



# 2019 Budget and Work Plan

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Study Session August 13, 2018

Presentation 18-118

# 2019 General Fund Preliminary

<b>Total General Fund Revenue</b>	<b>\$71,370,537</b>
General Fund Revenue	\$ 69,499,252
Transfer From 2K Allocation	\$ 784,657
Transfer From Water Acquisition Fund	\$ 530,831
Transfer from General Fund Balance	\$ 555,796
<b>General Fund Expenditures</b>	<b>\$69,762,188</b>
Total Operating Budget Expense	\$ 62,342,734
Housing Authority	\$ 60,000
Elected Officials Retirement Fund	\$ 44,160
Transfer to Debt Service	\$ 2,869,743
Transfer to CIPP (Road & Bridge)	\$ 515,490
Transfer to CIPP (Highway User)	\$ 1,738,320
Transfer to CIPP Indirect Allocation Long Term Capital (20%)	\$ 109,552
Transfer to CIPP Fund	\$ 1,443,392
Transfer to CIPP Fund (General Fund Balance)	\$ 555,796
Transfer to URA Fund-Derby Catalyst	\$ 83,000
<b>Revenues Minus Expenditures (SURPLUS)</b>	<b>\$ 1,608,348</b>



# 2019 2K Fund Preliminary

<b>Total 2K Revenue</b>	<b>\$ 15,685,351</b>
1% Taxes	\$ 14,497,848
Paradise Pool	\$ 288,942
Bison Ridge Recreation Center	\$ 898,561
<b>2K Expenditures</b>	<b>\$ 13,005,753</b>
2K Indirect Salary Allocation	\$ 2,795,695
2K Parks, Recreation	\$ 1,174,071
2K Parks	\$ 446,520
2K Recreation Administration Operations	\$ 235,612
2K Roads	\$ 101,910
2K Indirect Allocation Long Term Capital (20%)	\$ 109,686
2K Indirect Allocation (15%)	\$ 674,971
2K Program Management	\$ 260,000
2K CIPP Fund	\$ 254,716
2K 2014 Debt Service Fund	\$ 4,536,388
2K 2016 Debt Service Fund	\$ 2,670,900
<b>Revenues Minus Expenditures (SURPLUS)</b>	<b>\$ 2,679,598</b>



# Legislative Budget

	2018	2019
Personnel Services	\$ 145,036	\$ 152,351
Materials and Supplies	\$ 4,350	\$ 4,550
Services and Charges	\$ 459,389	\$ 519,130
Total Budget	\$ 608,775	\$ 676,031



# Development Fee's

Description	Fiscal Calendar 2018			
	Fiscal Calendar 2015	Fiscal Calendar 2016	Fiscal Calendar 2017	as of 8/6/2018
004 - Contractors Licenses	\$ 54,599	\$ 70,435	\$ 115,869	\$ 44,253
007 - Building Permits	\$ 904,987	\$ 1,452,504	\$ 1,807,587	\$ 1,262,712
009 - Excavation Permits	\$ 545,259	\$ 630,703	\$ 640,859	\$ 498,938
006 - Plan Check Fees	\$ 232,804	\$ 502,762	\$ 535,609	\$ 326,119
<b>Total</b>	<b>\$ 1,737,649</b>	<b>\$ 2,656,404</b>	<b>\$ 3,099,925</b>	<b>\$ 2,132,021</b>



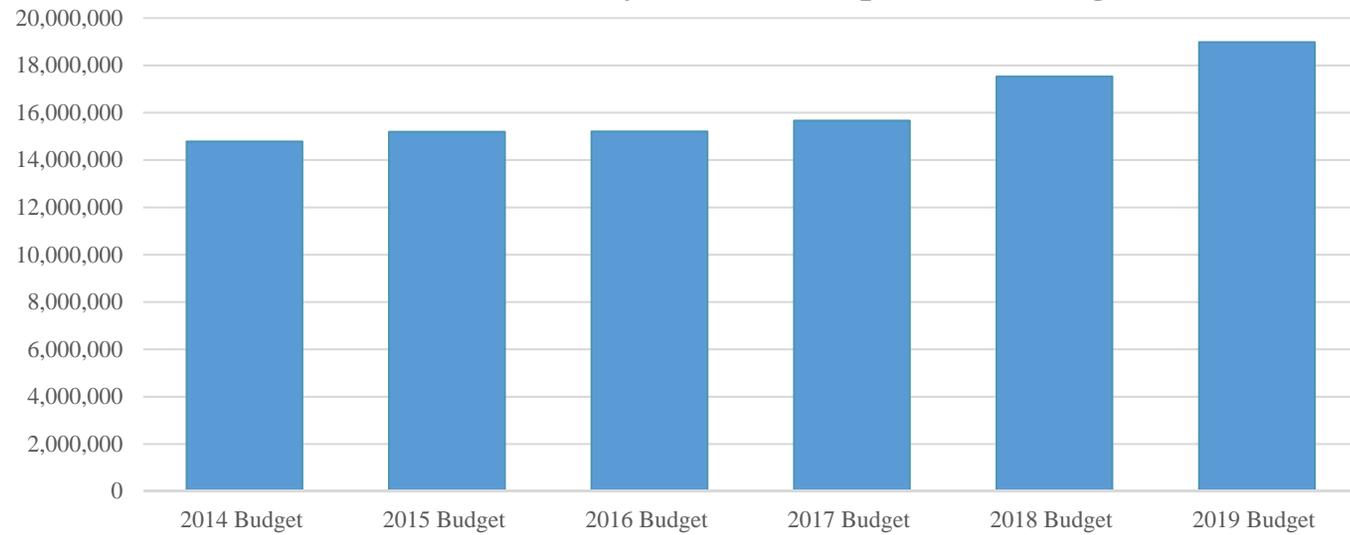
# 2019 Work Plan Objective

- **Council Goal – Promote a balanced and thriving city economy**
- **Outcome - Balanced mix of land uses**
  - **Strategy - Evaluate placing a moratorium on development fees by December 31, 2019 as a way to incentivize new retail and office development.**
    - **Tactics**
    - **Complete an analysis on the potential impact this action could have on the City.**
    - **Create a cross-departmental working group to assist with the analysis.**
    - **Collect current development fee schedules, revenues and market growth information.**
    - **Collect program and impact information from other communities with similar fee waivers to use as case studies.**
    - **Evaluate hiring a real estate consultant.**
    - **Finalize and present the analysis and action recommendation to City Council for potential adoption.**



