



# 2022 City Council Budget Retreat Presentation

---

Study Session September 13, 2021  
Presentation 21-486

# 2021 Fund Balance Uses

<b>2021 General Fund Unassigned F/B</b>	<b>\$41,335,963</b>
Balance 2021 Budget	\$1,979,020
Ord 2310 Homelessness Community Navigator/Park Ranger Positions	\$ 225,268
Ord 2319 Economic Development Incentives	\$ 22,880
Ord 2325 Aerotropolis Strategy Development	\$ 139,185
Ord 2313 South Platte Crossing	\$1,200,000
Ord 2324 Environmental Consultant	\$ 301,900
Ord 2335 Re-Appropriations (including GF transfers to other funds)	\$2,219,996
Ord 2336 School Donation	\$ 57,500
Ord 2347 Facility Needs	\$ 350,000
<b>Remaining Unassigned F/B</b>	<b>\$34,840,214</b>
<b>2021 2K General Fund – Fund Balance</b>	<b>\$15,962,395</b>
2021 CIPP Transfer	\$7,350,000
<b>Remaining Restricted F/B</b>	<b>\$8,612,395</b>

# 2022 Combined General Fund Source/Use

Financial Sources		2022 Budget
General Fund	\$	103,011,287
<b>Transfers From</b>		
Water Aquisition Fund	\$	530,831
2k Allocation	\$	1,207,994
<b>Total</b>	<b>\$</b>	<b>104,750,112</b>
Financial Uses		2022 Budget
<b>Primary Government</b>		
Administration	\$	6,831,851
Human Resources	\$	1,553,573
Finance	\$	14,125,238
Community Development	\$	5,649,987
Public Safety	\$	25,706,611
Public Works	\$	17,317,452
Parks and Recreation	\$	15,467,826
Debt Service (2017A & 2017B)	\$	2,357,039
2K Allocations Administrative (15%)	\$	1,076,312
2K Allocations Long Term (20%)	\$	131,682
<b>Transfers To</b>		
Commerce City Housing Authority	\$	60,000
Elected Officials Retirement Fund	\$	48,960
Debt Service Fund- 2015	\$	2,941,961
Debt Service Fund- 2014 2K	\$	4,535,018
Debt Service Fund- 2016 2K	\$	3,342,830
Urban Renewal Authority (Derby)	\$	83,000
CIPP - Indirect Allocation Long-Term Capital	\$	131,682
CIPP - IT TIPP	\$	296,751
CIPP - Projects	\$	3,500,000
<b>Total</b>	<b>\$</b>	<b>105,157,773</b>
<b>Impact to Fund Balance</b>	<b>\$</b>	<b>(407,661)</b>

# 2022 Non 2K Source/Use Preliminary

Financial Sources		2021 Budget
General Fund	\$	83,147,774
<b>Transfers From</b>		
Water Aquisition Fund	\$	530,831
2k Indirect	\$	1,207,994
<b>Total</b>	<b>\$</b>	<b>84,886,599</b>
Financial Uses		2021 Budget
<b>Primary Government</b>		
Operating Expenses	\$	81,175,750
<b>Transfers To</b>		
Commerce City Housing Authority	\$	60,000
Elected Officials Retirement Fund	\$	48,960
Debt Service Fund-2015	\$	2,941,961
Urban Renewal Authority (Derby)	\$	83,000
CIPP - Indirect Allocation Long-Term Capital	\$	131,682
CIPP - IT TIPP	\$	296,751
CIPP - Projects	\$	3,500,000
<b>Total</b>	<b>\$</b>	<b>88,238,104</b>
<b>Impact to Fund Balance</b>	<b>\$</b>	<b>(3,351,505)</b>

