,000 | | |
| Services & Charges | 1,021,340 | | |
| Materials & Supplies | 187,250 | | |
| Capital Outlay | 6,966,259 | | |
| Total Expenditures | \$ 13,340,227 | | |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments:

- Established a new Public Safety Systems Division, advancing numerous Public Safety Initiatives and enhancing support. This included supporting the Drone as a First Responder Program.
- Successfully recruited key IT positions to foster sustainable growth and innovation.
- Initiated and completed previously stalled Technical Projects, including Public Safety, legacy system replacements and the infrastructure and staff setup of both the 5th and 6th floor at South Platte Crossing .

2026 Key Initiatives:

- Modernizing our infrastructure by transitioning to a scalable, secure cloud environment.
- Implementing AI Program governance to securely expand AI tools, boosting city efficiencies and innovation.
- Developing and executing a robust cybersecurity plan, including staff training.
- Expanding IT training for city staff and increasing community engagement.



Thank you!

Legal 2026 Budget Presentation

August 4th, 2025

Lee Zarzecki, City Attorney







Mission

The City Attorney's Office is committed to providing high quality legal counsel while upholding the City's foundational principles of Integrity, Collaboration, Respect and Excellence. Speaking with once voice, we provide comprehensive, proactive legal services, solving problems creatively and fostering a climate of trust and mutual respect to meet our client's needs.

Divisions

City Attorney

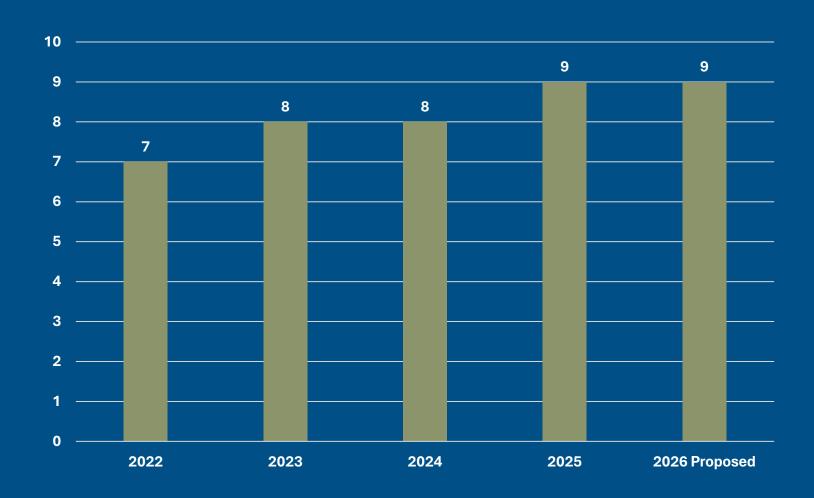
Legal Services

Key Responsibilities

- Provide legal representation and counsel to the City, including City Council, City departments and boards and commissions.
- Responsible for the general legal affairs of the City, including preparation and review of all City ordinances, contracts, bonds and other written instruments
- Prosecute ordinance violations and handle all City cases in court and before other legally constituted tribunals.