# Public Safety Budget Growth

Public Safety Historical Expenditure Budget

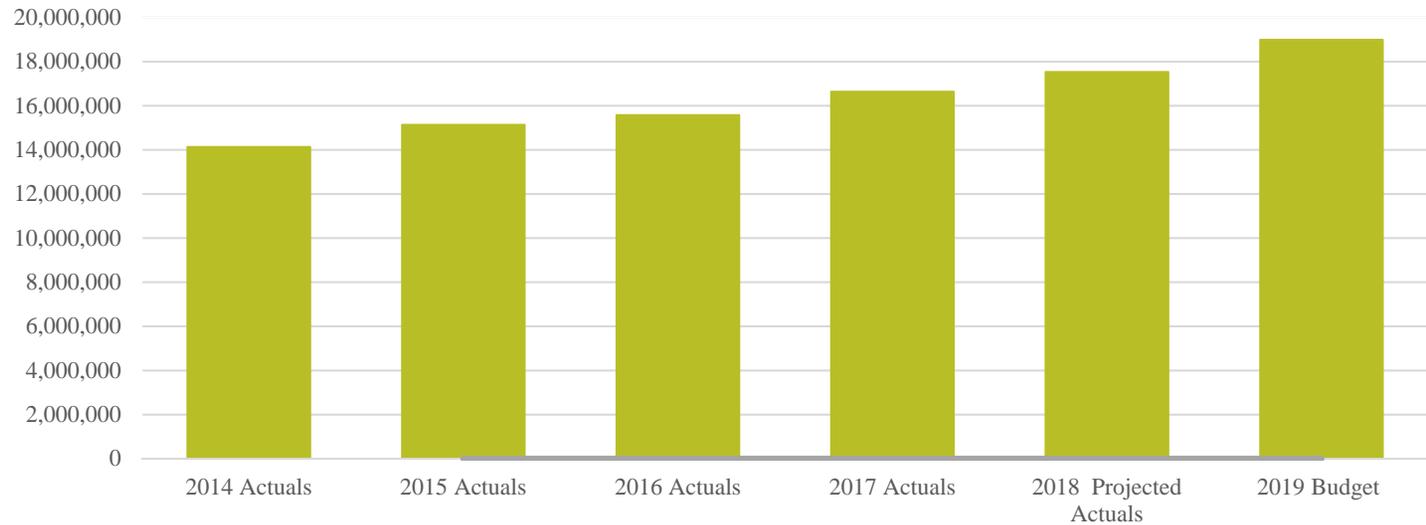


2014 Budget	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget
14,783,634	15,190,066	15,208,846	15,661,784	17,531,023	18,634,124
	3%	0%	3%	12%	6%



# Public Safety Expenditure Growth

Public Safety Historical Expenditure Actuals



2014 Actuals	2015 Actuals	2016 Actuals	2017 Actuals	2018 Projected Actuals	2019 Budget
14,133,635	15,134,571 7%	15,574,130 3%	16,638,253 7%	17,531,023 5%	18,634,124 6%



# 2017 Public Safety Total Budget

2017 Public Safety Budget (3% Growth From Prior Year)						
	Administration	Support Operations	Patrol Operations	Community Justice	Emergency	Total
2017 Public Safety Budget	\$ 1,276,609	\$ 5,216,507	\$ 8,606,812	\$ 343,653	\$ 218,203	\$ 15,661,784
Enhancement Requests*						
Request Title	Request Type	Cost				Total
PD IT Technician	New Position	\$ 80,402			\$	80,402
Ford F150	New Vehicle	\$ 35,000			\$	35,000
<b>Request Total</b>					<b>\$</b>	<b>115,402</b>
Grand Total						
<b>Total 2017 Public Safety</b>						<b>\$ 15,777,186</b>

\*2017 Enhancements are allocated to the Fleet and IT lines



# 2018 Public Safety Total Budget

2018 Public Safety Budget (12% Growth From Prior Year)						
	Administration	Support Operations	Patrol Operations	Community Justice	Emergency	Total
2018 Public Safety Budget	\$ 1,102,157	\$ 5,445,411	\$ 9,860,953	\$ 361,358	\$ 224,620	\$ 16,994,499
Re-appropriation						
Request Title	Cost					Total
Livescan Mugshot System	\$	6,995				\$ 6,995
Ralston House	\$	105,459				\$ 105,459
<b>Request Total</b>						<b>\$ 112,454</b>
Enhancement Requests*						
Request Title	Request Type	Cost				Total
G4S Officer	New Position	\$	31,264			\$ 31,264
Patrol Sergeants Reclass	Enhancement	\$	13,806			\$ 13,806
Overtime	Enhancement	\$	300,000			\$ 300,000
SATF Position	New Position	\$	79,000			\$ 79,000
<b>Request Total</b>						<b>\$ 424,070</b>
Grand Total						
<b>Total 2018 Public Safety Budget</b>						<b>\$ 17,531,023</b>
DOJ Funding	Enhancement	\$	150,000			\$ 150,000
<b>Total Funding Allocated to Public Safety</b>						<b>\$ 17,681,023</b>
<i>*DOJ Proposed Funding is in the Internal Services Line</i>						



# 2019 Public Safety Total Budget

2019 Public Safety Budget						
	Administration	Support Operations	Patrol Operations	Community Justice	Emergency	Total
2019 Public Safety Budget	\$ 1,123,821	\$ 5,504,183	\$ 9,831,809	\$ 371,822	\$ 233,010	\$ 17,064,645
Enhancement Requests*						
Request Title	Request Type	Cost				Total
CSI Technician	New Position	\$ 42,862			\$	42,862
2 Patrol Sergeants	New Position	\$ 280,916			\$	280,916
Encampment Mitigation	Enhancement	\$ 50,000			\$	50,000
SWAT Vests	Enhancement	\$ 19,885			\$	19,885
MRAP	Equipment	\$ 2,500			\$	2,500
Commander	New Position	\$ 146,190			\$	146,190
<b>Request Total</b>					<b>\$</b>	<b>542,353</b>
Overhire Costs*						
Position	Salary	Benefits	Retirement	MEDICARE		Total
Patrol Officer 1	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 2	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 3	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 4	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 5	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 6	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 7	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 8	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 9	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
Patrol Officer 10	\$ 71,827	\$ 25,534	\$ 4,310	\$ 1,041	\$	102,713
<b>Request Total</b>					<b>\$</b>	<b>1,027,126</b>
Grand Total						
<b>Total 2019 Public Safety</b>					<b>\$</b>	<b>18,634,124</b>
Re-appropriation*						
Request Title	Cost					Total
PD Network	\$ 250,000				\$	250,000
Mobile Messaging Board	\$ 15,000				\$	15,000
<b>Request Total</b>					<b>\$</b>	<b>265,000</b>
<b>Total Funding Allocated to Public Safety</b>					<b>\$</b>	<b>18,899,124</b>