# 2022 2K Source/Use Preliminary

Financial Sources		2021 Budget
2k Taxes	\$	18,454,687
Paradice Island	\$	254,491
Bison Ridge	\$	1,154,335
<b>Total</b>	<b>\$</b>	<b>19,863,513</b>
Financial Uses		2021 Budget
<b>2K Direct</b>		
New Rec Center Operations	\$	1,524,483
New Rec Center Program Operations	\$	379,935
Recreation Administraion Operations	\$	575,172
Rec Salary %	\$	3,624,332
Paradice Pool	\$	872,673
Existing Rec	\$	198,821
<b>2K Indirect (15%)</b>	<b>\$</b>	<b>1,076,312</b>
2K Parks	\$	494,754
2K Roads (Street, Maint,Cleaning and Snow)	\$	163,657
<b>2K Indirect (20%)</b>	<b>\$</b>	<b>131,682</b>
<b>Debt</b>		
Debt Service Fund- 2014 2K	\$	4,535,018
Debt Service Fund- 2016 2K	\$	3,342,830
<b>Total</b>	<b>\$</b>	<b>16,919,669</b>
<b>Impact to Fund Balance</b>	<b>\$</b>	<b>2,943,844</b>

# 2022 City Manager Recommendations

---

2022 Initial General Fund Surplus/(Deficit)	\$	(3,351,505)
PD Wish List Items No other additional items known		
Impact to General Fund Balance	\$	(3,351,505)

2022 Initial 2K Surplus/(Deficit)	\$	2,943,844
No additional items known		
Impact to 2K Fund Balance	\$	2,943,844

- Recommend waiting until staffing assessment is complete to then appropriate money for additional PD items.



# City Council Q&A Cont'd

---

## PD Wish List Information from 8/23

- Modular Office Building
  - **Estimate between \$75-151K (rent, lease or purchase)**
  - Minimum space 23x60
  - Free up Civic Center office space
- Two (2) IT Technicians
  - **Estimate \$263,556**
  - Midpoint Salary/Benefits \$124,278
  - Operation Supplies – initial purchase computer, cell phone, and professional development/training - \$7,500
  - FTE dedicated to completing IT projects current and future needs
- PD Legal Advisor
  - **Estimate between \$90-135K (HR/Legal to finalize)**
  - Assist PD with legal compliance and contract needs
- Community Policing Specialist (community relations/strategist for PD only)
  - **Estimate \$116,532**
  - Midpoint Salary/Benefits \$109,032
  - Operation Supplies – initial purchase computer, cell phone, and professional development/training - \$7,500
  - FTE dedicated to PD social media, Council Action Item, Work Plan and Community Policing Projects



# PD Wish List Cont'd

- Patrol Services Representatives
  - **Estimate between \$50-75K per (HR/PD to finalize)**
  - Two (2) FTE dedicated to field reporting, parking and minor traffic accident investigations; limited enforcement ability
  - No suspect contact
- Mobile Command Post
  - **Estimate between \$250K-400K**
  - Increase ability to respond to major incidents, work remotely and increase efficiency.
- Recruiting/Retention Material
  - **Estimate \$200K**
  - Recruiting bonuses for referral and signing
  - Recruiting campaign from outside vendor
- Retention and Contingency
  - **Estimate \$40K-65K**
  - Bring all commissioned employees in line with FOP bargained rights; Education
  - Maintain compression free salary between Commander and Deputy Chiefs (minimum 7.5% separation automatically based upon contract negotiations)
- **Total Estimates \$1.4M**



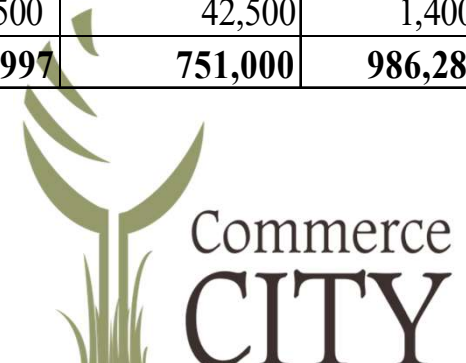


# PD Wish List Cont'd

- Without the Modular, no need to add additional personnel, space just becomes an impediment
- The modular building would need to be RFP for exact costs. Recommend Lease and PD will employ the services of a Public safety Broker to identify future locations, analyze space needs, and recommend build specs. The Mobile Command Post falls under the same standards, will have to RFP based upon funding provided.