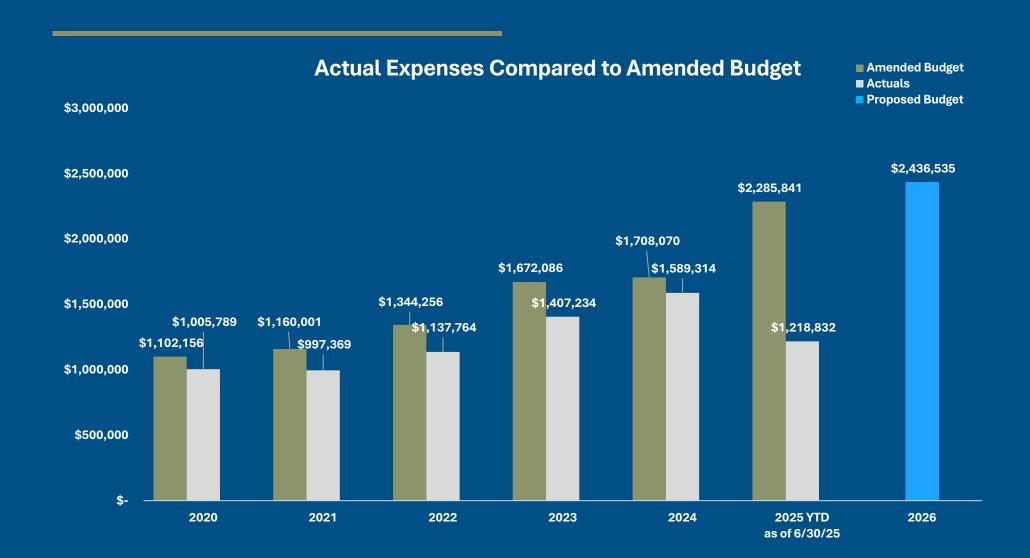


FTE History





Financial Summary

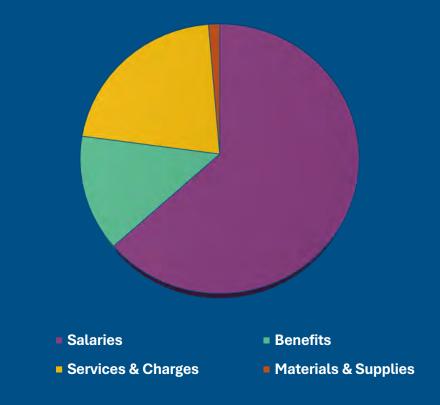




2026 Proposed Budget

| Revenues and Expenditures | Budget | | | |
|---------------------------|--------------|-------|--|--|
| Total Revenue | \$ | 0 | | |
| Expenditures | | | | |
| Salaries | \$ 1,543,366 | | | |
| Benefits | 330 | 6,086 | | |
| Services & Charges | 524 | 4,583 | | |
| Materials & Supplies | 32 | 2,500 | | |
| Total Expenditures | \$ 2,430 | 6,535 | | |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments

- Land use trainings for Council and Planning Commission members
- Prepared annual City Council CIRSA training
- Drafted Ethics Code applicable to all City officers, officials and employees
- Assumed all contract, resolution and ordinance drafting responsibilities
- Completed drafting and review of over 250 contracts for the City to date in 2025
- Reviewed and audited nearly 1,000 old warrants, handled 2,000 traffic cases, 200 criminal cases and 118 juvenile cases



Thank you!

Municipal Court 2026 Budget Presentation

August 4th, 2025

Maya Kiesnowski, Municipal Court Administrator







Division Overview

Mission -

The Municipal Court Division's mission is to provide an accessible, efficient, and impartial forum for all participants in cases involving traffic and municipal ordinance violations.

Key Responsibilities -

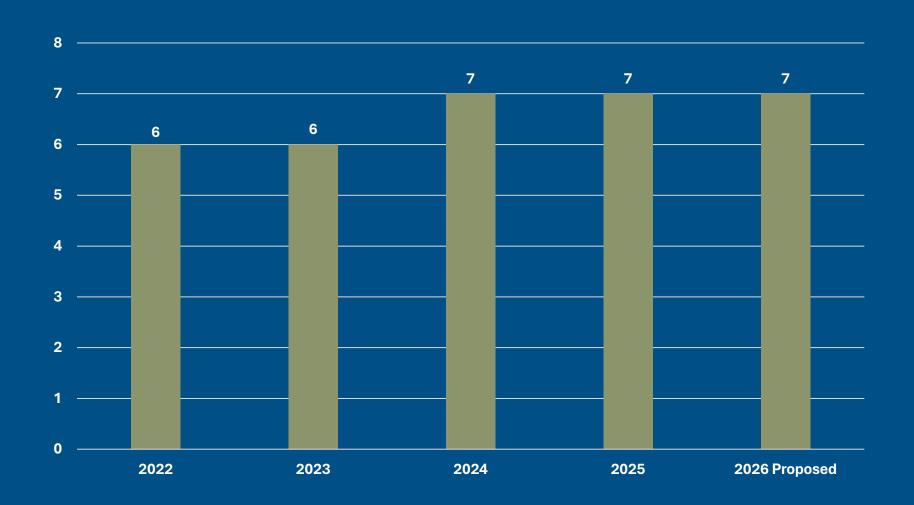
- Manage court process and procedures
- Promote public trust in both the justice system and local government