\*The Commander position and one Patrol Sergeant will be hired at mid-year 2019

\*Benefits are charged to the Internal Services Line and Vehicles are charged to Fleet Services

# Court Requests

- **2018 Enhancement Request** for \$15,000
  - Awarded \$7,500
  - House Bill 16-1309 Defendants Right to Council
- Budget for court appointed attorneys in 2018-  
\$33,500
- **2019 enhancement Request** for \$28,528
  - Recommended \$28,528
  - House bill 17-1338 Requirement for a Timely Hearing
- If Approved Total Budget in 2019 would be \$62,025



# Summary

2019 Budget Requests Initial Decisions		
Yes	\$	16,490,836
No	\$	12,042,722
<b>Total Requests</b>	<b>\$</b>	<b>28,533,558</b>

2019 Budget Request	Totals	Yes
City Manager	\$ 68,600	\$ -
Community Development	\$ 275,837	\$ (8,163)
Economic Development	\$ 375,000	\$ 175,000
Finance	\$ 165,550	\$ 28,528
Human resources	\$ 13,000	\$ -
IT	\$ 421,800	\$ 112,800
Legal	\$ 145,424	\$ 145,424
Parks, Recreation, and Golf	\$ 4,286,564	\$ 3,596,567
Public Safety	\$ 2,598,443	\$ 542,353
Public Safety*	\$ 1,027,126	\$ 1,027,126
Public Works	\$ 19,156,214	\$ 10,871,201
<b>Total Requests</b>	<b>\$ 28,533,558</b>	<b>\$ 16,490,836</b>

\* Includes 10 Public Safety Over Hires





# Capital Improvements & Preservation Plan (CIPP)

5-Year Plan: 2019 - 2023

# Projects Recommended for 2019 Funding

Project	Description	Years	2019 Cost	Fund Sources
104 <sup>th</sup> Flashing Yellow Arrows	Adds flashing yellow arrows to traffic signals	2019	120,000	Rd & Bridge
3 112 <sup>th</sup> Ave. construction	Construction: Potomac to Chambers	2019-2020	*4,037,410 (26,000,000)	CIPP fb (Future Growth), NIGID **
112 <sup>th</sup> Ave. widening	Design & Prep Work: Chambers to Tower	2019-2022	772,500	Solid Waste & Rd Impact **
2019 PRG Preservation	Various park shelter & play equip. updates	2019	515,000	AdCo Open Space & Lottery
8 27J Ballfield Upgrades	Upgrades & additions to allow City use	2019	625,000	27J Tax Fund
1 88 <sup>th</sup> Ave. widening	Widening 88 <sup>th</sup> Ave.: Hwy 2 to I76	2019-2021	459,956	Solid Waste
ADA Compliance	Parks projects identified by ADA audit	2019	50,000	AdCo Open Space

\*Addition to \$4 million from 2K & \$1,868,025 from Second Creek Basin in project

\*\* partial funding



# Projects Recommended for 2019 Funding

Project	Description	Years	2019 Cost	Fund Sources
Bison Ridge Site Planning	Develop plan for use of 10 acres at Bison Ridge	2019	50,000	AdCo Open Space
Bridge Replacement	Replace Potomac Street bridge over O'Brian	2019-2021	187,460	NIGID
Buffalo Run HVAC Replace	Replacing HVAC unit on Club House	2019	60,000	Lottery
Core City Infrastructure	Improvements in the historic part of city	2019	1,000,000	General Fund **
First Creek Outfall Sys. Plan	Creates Urban Drainage plan for First Creek	2019	30,000	General Fund
24 Irondale Plan	"Quick Items"	2019	300,000	General Fund **
Pavement management	Improvements called for in pave. man. plan	2019	1,500,000	Rd & Bridge & Hwy User Tax
Railroad Intell. Trans System	Installation of devices & signs	2019	160,000	Hwy User Tax

\*\* partial funding



# Projects Recommended for 2019 Funding

Project	Description	Years	2019 Cost	Fund Sources
School Flashing Signage	Install flashing signal at Kearney Middle School	2019	55,000	General Fund
PRG Sidewalk Connectivity	Replacing damaged parks & trails concrete	2019	15,000	AdCo Open Space
PW Sidewalks & Concr. Flatwork	Install where gaps exist & install ADA ramps	2019	261,000	General Fund
Traffic Signal Maintenance	Evaluate, replace, or update signal equip.	2019	80,000	Hwy User Tax
12 US 85/Vasquez Area Improve.	Staff working w/ CDOT to identify projects	2019-2020	1,500,000	Transportation Tax
Veterans Memorial Park	Renovation: replace shelters & playground	2019	375,000	AdCo Open Space
* MHGP Storm Detention Pond	Enlarge/Improve storm water pond, 64 <sup>th</sup> & Holly	2019-2023	1,500,000	Proceeds of URA land sale **

\*\$ amount & timing depends on land sales; cost est. \$2 million+

\*\* partial funding



# Projects Recommended but not Funded\*

Project	Description	Years	2019 Cost	Fund Sources
3 17 112 <sup>th</sup> Ave. widening	Widening & paving: Potomac to Chambers	2019-2022	2,370,000	CIPP Fund Balance (\$6 M)
120 <sup>th</sup> Ave. widening	Widening & paving: Chambers to Buckley	2019-2020	1,000,000	CIPP Fund Balance (\$6 M)
Comprehensive Plan	Replaces 2008 Comp Plan	2019	250,000	CIPP Fund Balance (\$6 M)
Core City Infrastructure	Improvements in the historic part of city	2019	500,000	CIPP Fund Balance (\$6 M)
Irondale Plan	“Quick Items”	2019	320,000	GF & CIPP Fund Balance (\$6 M)
Kearney Street Drainage	Add storm sewer to prevent business flood	2019	120,900	CIPP Fund Balance (\$6 M)

\*Not funded due to limit on \$ coming out of General Fund for 5% program contingency for all CIPP projects



# Options for Projects Not Funded

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- 120<sup>th</sup> Ave. can be funded via road impact fees
- Funding for 112<sup>th</sup> Avenue, Comprehensive Plan, Core City Improvements, Irondale Quick Items, and Kearney Street Drainage is available, while the 2019 General Fund cannot afford the money for the 5% contingency
- Instead, Council could take 5% contingency from 2017 or 2019 excess revenue