PD Wish List	Priority	Salary/ Benefits	Operating Costs	IT Costs	One-Time	On-Going
Modular Office Building	1	-	151,000	49,598	200,598	158,800
Recruiting/Retention Material	2	-	200,000	-	200,000	-
Retention and Contingency	3	-	65,000	-	-	65,000
PD Legal Advisor	4	171,600	7,500	6,131	-	185,231
IT Technicians (2)	5	248,556	15,000	7,924	-	271,480
Community Policing Specialist	6	109,032	7,500	4,700	-	121,232
Patrol Services Representatives (2)	7	150,000	15,000	18,144	-	183,144
Mobile Command Post	8	-	400,000	2,500	42,500	1,400
<b>Totals</b>		<b>679,188</b>	<b>861,000</b>	<b>88,997</b>	<b>751,000</b>	<b>986,287</b>

**Updated 2022 Total Cost – Depends on items selected**



# City Council Q&A

- **Park Ranger information from 8/23 Meeting**

- Per HR midpoint salary/benefits \$80,833
- Operation Supplies – initial purchase computer, cell phone, uniforms, and annual professional development/training - \$7,500
- Vehicle purchase - \$60,000
- Computer allocation, vehicle allocation for these position to estimate ongoing costs that would need to be paid to Adams County
- PRG currently has one (1) Park Ranger budgeted in 2021 and will be recruiting with Adams County Open Space in September to fill the position and have a ranger in the field by October.
- PRG believes the addition of three (3) Park Ranger positions in 2022 for a total of four (4) Park Ranger positions would allow for coverage during prime time usage of parks, trails and open spaces 7 days a week throughout the City in both north and south parks, trails and open spaces. Staff cannot provide adequate outreach and enforcement, the Park Ranger program will assist in improving the current situation throughout the community.
- **Total Cost \$325,000**

Park Rangers	2021 PRG Base Budget	2022 PRG Base Budget	2022 FTE	2022 IT Costs	2022 Fleet Vehicle
2021 Park Ranger - Adams County Contract	115,000	109,380	-	-	-
2022 Park Ranger - Adams County Contract	-	109,380	-	-	-
2022 Park Rangers - City Positions (2)	-	-	181,836	6,924	60,000
<b>Totals</b>	<b>115,000</b>	<b>218,760</b>	<b>181,836</b>	<b>6,924</b>	<b>60,000</b>
<b>Updated 2022 Total Cost \$358,140</b>					

# City Council Q&A Cont'd

- What is the total dollar amount of reductions made in the 2021 Budget due to COVID-19 that were restored in the 2022 Base Budget?

Department	Amount
City Clerk	\$ 2,075
City Manager	30,197
Community Development	137,720
Community Relations	20,726
Finance	9,000
Human Resources	23,649
Legislative	13,138
Municipal Court	600
Parks, Recreation and Golf	269,293
Public Works	306,892
<b>Total</b>	<b>\$ 813,290</b>

- ARPA funding not needed for base budgets; it would benefit ballfield & trail materials refresh due to heavy use

# 2022 Legislative Budget

---

Category		Amount
Personnel Services		158,023
Services and Charges		527,882
Materials and Supplies		10,550
Total Budget		696,455





# Department Budget Requests



# 2022 Enhancement Additions

---

Department	Amount Approved
Community Development	329,500
Legal	25,668
City Manager's Office	360,598
Human Resources	224,164
Information Technology	512,531
Parks Recreation and Golf	197,521
Public Safety	2,901,735
Public Works	587,610
<b>Grand Total</b>	<b>5,139,327</b>



# Approved Requests by Department



Request Title	Request Type	Amount	Decision
<b>Community Development</b>		<b>329,500</b>	
Office Furniture	Furniture and Equipment	6,900	Yes
Office Furniture for new Housing Authority Offices	Furniture and Equipment	51,900	Yes
IT Request for new Housing Authority Offices	IT Request	37,000	Yes
Senior Code Enforcement Inspector	New Position - with vehicle	133,539	Yes
Plans Examiner	New Position - without vehicle	100,161	Yes
Request Title	Request Type	Amount	Decision
<b>Legal</b>		<b>25,668</b>	
Legal Administrator	New Position - without vehicle	25,668	Yes