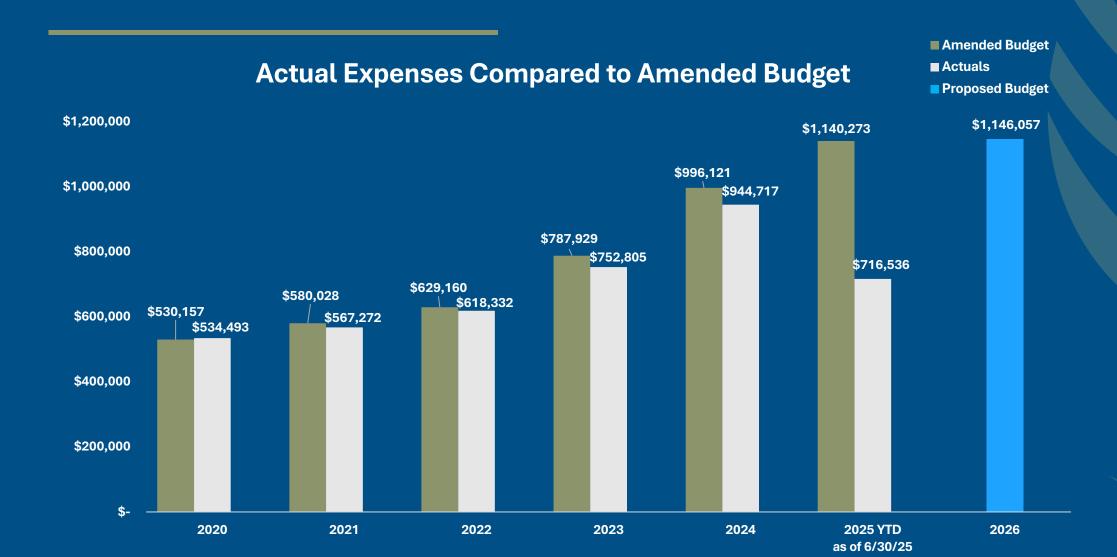


FTE History





Financial Summary

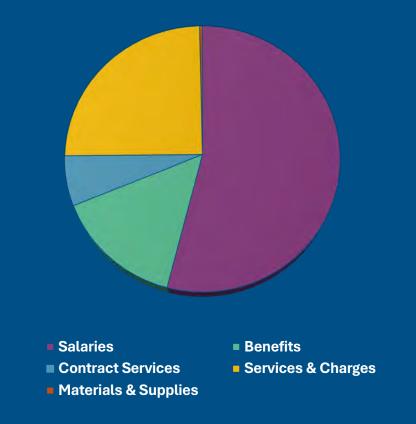




2026 Proposed Budget

| Revenues and Expenditures | Budget | | |
|---------------------------|--------------|--|--|
| Total Revenues | \$ 1,352,298 | | |
| Expenditures | | | |
| Salaries | \$ 619,011 | | |
| Benefits | 169,808 | | |
| Contract Services | 69,000 | | |
| Services & Charges | 284,238 | | |
| Materials & Supplies | 4,000 | | |
| Total Expenditures | \$ 1,146,057 | | |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments

- Fine Schedule Revisions
- Online Public Docket Search
- Automation of Monthly Court Statistics

2026 Key Initiatives

- Electronic Monitor for Defendant Queueing in Courtroom
- Electronic Docket Monitor in Court Lobby
- Online Payment Terminal



Thank you!

Economic Opportunity and Cultural Affairs 2026 Budget Presentation

August 4th, 2025







Mission

The **Economic Development Division's** mission is to attract, retain, and expand quality businesses in the City of Commerce City for the long-term economic vitality and sustainability of the City.

The **Community Relations Division** works to inform, involve, engage, and educate the public in order to strengthen ties between the city and community, build trust, and enrich quality of life in Commerce City.



Divisions

Economic Development

Community Relations

Key Responsibilities Economic Development

- Become a complete and inclusive community where all residents have access to places to shop, dine, and play.
- Improve access to economic opportunity for residents and businesses.

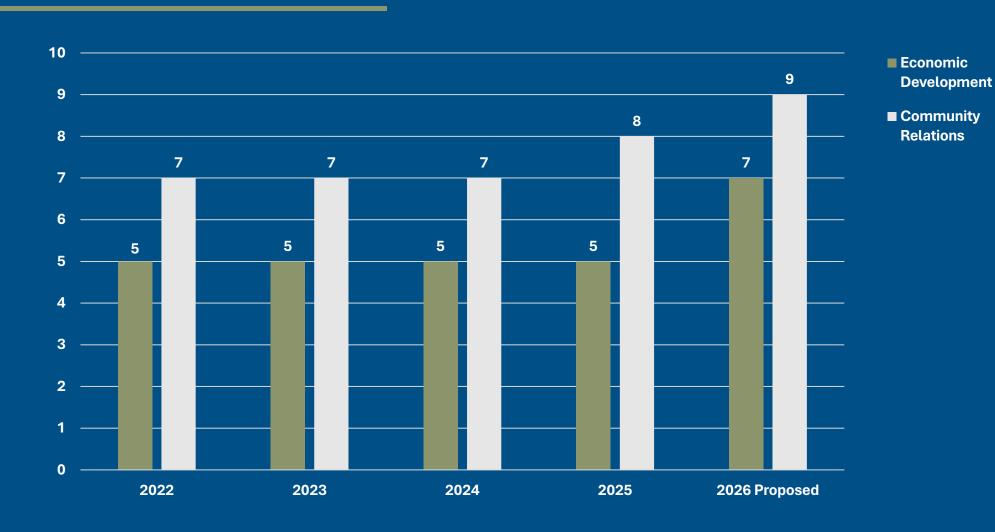
Community Relations

- Provide accurate, timely, and relevant public information, strategic communications, and marketing services to various audiences
- Plan and organize community events and cultural enrichment opportunities for residents and community members