# Projects Recommended for 2020 Funding

Project	Description	Years	2020 Cost	Fund Sources
104 <sup>th</sup> Avenue Flashing Yellow	Install flashing yellow left-turn signals	2020	120,000	CIPP Fund Balance
4 112 <sup>th</sup> Ave. widening	Widening & paving: Chambers to Landmark	2020-2022	795,675	Solid Waste & Road Impact
2020 PRG Preservation	Various park shelter & play equip. updates	2020	307,000	AdCo Open Space & Lottery
1 88 <sup>th</sup> Avenue Widening	Widening 88 <sup>th</sup> Ave.: Hwy 2 to I76	2019-2021	6,485,260	Trans. Tax, Solid Waste & 2K
ADA & Concrete Flatwork (PRG)	Parks projects identified by ADA audit	2020	65,000	AdCo Open Space
Potomac Bridge Replacement	Replace structurally deficient bridge	2020-2021	193,000	NIGID
Core City Improvements	Drainage, pavement, sidewalk, signals	2020	750,000	CIPP Fund Balance



# Projects Recommended for 2020 Funding

	Project	Description	Years	2020 Cost	Fund Sources
28	Dahlia Improvements	County rebuilding it from 74 <sup>th</sup> to 78 <sup>th</sup>	2020	30,000	General Fund
19	Derby Improvements	Monaco & 72 <sup>nd</sup> Place intersection repair	2020 pave. Manage.	300,000	General Fund
27	Derby Entryway Signage	Monument sign at 72 <sup>nd</sup> & Hwy 2	2020	52,000	CIPP Fund Balance
27	Derby Area Signage Imp.	Implement Derby wayfinding signage plan	2020	200,000	CIPP Fund Balance
	Eagle Pointe Projects	Re-keying bldg., remodel kitchen, & multi-purpose rooms: painting, re-face cabinets, & new countertops	2020	150,000	Lottery
	Fairfax Park	Rebuild drainage outlet	2020	750,000	CIPP Fund Bal.



# Projects Recommended for 2020 Funding

Project	Description	Years	2020 Cost	Fund Sources
Concrete Flatwork	Correcting broken or heaved sidewalks	2020	165,000	General Fund
Golf Course Fencing	Install 6,000 feet of split rail fence to fill gaps	2020	120,000	AdCo Open Space
Kearney Street Drainage	Install storm sewer at E. 64 <sup>th</sup> Place for flooding	2020	190,000	General Fund
Pavement Management	Improvements called for in pave. man. plan	2020	2,500,000	GF, Rd & Bridge, & Hwy User Tax
Sidewalk Connectivity	Install to fill gaps & upgrade curb ramps	2020	96,000	General Fund &/or CDBG
Traffic Calming Program	Signage, stripping, beacons, etc.	2020	30,000	General Fund
Traffic Signal	Install new signal at location TBD	2020	480,000	CIPP Fund Balance



# Projects Recommended for 2020 Funding

Project	Description	Years	2020 Cost	Fund Sources
Traffic Signal Maintenance	Evaluate & replace or upgrade equipment	2020	80,000	General Fund
12 Vasquez & US85 Improvements	Staff working w/ CDOT to identify projects	2020	1,000,000	CIPP Fund Balance



# Funding Sources

Source	Allowable Use	\$ Available Annually
General Fund	Any use	\$1,700,000
Road & Bridge Fund	Any transportation use	\$510,000
Highway User Tax	Any transportation use	\$1,730,000
Transportation Tax	Significant transportation projects	\$1,250,000
Solid Waste Tipping Fee	Mitigating impacts of landfill	\$790,000
Adams Co. Open Space	Parks, open space, & recreation projects	\$490,000
Conservation Trust (Lottery)	Parks, open space, & recreation projects	\$490,000
CIPP Fund Balance	Depends on original source of funds	varies
Subscriber Fee	Channel 8 equipment	\$35,000
27J Use Tax Fund	Projects benefiting community & school	



# Funding Sources con't

Source	Allowable Use	\$ Available Annually
NIGID	Road, water & sewer projects benefiting NIGID area	\$180,000
ECAGID	Projects benefiting ECAGID area	\$60,000
ERAGID	Projects benefiting ECAGID area	\$0 yet
Parks Impact Fee	Parks & trails projects	\$706,000
Road Impact Fee	North area arterial transportation projects	\$750,000
DFA Drainage Impact Fee	Regional drainage: direct flow area	\$75,000
Second Creek Drainage Fee	Regional drainage: Second Creek	\$90,000
Third Creek Drainage Fee	Regional drainage: Third Creek	\$2,000



# Other Contributors

Sources	Uses
Adams County	Projects mutually beneficial to County & City
Businesses	Projects benefiting their business
CDBG	Projects benefiting low & moderate income areas
CDOT	Transportation projects with regional benefits
Developers	Projects benefiting their developments
DRCOG & ADCOG	Transportation projects with regional benefits
Federal Government	Projects meeting their grant criteria
Urban Drainage & Flood Control	Projects helping with drainage & flooding issues
Various other granting agencies	Depends on the grant criteria



# Projects not Recommended due to Lack of Funding

Project	Description	Years?	2019 Cost	Sources
56 <sup>th</sup> Ave. reconstruction	Widening & curb, lights, gutters, paving, walks: Brighton to Vasquez	2019-2022	6,830,000	TBD
96 <sup>th</sup> Ave. widening	Widening & paving: I-76 to Hwy 2	2023-2025	7,550,000	TBD
96 <sup>th</sup> Ave. widening	East of Hwy 2	2021-2023	20,500,000	TBD
104 <sup>th</sup> Ave. widening	Widening & paving: Brighton Rd to US 85	2020-2022	7,450,000	TBD
All-Hazards Mobile Command Center	Add storm sewer to prevent business flood		700,000	TBD
Brighton Road reconstruction	Rebuild & pave: 104 <sup>th</sup> Ave. to 112 <sup>th</sup> Ave.	2019-2020	7,550,000	TBD
Bridge Replacement	Brighton Rd over Fulton Ditch	2019-2020	1,200,000	TBD



# Projects not Recommended for Lack of Funding

Project	Description	Years?	2019 Cost	Sources
Civic Center Steps Replacement	Remove & replace deteriorated steps	2019	30,000	TBD
Derby: Monaco & 72 <sup>nd</sup> Pl Intersection	Repair (decided to include in pavement management)	2019	300,000	TBD
I-76 On-Ramp at 74 <sup>th</sup> Avenue	Construction of north-bound on-ramp	2020-2023	12,500,000	TBD
Facility Master Plan	Development of plan for future City facilities	2019	100,000	TBD
MSC Carpet	Replacement of MSC's carpet	2019	60,000	TBD
Outdoor Warning Towers	Install towers to fill coverage gaps	2019	165,000	TBD
Parking Lot Maintenance Prog.	Annual maintenance work based on 5-yr maint. plan	2019	100,000	TBD
Public Safety Facility	Construct new police station including property/evidence	2019-2023	75,000,000	TBD