# Approved Requests by Department

Request Title	Request Type	Amount	Decision
<b>City Manager's Office</b>		<b>360,598</b>	
CC - Council Composition Community Survey	Budget Enhancement	84,000	Yes
CC - 2022 Special Election	Budget Enhancement	32,000	Yes
CC - Career Development Meetings	Budget Enhancement	4,279	Yes
CC- Council Composition Ward Education Meetings	Budget Enhancement	1,500	Yes
CC - Boards and Commissions Management Application	IT Request	11,000	Yes
CM or CR - Strategic Communications	Special Consideration	86,000	Yes
CR - Internal Publications City News Postage	Budget Enhancement	1,235	Yes
CR - Internal Publications City News Printing	Budget Enhancement	741	Yes
CR - Internal Publications P&R Brochure Postage	Budget Enhancement	315	Yes
CR - Internal Publications P&R Brochure Printing	Budget Enhancement	800	Yes
CR - Outside Services City Wide Need Assessment Survey	Budget Enhancement	1,100	Yes
CR - Hootsuite subscription	IT Request	828	Yes
CR - Video Production Specialist Hardware Request	IT Request	8,000	Yes
CR - Community Services Resource Directory	Special Consideration	28,500	Yes
ED - Market Analytics/Retail Attraction Tool Subscription	IT Request	5,500	Yes
ED - SBRC Minority-owned/Small Business Technical Assistance Program	IT Request	16,000	Yes
ED - Lead Tracker Tool	IT Request	50,000	Yes
ED - Continue Retail Recruitment Professional Services Agreement	Special Consideration	28,800	Yes





# Approved Requests by Department

Request Title	Request Type	Amount	Decision
<b>Human Resources</b>		<b>224,164</b>	
Additional Risk Staff Member (P/T)	New Position - without vehicle	31,292	Yes
HR Generalist	New Position - without vehicle	99,839	Yes
Talent Acquisition Specialist	New Position - without vehicle	93,033	Yes
<b>Information Technology</b>		<b>512,531</b>	
AV Support	Budget Enhancement	48,000	Yes
eDocs Replacement (IT Retained Earnings)	IT Request	193,000	Yes
Cybersecurity Analyst	New Position - without vehicle	137,088	Yes
Data Engineer	New Position - without vehicle	134,443	Yes



# Approved Requests by Department



Request Title	Request Type	Amount	Decision
<b>Parks Recreation and Golf</b>		<b>197,521</b>	
Career Development Meetings	Budget Enhancement	5,200	Yes
Eagle Pointe School Age Camps	Budget Enhancement	3,000	Yes
Golf Maintenance – Operating Supplies Fertilizer/Chemicals	Budget Enhancement	10,000	Yes
Golf Maintenance – Operating Supplies Fuel/Lubricants	Budget Enhancement	4,000	Yes
Golf Operations – Salaries Part Time	Budget Enhancement	15,000	Yes
Paradise Island – Operating Supplies Pool Chemicals (2K Eligible)	Budget Enhancement	3,000	Yes
Paradise Island – Equipment Replacement (2K Eligible)	Budget Enhancement	32,000	Yes
Salary increase/VHE for Special Events	Budget Enhancement	18,000	Yes
Special Event – "Wild 4 Life"	Budget Enhancement	7,500	Yes
Special Event – Family Bike Ride	Budget Enhancement	3,000	Yes
Special Event "Run with the Buffalo – Turkey Trot	Budget Enhancement	2,000	Yes
Family and Senior Community Navigator	New Position - without vehicle	94,821	Yes

\* Family/Senior Community Navigator was changed to yes from 8/23 meeting



# Approved Requests by Department

Request Title	Request Type	Amount	Decision
<b>Public Safety</b>		<b>2,901,735</b>	
Ammo Enhancement Request	Budget Enhancement	9,855	Yes
Master Police Officer	Budget Enhancement	70,000	Yes
PS On-Call and Reimbursable Overtime	Budget Enhancement	386,700	Yes
PPE Enhancement	Budget Enhancement	2,000	Yes
PT Background Investigators	Budget Enhancement	18,947	Yes
Radio Enhancement	Budget Enhancement	16,787	Yes
SWAT Safety Equipment Upgrades	Budget Enhancement	138,900	Yes
Vest Reimbursement Enhancement Request	Budget Enhancement	3,000	Yes
Briefing Room Furniture Replacement	Furniture and Equipment	10,360	Yes
10 Additional BWC/ Taser	IT Request	45,621	Yes
Crash Investigations Mapping System	IT Request	47,000	Yes
File on Q Upgrade	IT Request	9,000	Yes
IT Upgrades to Patrol Vehicles	IT Request	43,309	Yes
10 Police Officers	New Position - with vehicle	845,232	Yes
4 Patrol Sergeants	New Position - with vehicle	838,881	Yes
4 Police City Marshalls	New Position - without vehicle	279,975	Yes
Police Services Manager	New Position - without vehicle	136,168	Yes