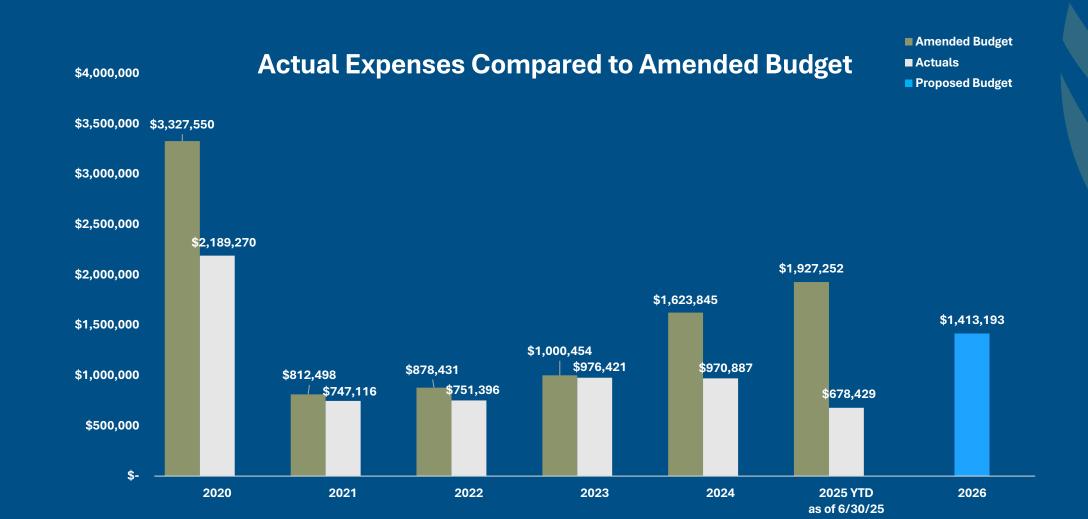


FTE History





Financial Summary – Economic Development

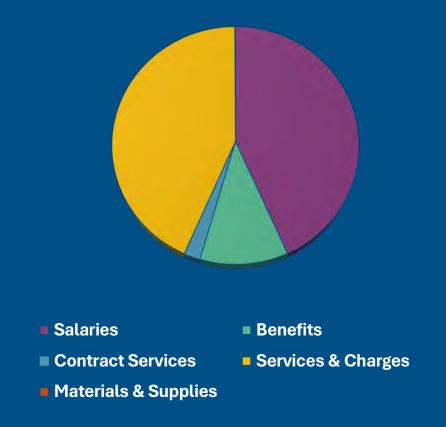




2026 Proposed Budget – Economic Development

| Revenues and Expenditures | Budget | |
|---------------------------|--------|-----------|
| Total Revenues | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 611,989 |
| Benefits | | 158,304 |
| Contract Services | | 29,200 |
| Services & Charges | | 612,500 |
| Materials & Supplies | | 1,200 |
| Total Expenditures | \$ 1 | 1,413,193 |