# Projects not Recommended for Lack of Funding

Project	Description	Years?	2019 Cost	Sources
Railroad Crossing Replacement Prog.	Repair or replace pavement adjacent to RR crossings	2019-2023	250,000	TBD
Regional Drainage: Irondale	Acquire property & construct regional improvements	2019-2023	7,000,000	TBD
Regional Drainage: Maul Reservoir	Design & construct regional detention north of 96th	2021-2022	7,950,000	TBD
Regional Drainage: Second Creek	Complete regional detention at 88 <sup>th</sup> /Buckley & Chambers	2019-2020	5,264,000	TBD
Rosemary: 80 <sup>th</sup> to 88 <sup>th</sup> widening	Widen to 4-lane arterial w/ curbs, gutters, walks, lighting	2020-2022	9,500,000	TBD
Traffic Calming	Fund for traffic calming effort	2019-2023	150,000	TBD
ULI Healthy Places	Design/construct plan recommendations	2021?	750,000	TBD

# Financially Challenging Projects

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- 112<sup>th</sup> Avenue Widening
- 120<sup>th</sup> Avenue Widening
- Reconstruction of Brighton Road
- Reconstruction of 56<sup>th</sup> Avenue
- 96<sup>th</sup> Avenue Widening
- Rosemary Widening
- Regional Drainage Projects: Irondale, Maul, Second Creek (possible 3 ponds)
- Public Safety Facility



# 112<sup>th</sup> Avenue Widening

Project	Description	Years?	2019 Cost	Sources
112 <sup>th</sup> Ave. widening	Widening & paving: Potomac - Chambers	2019-2020	26,000,000	various

Project Portion	Description	Year	Component Cost	Sources
Re-establish Second Creek channel	Permitting & Grading	2019	3,000,000	NRDS
Relocate Burlington Ditch	Move ditch to parallel RR tracks	2019	1,000,000	2K Op. Fund Balance
			4,000,000	2K Project
			1,868,025	2 <sup>nd</sup> Creek Basin
			2,370,000	CIPP Fund Bal.
			1,000,000	Future Growth
			3,000,000	NIGID
			12,000,000	2K repayments & Others



# 112<sup>th</sup> Avenue Widening

Project	Description	Years?	2019 Cost	Sources
112 <sup>th</sup> Ave. widening	Widening & paving: Chambers - Landmark	2020-2022	9,500,000	various

Project Portion	Description	Year	Component Cost	Sources
			800,000	General Fund
			884,316	Road Impact Fee
			2,267,448	Solid Waste
			1,082,118	Transportation Tax
			4,466,118	Others



# 120<sup>th</sup> Avenue Widening

Project	Description	Years?	2019 Cost	Sources
120 <sup>th</sup> Ave. widening	Widening & paving: Chambers to Buckley	2019-2020	1,000,000	Road Impact Fee

- Villages at Buffalo Run East (VBRE) Metro District
  - \$3 million available
  - Due from City \$1.3 million of road impact fees
  - Due from City \$253,000 of road impact fees for Chambers widening
  - Owe to City \$305,500 for traffic signal on High Plains Parkway
- Propose City invest \$1 million from Road Impact Fee Fund and amend agreements so City keeps \$1.3 million of road impact fees from VBRE and \$253,000 due for Chambers
- VBRE is relieved of needing to contribute to signal in future
- Net Benefit to City:  $\$1,553,000 - 1,305,500 = \$247,500$



# Brighton Road

Project	Description	Years?	2019 Cost	Sources
Brighton Road reconstruction: 104 <sup>th</sup> to 112 <sup>th</sup>	New pavement with drainage, curbs, sidewalks	2020-2021	7,550,000	CIPP fund bal., Adams County; 2K fund balance

- The \$7,550,000 assumes a total reconstruction
- Milling and overlaying may be a lower cost option, if the base is solid enough to hold up
- Another option to explore is to only overlay
- The money is available if 112<sup>th</sup> Avenue is not built or, if built, costs less than estimated



# Road Project Tradeoffs

Project	Description	Years?	2019 Cost	Sources
56 <sup>th</sup> Ave. reconstruction	Widening & curb, lights, gutters, paving, walks: Brighton to Vasquez	2019-2022	6,830,000	TBD
96 <sup>th</sup> Ave. widening	Widening & paving: I-76 to Hwy 2	2023-2025	7,550,000	TBD
96 <sup>th</sup> Ave. widening	East of Hwy 2	2021-2023	20,500,000	TBD
104 <sup>th</sup> Ave. widening	Widening & paving: Brighton Rd to US 85	2020-2022	7,450,000	TBD
Brighton Road reconstruction	Rebuild & pave: 104 <sup>th</sup> Ave. to 112 <sup>th</sup> Ave.	2019-2020	7,550,000	TBD
Rosemary: 80 <sup>th</sup> to 88 <sup>th</sup> widening	Widen to 4-lane arterial w/ curbs, gutters, walks, lighting	2020-2022	9,500,000	TBD
I-76 On-Ramp at 74 <sup>th</sup> Avenue	Construction of north-bound on-ramp	2020-2023	12,500,000	TBD

# Drainage Project Tradeoffs

Project	Description	Years?	2019 Cost	Sources
Regional Drainage: Irondale	Acquire property & construct regional improvements	2019-2023	7,000,000	TBD
Regional Drainage: Maul Reservoir	Design & construct regional detention north of 96th	2021-2022	7,950,000	TBD
Regional Drainage: Second Creek	Complete regional detention at 88 <sup>th</sup> /Buckley & Chambers	2019-2020	5,264,000	TBD
Regional Drainage: Second Creek	Complete regional detention at 112 <sup>th</sup>	2019-2020	Part of 112 <sup>th</sup> project	TBD





# Questions





# Background Information

Budget Requests, CIPP History, Definitions & Funding Sources

# 2019 – Outcomes Organized by Council Goals



## City Council Top Priorities

- 1. Promote a Balanced and Thriving City Economy.**
  - 1. Balanced Mix of Land Uses**
  - 2. Location of Choice for Primary Employers**
  
- 2. Promote Efficient and Effective City Government to Improve Levels of Service.**
  1. Be an Employer of Choice
  2. A Healthy and Safe Workplace
  3. Reliable, Scalable, and Secure Technology
  4. Efficient and Effective Business Processes
  5. Financial and Compliance Stability
  
- 3. Develop and Maintain Public Infrastructure to Improve Community Appearance and Encourage Continued Development.**
  - 1. Aesthetically Pleasing Neighborhoods Free from Noise and Hazards**
  - 2. Safe, multi-modal travel network**
  - 3. Safe and sustainable public facilities**
  4. High-Quality Natural and Built Environment
  5. Sense of historic and cultural significance
  