# Approved Requests by Department

Request Title	Request Type	Amount	Decision
<b>Public Works</b>		<b>587,610</b>	
Career Development Publications	Budget Enhancement	1,500	Yes
Career Development Training	Budget Enhancement	15,000	Yes
Encampments and illegal dumping cleanups NEW PROGRAM	Budget Enhancement	40,000	Yes
Gas/Electric Bison Ridge	Budget Enhancement	5,263	Yes
Gas/Electric Increase Rec Center	Budget Enhancement	12,101	Yes
Increase funding for MSC Outside Services	Budget Enhancement	30,000	Yes
Increase funding for outside services - Fairfax Park	Budget Enhancement	3,000	Yes
Increase funding for Utilities/Water MSC	Budget Enhancement	15,000	Yes
Increase funds for Rec Center Shut Down Projects	Budget Enhancement	13,000	Yes
Overtime, on-call, emergency response funding for Facilities Operations	Budget Enhancement	60,000	Yes
Parks Water Budget	Budget Enhancement	13,000	Yes
Salaries Intern	Budget Enhancement	8,425	Yes
Seasonal Roadway Banner Program	Budget Enhancement	225,000	Yes
Signs and Traffic Markings Budget enhancement	Budget Enhancement	20,000	Yes
Replace Civic Center Chairs	Furniture and Equipment	88,000	Yes
Reduce custodial funding for Derby Facility	Budget Reduction	(5,000)	Yes
GPS Tracking Devices, program Implementation	IT Request	43,321	Yes



# Items Changed

---

- Revenue estimates (made revisions based on July revenue numbers)
- Salaries and benefits (refreshed position budgeting to capture changes since April)
- Other compensation plan changes (benefit plan cost estimate decreased and merit pool/minimum wage cost estimate increased)
- Included on-going re-appropriations needs and all “yes” budget request items
- Internal Service Fund allocations (refreshed following all other changes above)



# Remaining Budget Schedule

---

- October 18<sup>th</sup> – Council, GIDs & URA open public hearings
- November 1<sup>st</sup> – Council, GIDs & URA close public hearings, budget adoption



# Closing

---

Questions/Comments





CIPP





# Proposed 5 Year Plan

Projects	2022	2023	2024	2025	2026
<b>Preservation</b>	<b>2022 Plan</b>	<b>2023 Plan</b>	<b>2024 Plan</b>	<b>2025 Plan</b>	<b>2026 Plan</b>
Bridge Maintenance	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Buffalo Run Golf Course Irrigation	\$4,009,350				
City Parking Lot Maintenance		\$500,000	\$500,000	\$100,000	
Core City Improvements	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Facility Assessment Projects	\$1,370,725	\$875,022	\$1,400,000	\$2,500,000	\$1,400,000
Pavement Management	\$2,500,000	\$2,500,000	\$2,295,000	\$2,600,000	\$2,600,000
PRG Preservation			\$570,000	\$1,000,000	\$1,100,000
Long Lane Striping	\$150,000	\$157,500	\$163,375	\$173,644	\$182,326
MSC Material Storage Bays	\$200,000				
Street Reconstruction	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Traffic Signal Maintenance	\$120,000	\$126,000	\$132,300	\$138,915	\$145,861
<b>Operational</b>	<b>2022 Plan</b>	<b>2023 Plan</b>	<b>2024 Plan</b>	<b>2025 Plan</b>	<b>2026 Plan</b>
ADA Compliance & PRG Flatwork	\$670,000		\$50,000	\$50,000	\$50,000
Automated Traffic Signal Performance Measures	\$47,400				
Buffalo Run Area Drainage Study		\$500,000	\$500,000		
Concrete Flatwork	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Fairfax Park Drainage Outlet Reconstruction	\$45,000	\$750,000	\$1,400,000	\$1,400,000	\$1,400,000
HSIP Grant Matches	\$229,129				
Irondale Regional Drainage	\$1,500,000		\$600,000	\$700,000	\$700,000
Ragweed Draw Drainage	\$500,000				
Railroad Crossing Reconstruction		\$250,000	\$250,000	\$250,000	\$250,000
Sidewalk Connectivity	\$96,000	\$96,000	\$96,000	\$96,000	\$96,000
Traffic Calming	\$30,000	\$31,500	\$33,075	\$34,729	\$36,465
<b>Traditional</b>	<b>2022 Plan</b>	<b>2023 Plan</b>	<b>2024 Plan</b>	<b>2025 Plan</b>	<b>2026 Plan</b>
62nd Ave. & Vasquez Intersection	\$200,000	\$2,000,000			
88th Ave. Widening	\$1,500,000	\$1,500,000			
96th Ave. Widening			\$400,000	\$1,000,000	\$1,000,000
104th Ave - S. Platte River to Hwy 85 Widening	\$1,700,000	\$916,000	\$3,000,000	\$2,000,000	\$2,000,000
112th Widening-Parkside to High Plains Parkway	\$1,572,000				
120th & US85 Intersection Interchange	\$8,000,000				
Bison Ridge Park		\$3,500,000			
Chambers Road - 104th to 112th			\$1,180,000	\$7,800,000	\$4,000,000
Colorado Blvd. Bicycle & Pedestrian Improvements	\$680,000				
Disc Golf Course	\$71,500				
Hwy 2 Median Barrier	\$250,000	\$1,000,000			
I-76 On Ramp				\$1,000,000	\$1,000,000
Police Substation Design					\$4,000,000
Rosemary Street Widening	\$1,150,000	\$1,300,000	\$1,300,000		
Traffic Signal Installation	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000