2026 Proposed Budget by Category





Moving Forward – Economic Development

2025 Accomplishments

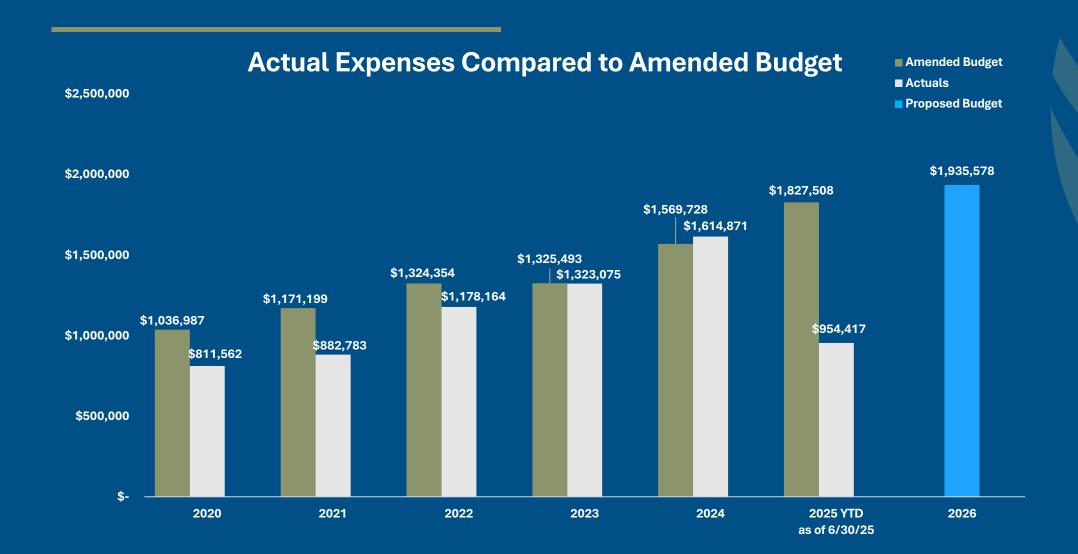
- Greatly expanded local business outreach with new newsletter, increased social media postings, Small Business Task Force, and bilingual staff members.
- More robust project tracking and management with current non-residential building activity exceeding \$800 million and project pipeline exceeding \$1.5 billion.
- Outbound marketing visits to 7 retail trade shows, conventions and site selector conferences.
- Launched Commerce City Promise local education program in partnership with Community College of Aurora, Metro State Denver and other education partners.

2026 Key Initiatives

- More robust use of digital tools including social media, foot traffic software, CoStar and new website.
- Implementation of new Economic Development marketing contract, beginning Fall 2025.
- Additional small business support, including recommendations of the Small Business Task Force, new business guide on Elevate Commerce, and updated incentives policy.



Financial Summary – Community Relations

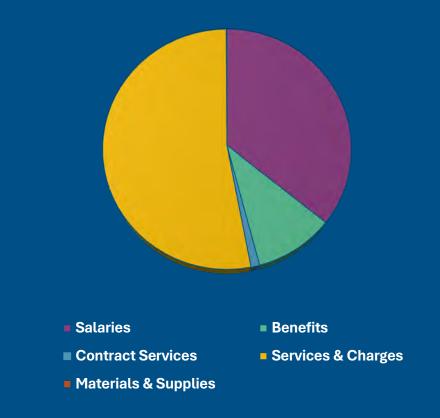




2026 Proposed Budget – Community Relations

| Revenues and Expenditures | Budget | |
|---------------------------|-----------------|-----------|
| Total Revenues | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 693,369 |
| Benefits | | 194,903 |
| Contract Services | | 21,100 |
| Services & Charges | • | 1,024,306 |
| Materials & Supplies | | 1,900 |
| Total Expenditures | \$ ⁻ | 1,935,578 |

2026 Proposed Budget by Category





Moving Forward – Community Relations

2025 Accomplishments

- Launched a newly redesigned, modernized, and accessible city website.
- Created new storytelling opportunities such as the C3 in Focus video series
- Created new events such as the Back to School Food Truck Rodeo and SpeakUp Commerce City engagement/outreach

2026 Key Initiatives

- Fully utilize and implement new ZenCity engagement platform (launching 2025 optimized 2026)
- Increase and expand the city's marketing and storytelling efforts to continue work on improving community image, celebrate the community, and highlight achievements
- Work with the Cultural Council to implement a revamped public art program



Thank you!

Administration 2026 Budget Presentation

August 4th, 2025

Jason Rogers, City Manager







Mission

The Administrative Department's mission is to advise, direct, and evaluate department heads and other management personnel in a manner consistent with present and future community needs and in conformity with all laws, policies, and general direction provided by the City Council.

Divisions

- City Clerk
- City Manager

- Community Well-Being
- Energy, Equity, and the Environment

Key Responsibilities

- Conduct City elections and preserve and provide access to records
- Implement City Council policies and priorities
- Coordinate information and referral services, outreach, and programming to reach individuals and families needing services and support
- Monitor air quality reports and advise the City Council







 Legal and Municipal Court remain under Administration and their 2026 Proposed Budgets will be presented to Council separately