- 4. Promote Resident Health, Safety and Education.**
  - 1. Sense of Safety in Neighborhoods and Personal Security**
  2. Fair and Impartial Administration of Justice
  - 3. Active Living and Healthy Lifestyles for all Residents**
  
- 5. Improve Community Involvement and Trust.**
  1. Accessible, Reliable, and Transparent Information
  2. Participatory and Inclusive Community



# 2019 – Preliminary Decisions Organized by Council Goals

## 1.1 Balanced Mix of Land Uses **(PRIORITY)**

Budget Reduction	CD	Reduction from Irondale Plan Completion	\$ (115,000)	YES
Budget Enhancement	PRG	Parks Operating Supplies Enhancement	\$ 21,350	YES
Budget Enhancement	PRG	Parks Water Budget Increases	\$ 23,000	YES
Budget Enhancement	PRG	Parks Outside Services Enhancement	\$ 20,000	NO

## 1.2 Location of Choice for Primary Employers **(PRIORITY)**

Budget Enhancement	ED	Seed Funding-Sm Business Revolving Loan Fund	\$ 200,000	NO
Budget Enhancement	ED	Aerotropolis Marketing Committee-Phase III Work	\$ 175,000	YES
New Position- Without Vehicle	LEGAL	Assistant City Attorney	\$ 145,424	YES

# 2019 – Preliminary Decisions Organized by Council Goals

## 2.1 Be an Employer of Choice

Special Consideration	CD	Eight (8) Two-way handset radios and related equipment	\$ 34,000	NO
Budget Enhancement	FD	Court Appointed Attorneys	\$ 28,528	YES
Facility Renovation	HR	HR Conference Room and Storage	\$ 13,000	NO

## 2.2 A Healthy and Safe Workplace

Facility Renovation	FD	Court Office Remodel	\$ 100,000	NO
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# 2019 – Preliminary Decisions Organized by Council Goals

## 2.3 Reliable, Scalable, and Secure Technology

IT Request	FD	Finance Conference Room Touch Screen Upgrade	\$ 16,000	<b>NO - CURRENT YEAR FUNDING</b>
IT Request	IT	IT Security and Event Management System	\$ 35,000	<b>YES</b>
IT Request	IT	Council Chambers AV Replacement	\$ 284,000	<b>NO/REAPP</b>
IT Request	IT	AV Hardware Management Software	\$ 25,000	<b>NO/REAPP</b>
IT Request	IT	Adobe Acrobat Pro Upgrades	\$ 7,800	<b>YES</b>

## 2.4 Efficient and Effective Business Practices

New Position - With Vehicle	PS	Crime Scene Investigation Technician	\$ 42,862	<b>YES</b>
New Position - Without Vehicle	PS	Administrative Specialist III	\$ 66,318	<b>NO</b>
New Position - Without Vehicle	PS	Administrative Specialist II - Support Services	\$ 58,742	<b>NO</b>
New Position - Without Vehicle	PS	Digital Records Technician	\$ 67,092	<b>NO</b>
IT Request	PS	PD Network	\$ 250,000	<b>NO/REAPP</b>
New Position - With Vehicle	PS	2 Patrol Sergeants	\$ 280,916	<b>YES</b>
New Position - With Vehicle	PS	Community Services Supervisor	\$ 136,868	<b>NO</b>
New Position - Without Vehicle	PS	Administrative Specialist III	\$ 63,858	<b>NO</b>
New Position - Without Vehicle	PS	Administrative Specialist II	\$ 58,742	<b>NO</b>
New Position - Without Vehicle	PS	Patrol Sergeants (2)	\$ 277,736	<b>NO</b>
New Position - Without Vehicle	PS	Community Service Officers (2)	\$ 240,743	<b>NO</b>
Special Consideration	PW	Storm water & Drainage Standards Rewrite	\$ 50,000	<b>NO</b>

# 2019 – Preliminary Decisions Organized by Council Goals

## 2.5 Financial Compliance and Stability

IT Request	FD	Financial Transparency and Accountability through OpenGov	\$ 21,022	NO - CURRENT YEAR FUNDING
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## 3.1 Aesthetically Pleasing Neighborhoods Free from Noise and Hazards **(PRIORITY)**

Budget Enhancement	PS	Health and Safety Issues from Encampments	\$ 50,000	YES
Budget Enhancement	PW	Green Waste Events	\$ 11,864	NO

## 3.2 Safe, Multi-Modal Travel Network **(PRIORITY)**

Vehicle Request	PRG	Open Space Tractor Implements	\$ 62,000	NO
Facility Renovation	PRG	Eagle Pointe Elevator	\$ 155,000	NO - CURRENT YEAR FUNDING

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## 3.2 Safe, Multi-Modal Travel Network (**PRIORITY**)

CIPP	PW	112th Ave. - Potomac to Chambers	\$ 3,695,677	YES
CIPP	PW	120th Ave. Widening - Chambers to Buckley	\$ 3,000,000	NO
CIPP	PW	104th Ave. Traffic Signals	\$ 2,370,000	NO/REAPP
CIPP	PW	104th Flashing Yellow Arrow	\$ 120,000	YES
CIPP	PW	112th Ave. Widening - Chambers to Tower	\$ 772,500	YES
CIPP	PW	88th Ave Widening	\$ 459,956	YES
CIPP	PW	Derby: Monaco & 72nd Pl. Intersection Repair	\$ 300,000	NO
CIPP	PW	Derby Entryway Signage	\$ 52,000	NO
CIPP	PW	Dahlia Improvements- Adams County Match	\$ 1,000,000	NO
CIPP	PW	Pavement Management 2019	\$ 1,500,000	YES
CIPP	PW	Kearney Street Drainage Improvements	\$ 120,900	NO
CIPP	PW	Railroad Intelligent Trans. System Devices and Signs	\$ 160,000	YES
CIPP	PW	First Creek Outfall System Plan	\$ 30,000	YES
CIPP	PW	Irondale Neighborhood Plan "Quick Items"	\$ 320,000	NO
CIPP	PW	School Flashing Signage	\$ 55,000	YES
CIPP	PW	US 85/Vasquez Improvements	\$ 1,500,000	YES
CIPP	PRG	2019 PRG Preservation	\$ 515,000	YES
CIPP	PW	Traffic Signal	\$ 470,000	NO
CIPP	PW	Traffic Signal Maintenance	\$ 80,000	YES
CIPP	CD	Comp Plan	\$ 250,000	NO
CIPP	PW	Bridge Replacement	\$ 187,460	YES
CIPP	PRG	Sidewalk Connectivity (PRG)	\$ 15,000	YES
CIPP	PW	Sidewalk Connectivity/Flatwork (PW)	\$ 261,000	YES
Furniture and Equipment	PS	Patrol Lasers	\$ 9,400	NO - CURRENT YEAR FUNDING
Furniture and Equipment	PS	Mobile Messaging Board	\$ 15,000	NO/REAPP
Furniture and Equipment	PS	Speed Capturing Devices	\$ 12,498	NO - CURRENT YEAR FUNDING
Vehicle Request	PRG	Open Space Tractor Implements	\$ 62,000	NO