# Overview of 2022 Requested Projects

- 62<sup>nd</sup> Ave & Vasquez Intersection
- 88<sup>th</sup> Ave widening
- 104<sup>th</sup> Ave design – S. Platte - US85
- 112<sup>th</sup> Ave design – Parkside - Tower
- 120<sup>th</sup> Ave & US85 Interchange design
- Auto. Traffic Signal Perf. Measures
- Bridge maintenance program
- Buffalo Run golf course irrigation
- City Parking Lot Capital Maintenance
- Colorado Blvd. Bicycle & Pedestrian Improvements
- Core City Improvements
- Disk Golf Course
- Facility Assessment Projects
- Fairfax Park Drainage
- Flatwork – Public Works
- Highway 2 Median Barrier
- HSIP Grant Matches
- Irondale Regional Drainage
- Long Lane Striping
- MSC Material Storage Bays
- Pavement management 2022
- Ragweed Draw Crossing/O'Brian
- Rosemary St widening (ROW acquisition and early work)
- Sidewalk connectivity – PW
- Street reconstruction
- Traffic Calming
- Traffic Signal Maintenance
- Traffic Signal Installation



# 2022 Highlights

---

- \$200,000 from GF for 62<sup>nd</sup> & Vazquez design
- Provides \$4,009,350 for the Buffalo Run Golf Course irrigation system replacement
- Automated Traffic Signal Performance Measures
- Requires \$3.3 million from GF fund balance
- Provides for one street reconstruction
- Starts design for Hwy 2 Median Barrier
- Provides for purchase of Irondale property



# 2023 Highlights

---

- Provides \$2 million loan from the GF to URA for the 62<sup>nd</sup> Ave. & Vasquez intersection (to be repaid by CCURA from MHGP TIF revenue)
- Continues 88<sup>th</sup> Ave. funding
- Provides match money for CDOT widening of 104<sup>th</sup> Ave. between US 85 and S. Platte River
- Funds construction of Hwy 2 Median Barrier
- Provides for one RR crossing replacement
- Provides for one street reconstruction



# 2024 Highlights

- Provides \$400,000 to start the design of widening 96<sup>th</sup> Ave. between I-76 & Hwy 2
- Provides match money for CDOT widening of 104<sup>th</sup> Ave. between US 85 and S. Platte River
- Funds design of Chambers Road, 104<sup>th</sup> – 112<sup>th</sup>
- Funds restart of PRG Preservation program
- Finishes funding to widen Rosemary Street
- Provides for one RR crossing replacement
- Provides for one street reconstruction