Administration Restructure

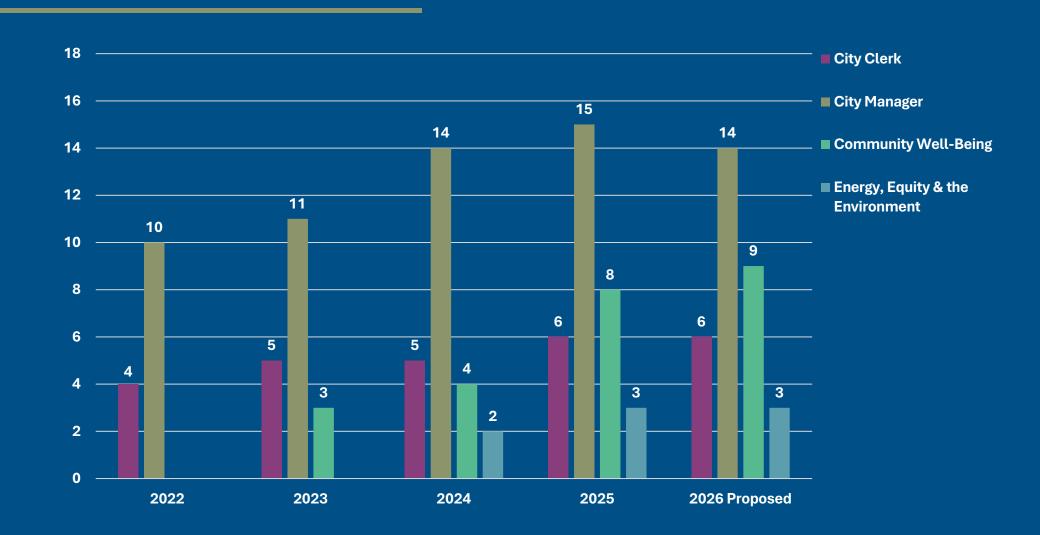
- Recommendation to create a new Economic Development department named the Economic Opportunity and Cultural Affairs that will also include the Community Relations division
- Dissolved the Center for Innovation (CFI) division and reappropriate 3.0 FTEs to 1.0 FTE
 Deputy City Manager position in the City Manager's Office, 1.0 FTE Procurement Analyst
 position in the Finance Department, and 1.0 FTE Deputy Director of Public Affairs position in
 the new Economic Opportunity and Cultural Affairs Department



| Administration | Budget | |
|-------------------------------------|--------------|--|
| City Clerk | \$ 1,232,639 | |
| City Manager | 4,004,620 | |
| Community Well-Being | 839,330 | |
| Energy, Equity, and the Environment | 532,524 | |
| Total 2026 Proposed Budget | \$ 6,609,113 | |

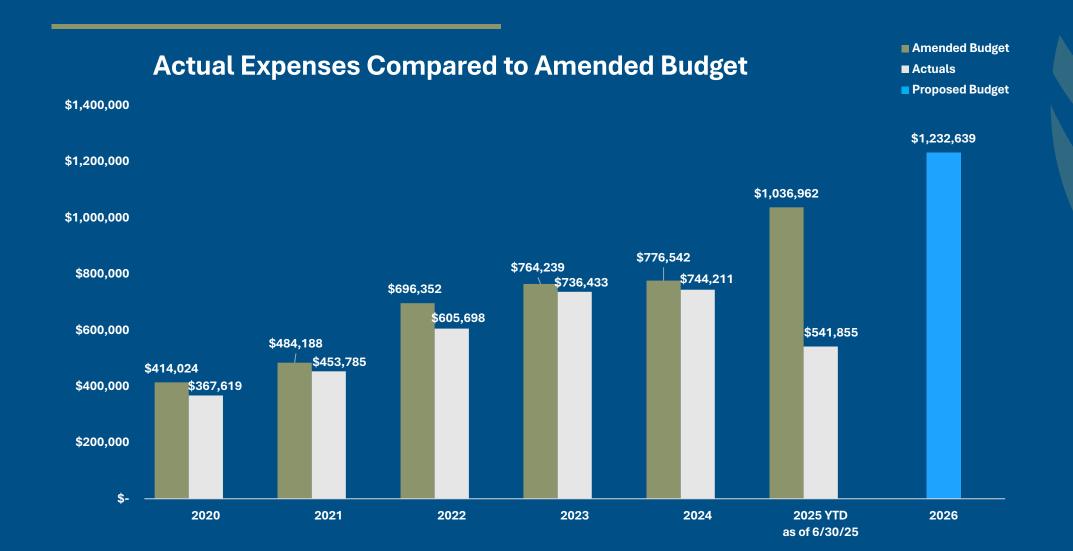


FTE History





Financial Summary - City Clerk





2026 Proposed Budget – City Clerk

| Revenues and Expenditures | Budget | |
|---------------------------|--------|-----------|
| Total Revenue | \$ | 243,881 |
| Expenditures | | |
| Salaries | \$ | 510,799 |
| Benefits | | 151,168 |
| Contract Services | | 30,100 |
| Services & Charges | | 537,172 |
| Materials & Supplies | | 3,400 |
| Total Expenditures | \$ | 1,232,639 |