# 2019 – Preliminary Decisions Organized by Council Goals

## 3.3 Safe and Sustainable Public Facilities **(PRIORITY)**

CIPP	PRG	Bison Ridge Site Planning	\$ 50,000	YES
CIPP	PW	Buffalo Run HVAC Replacement	\$ 60,000	YES
CIPP	PRG	Buffalo Run Grounds Equipment Replacement	\$ 178,000	YES
CIPP	PW	Civic Center HVAC Retro-commissioning & Rebalance	\$ 125,000	YES
CIPP	PW	Civic Center Sidewalk Paver Replacement	\$ 30,000	YES
CIPP	PW	MSC Exterior Metal Repair	\$ 65,000	YES
CIPP	PW	Core City Infrastructure Replacements	\$ 1,500,000	YES
CIPP	PW	Facility Master Plan	\$ 200,000	NO
CIPP	PW	MSC Exterior Wall Sealing	\$ 50,000	YES
CIPP	PW	Civic Center Concrete Step Replacement	\$ 30,000	YES
CIPP	PW	ADA Plan	\$ 79,000	YES
CIPP	PRG	ADA Compliance	\$ 50,000	YES
Budget Enhancement	PW	1 Building Attendant Foreman & 3 Building Attendants	\$ 75,780	NO
Budget Enhancement	PRG	Bison Ridge Full Year Omnibus Operating Enhancement	\$ 1,428,699	YES
Special Consideration	PW	Rewrite pavement standards/update management plan	\$ 35,000	NO
IT Request	IT	SecurPlex System Upgrade	\$ 70,000	YES
IT Request	PW	Facilities Management Software Solution	\$ 43,853	NO
New Position - With Vehicle	PW	Facilities Maintenance Technician	\$ 93,416	NO

# 2019 – Preliminary Decisions Organized by Council Goals

## 3.4 High-Quality, Natural and Built Environment

New Position - Without Vehicle	CD	New FT Planner	\$ 11,945	YES
New Position - Without Vehicle	CD	New Limited Term Planner FT	\$ 94,892	YES
Special Consideration	PW	Lighting Standards	\$ 5,000	NO
Special Consideration	PW	engineering Specification Rewrite	\$ 100,000	NO
New Position - Without Vehicle	PW	Development Review Engineer	\$ 110,608	YES

## 4.1 Sense of Safety in Neighborhoods and Personal Security

### **(PRIORITY)**

CIPP	PS	Outdoor Warning Towers 2019	\$ 84,143	NO
New Position - With Vehicle	PS	School Resource Officers (3)	\$ 430,137	NO
New Position - Without Vehicle	PS	Criminal Investigative Technician	\$ 73,207	NO
Facility Renovation	PS	Patrol Area Conversion	\$ 20,000	NO
Furniture and Equipment	PS	SWAT Vests	\$ 19,885	YES
Budget Enhancement	PS	Overtime for Department	\$ 167,906	NO
Special Consideration	PS	MRAP	\$ 2,500	YES
Special Consideration	PS	Conex Storage (Shipping) Container	\$ 8,000	NO

# 2019 – Preliminary Decisions Organized by Council Goals

## 4.2 Fair and Impartial Administration of Justice

New Position - With Vehicle	PS	Commander	\$ 146,190	YES
Furniture and Equipment	PS	Pepperball Guns	\$ 5,000	NO - CURRENT YEAR FUNDING
Furniture and Equipment	PS	40 mm Multi-Launcher Low Lethal Device	\$ 5,000	NO - CURRENT YEAR FUNDING
Furniture and Equipment	PS	Low Lethal Munitions	\$ 5,700	NO

## 4.3 Safe and Sustainable Public Facilities **(PRIORITY)**

CIPP	PRG	Veteran's Memorial Park	\$ 375,000	YES
CIPP	PRG	Ballfield Replacement	\$ 625,000	YES
Budget Enhancement	PRG	Variable Hour Fitness Attendant (Bison Ridge)	\$ 28,549	YES
Budget Enhancement	PRG	Variable Hour Fitness Attendant (Eagle Pointe)	\$ 28,549	YES
Budget Enhancement	PRG	Fitness Staff Wear (Bison Ridge)	\$ 1,500	NO
Budget Enhancement	PRG	Fitness Staff Wear (Eagle Pointe)	\$ 1,500	NO
IT Request	PRG	Group Ex Pro Software	\$ 1,000	NO
IT Request	PRG	Tablets for Personal Training Needs (Bison Ridge)	\$ 3,600	NO
IT Request	PRG	Tablets for Personal Training Needs (Eagle Pointe)	\$ 3,600	NO

# 2019 – Preliminary Decisions Organized by Council Goals

## 4.3 Safe and Sustainable Public Facilities **Continued (PRIORITY)**

New Position - Without Vehicle	PRG	Recreation Assistant - Facilities Eagle Pointe Recreation Center	\$ 57,300	YES
New Position - Without Vehicle	PRG	Recreation Assistant - Facilities Bison Ridge Recreation Center	\$ 57,300	YES
Budget Enhancement	PRG	Variable Hour Active Adult Activity Assistant	\$ 28,549	YES
Budget Enhancement	PRG	Expansion of School Age Programs	\$ 10,608	YES
Budget Enhancement	PRG	VHE specialist position for youth services (32 hours/week)	\$ 30,113	YES
IT Request	PRG	Mobile phones for VHE specialists (smart phones preferred)	\$ 2,660	NO - CURRENT YEAR FUNDING
New Position - Without Vehicle	PW	Building Attendant	\$ 30,000	NO
New Position - Without Vehicle	PRG	Golf Restaurant	\$ 49,700	YES
New Position - Without Vehicle	PRG	Golf Restaurant	\$ 24,850	YES

# 2019 – Preliminary Decisions Organized by Council Goals

## 5.2 Participatory and Inclusive Community

Budget Enhancement	CM	Memorial Day parade live music band	\$ 3,600	NO
New Position - Without Vehicle	CM	Videographer and Visual Storyteller position	\$ 65,000	NO
Budget Enhancement	PW	Street Banners	\$ 7,200	NO

# History of Five Year CIPP

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- Idea generated during 2015 Council Retreat
- Sustainable way to implement needed investments
- Established project evaluation criteria in 2015
- Approved 2016 CIPP plan, additional project funding discussed during 2016 winter retreat



# Definitions

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- A capital improvement project will add value or extend the life of a capital asset. Capital improvement projects, which may include capital construction and capital maintenance projects, for the purposes of this program, are defined as “non-recurring major projects.”
- • Generally, projects include building improvements and any public infrastructure improvements costing \$50,000 or more.



# Definitions

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- Does not include vehicles and equipment acquired and funded through the Fleet Management Internal Service Fund or the routine acquisition of computers, related equipment, or software applications, funded through the Information Technology Internal Service Fund.
- Facility capital projects in excess of \$50,000 funded through the Facility Services Internal Services Fund and the Information Technology Internal Service Fund shall be treated as Capital Expenditures in a “Special Fund” under Section 12.10 “Lapse of Appropriation” provisions of the City Charter, without having to be budgeted within the Capital Improvement and Preservation Plan Fund.
- Capital projects and fixed assets costing between \$5,000 and \$50,000 continue to be budgeted under the department’s capital outlay.



# CIPP Funding Sources

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- Variety of sources, most of which are restricted
- Restrictions complicate the project funding and scheduling



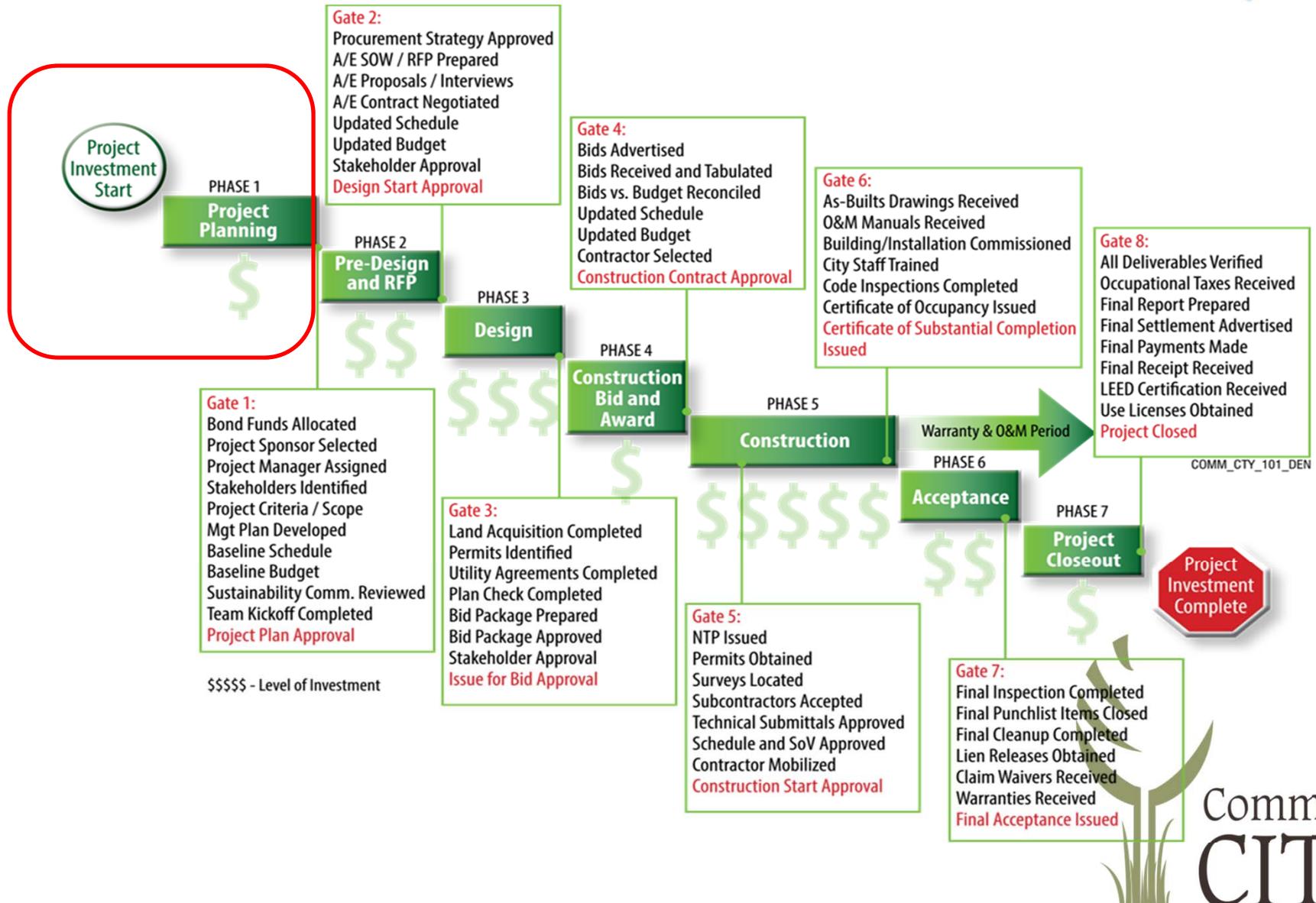
# CIPP Funding Sources

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- General Fund
- Highway Users Tax
- Motor Vehicle Registration
- Solid Waste
- AdCo Open Space
- Lottery
- Park Impact Fee
- AdCo Road & Bridge
- Road Impact Fee
- Drainage Basin
- Fleet Retained Earnings
- IT Retained Earnings
- All GIDs (future)
- Airport revenue (future)
- CDBG (future)



# Project Management Approach





# Background Information

Five Year History, Criteria, Adopted Philosophy

# Duties and Role

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- The committee shall advise the City on matters relating to the implementation of the voter approved Ballot Issue 2K, and perform such additional duties as requested by Commerce City
- Shall serve in an advisory capacity



# Mission and Function

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- Provide advice to Council on opportunities and issues related to the implementation of the five approved CIP projects, specifically relating to the three key program elements of:
  - Accountability – Demonstrating effective stewardship of taxpayer dollars
  - Engagement – Provide tangible opportunities for community members to engage
  - Potential – Leverage civic support and progress beyond the initial five projects



# Mission and Function

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- To receive staff reports on the progress of each approved CIP project in relationship to established schedules, budget allocations, project goals, & quality management guidelines.
- To review and provide comment on public engagement and public information plans.
- To promote public awareness and understanding of the voter-approved CIP projects and the implementation of each



# Membership

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- Consists of 11 members,
  - Two representatives from each of the four wards
  - Three members for the city at-large.
- Appointed to three-year staggered terms and shall serve no more than two (2) consecutive terms.
- Meet at least quarterly, more frequently as needed.