2026 Proposed Budget by Category





Moving Forward – City Clerk

2025 Accomplishments

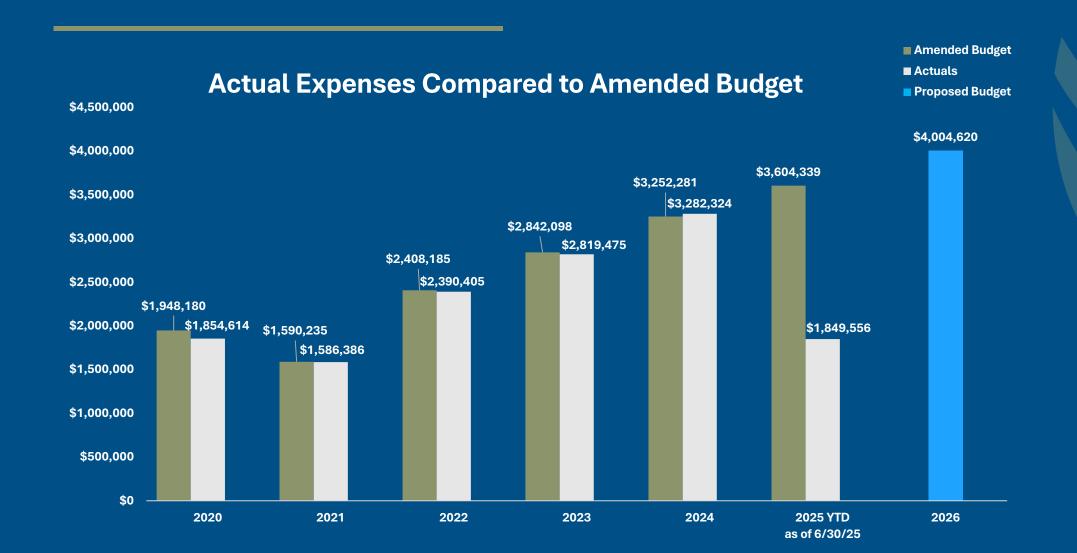
- City Clerk's Office reorganization
- New CORA Request software
- City records public access portal

2026 Key Initiatives

- Business licensing code update and renewal process requirements
- Expanded boards and commissions recruitment and training
- Digitization of records throughout the City



Financial Summary - City Manager





2026 Proposed Budget – City Manager

| Revenues and Expenditures | Budget | | |
|---------------------------|--------|-----------|--|
| Total Revenue | \$ | 0 | |
| Expenditures | | | |
| Salaries | \$ | 2,518,001 | |
| Benefits | | 530,178 | |
| Contract Services | | 26,200 | |
| Services & Charges | | 924,041 | |
| Materials & Supplies | | 6,200 | |
| Total Expenditures | \$ | 4,004,620 | |

2026 Proposed Budget by Category





Moving Forward

2025 Accomplishments

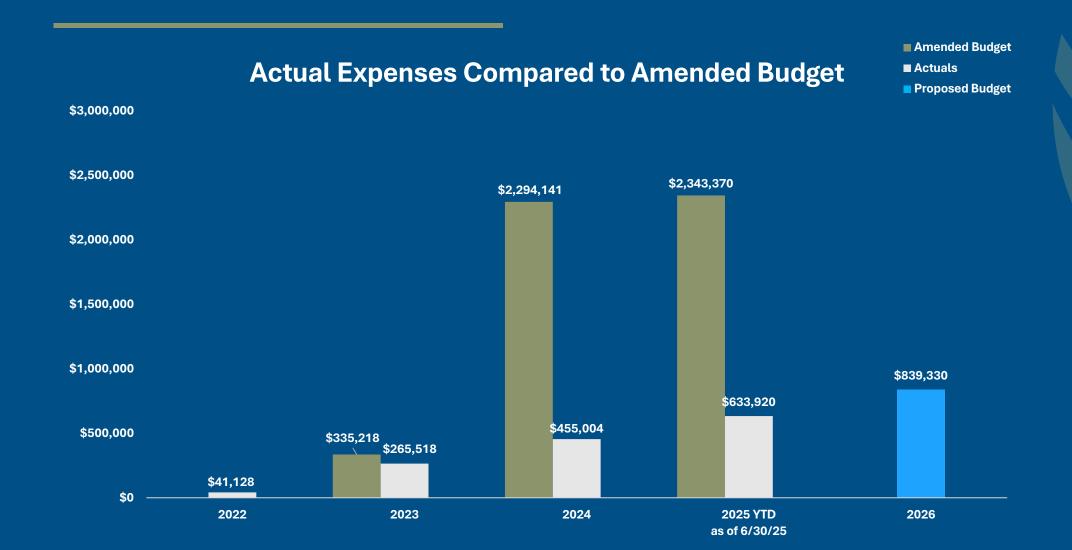
- Management of 2025 Adopted Budget
- Management of 2025 CIP

2026 Key Initiatives

- Review/Update 2024-2028 Strategic Plan
- Develop Comprehensive Work Plan
- Foster Regional Partnerships based on policy, guidance and direction of City Council



Financial Summary - Community Well-Being





2026 Proposed Budget – Community Well-Being

| Revenues and Expenditures | Budget | |
|---------------------------|--------|---------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 355,349 |
| Benefits | | 193,210 |
| Contract Services | | 50,000 |
| Services & Charges | | 194,271 |
| Materials & Supplies | | 46,500 |
| Total Expenditures | \$ | 839,330 |

2026 Proposed Budget by Category





Moving Forward – Community Well-Being

2025 Accomplishments

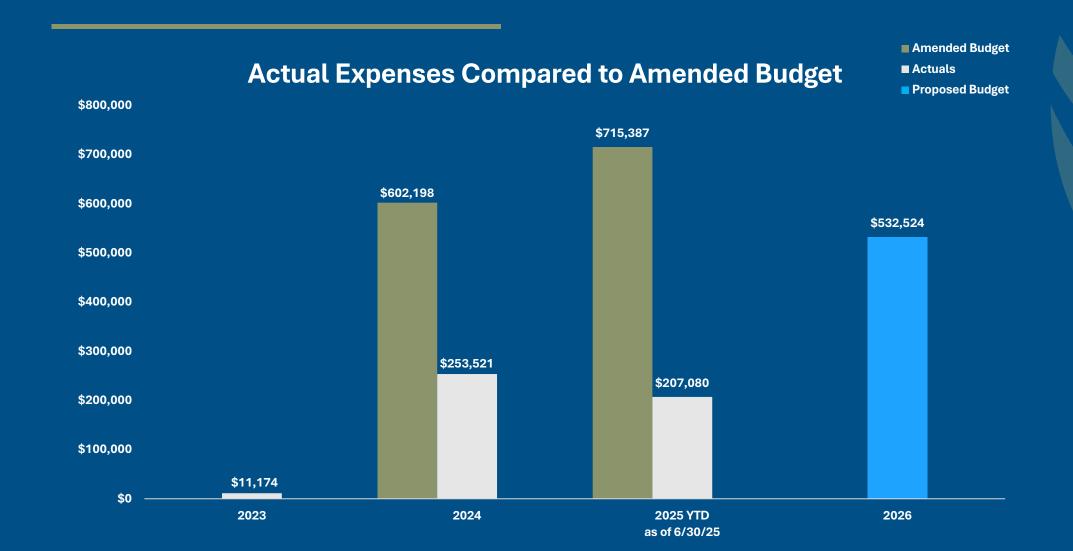
- Began Health & Food Equity programming
- Began Housing Navigation programming
- Launched ERAP program with Community Economic Defense Project
- YTD Data:
 - CWB hosted 33 events in the community
 - -1,157 contacts with residents
 - -957 services provided

2026 Key Initiatives

- Launch Bridge Housing program in partnership with Adams County
- Launch Education and Employment programming
- Participate in National League of Cities Accelerator cohort



Financial Summary – Energy, Equity, and the Environment





2026 Proposed Budget – Energy, Equity, and the Environment

| Revenues and Expenditures | Budget | |
|---------------------------|--------|---------|
| Total Revenue | \$ | 0 |
| Expenditures | | |
| Salaries | \$ | 279,643 |
| Benefits | | 76,478 |
| Services & Charges | | 105,403 |
| Materials & Supplies | | 71,000 |
| Total Expenditures | \$ | 532,524 |

2026 Proposed Budget by Category





Moving Forward – Energy, Equity, and the Environment

2025 Accomplishments

- Transitioning EPAC to EPIC
- Tree Canopy and Tree Inventory under contract- Sustainability Action Plan Goal
- Garden In A Box offering discounts for residents
- Completed the Xeric Demonstration Garden Grant for Xeric Garden Design Sustainability Action Plan Goal
- Finished the Project Accelerator, focusing on exploring cash-for-grass program with SACWSD
- Increased education opportunities via PAG partnership this summer
- Hosted with Adams County the first Earth Day Celebration Event Sustainability Action Plan Goal

2026 Key Initiatives

- Continue implementing the Sustainability Action Plan Focus Areas and Goals
- Updated the Greenhouse Gas Inventory (the last update was in 2019)
- Establish Xeric Gardens in both the Northern and Southern parts of the City
- Ongoing LEED certification training for employees
- Progress continues on the creation of the Xcel Partners In Energy



Thank you!