# 2025 Highlights

- \$1,000,000 for design & preconstruction work for widening 96<sup>th</sup> Ave., I-76 - Hwy 2
- Finishes match money for CDOT widening of 104<sup>th</sup> Ave. between US 85 and S. Platte River
- \$7,800,000 to start construction of Chambers
- \$1,400,000 to reconstruct Fairfax Park drainage
- Starts funding I-76 On Ramp with \$1,000,000
- Funds purchase of another Irondale property
- Provides for one RR crossing replacement
- Provides for one street reconstruction



# 2026 Highlights

- Continues funding 96<sup>th</sup> Ave. design & ROW
- \$4,000,000 to finish Chambers – 104<sup>th</sup> to 112<sup>th</sup>
- \$1,400,000 to reconstruct Fairfax Park drainage
- Continues \$1,000,000 for I-76 On Ramp
- \$700,000 for Irondale Drainage
- \$4,000,000 to design Police Substation
- Provides for one RR crossing replacement
- Provides for one street reconstruction





# Supplemental Information





# Revenue Summary

	2020 Actual	2021 Budget	2021 Actual (through June)	2022 Projected
<b>Revenues</b>				
<b>Taxes:</b>				
General property taxes	\$ 3,487,569	\$ 3,695,049	\$ 2,711,115	\$ 3,955,997
Specific ownership taxes	257,648	251,852	123,567	260,000
Sales and use taxes	71,653,935	65,927,381	41,520,098	78,809,815
Highway User Tax	1,740,747	-	-	-
Road and bridge tax	725,906	-	-	-
Motor vehicle registration	209,323	213,528	78,920	215,636
Franchise fees	3,190,145	3,037,635	1,285,605	3,200,000
Retail Excess	1,699,629	993,874	738,191	1,770,788
<b>Total Taxes</b>	<b>82,964,902</b>	<b>74,119,319</b>	<b>46,457,496</b>	<b>88,212,236</b>
<b>Licenses and Permits:</b>				
Liquor licenses	48,788	51,284	24,296	49,587
Occupation licenses	15,640	1,036,271	11,458	18,960
Contractors licenses	80,410	108,893	59,512	100,329
Building permits	2,581,394	2,104,220	2,399,730	3,000,000
Other	1,162,624	19,281	646,598	992,242
<b>Total Licenses and Permits</b>	<b>3,888,856</b>	<b>3,319,949</b>	<b>3,141,594</b>	<b>4,161,118</b>
<b>Intergovernmental:</b>				
State shared cigarette tax	123,122	104,835	10,086	124,252

# Revenue Summary

	2020 Actual	2021 Budget	2021 Actual (through June)	2022 Projected
<b>Charges for Services:</b>				
Recreation/Golf fees	3,166,565	4,544,027	2,358,817	5,034,512
Plan check fees	636,500	575,137	843,074	950,000
Court and docket fees	288,699	336,120	153,732	422,414
Zoning	112,327	179,179	46,266	135,400
Other	2,305,226	1,118,655	447,253	816,036
<b>Total Charges for Services</b>	<b>6,509,317</b>	<b>6,753,118</b>	<b>3,849,142</b>	<b>7,358,362</b>
<b>Fines and Forfeitures:</b>				
Municipal court	707,037	756,849	363,993	729,393
Photo red light enforcement	589,838	639,656	367,386	619,919
D.U.I. fines	23,092	29,417	11,424	26,088
Other	660	3,681	30	720
<b>Total Fines and Forfeits</b>	<b>1,320,627</b>	<b>1,429,603</b>	<b>742,833</b>	<b>1,376,120</b>
<b>Miscellaneous:</b>				
Investment earnings	2,198,792	700,000	466,572	1,200,000
Miscellaneous	5,071,308	372,890	102,404	579,199
Less Cares Act Funding	(4,646,885)	-	-	-
<b>Total Miscellaneous</b>	<b>2,623,215</b>	<b>1,072,890</b>	<b>568,976</b>	<b>1,779,199</b>
<b>Total Revenues</b>	<b>\$ 97,430,039</b>	<b>\$ 86,799,714</b>	<b>\$ 54,770,127</b>	<b>\$ 103,011,287</b>

**Note:** CARES Act funding amount of \$4,646,885 removed from 2020 Actuals as this is one-time funding specific to 2020 only. Removing this enables “apples to apples” revenue comparison across years.

# City Council Q&A from August 9<sup>th</sup> Cont'd

## Tally of Core City Improvements

COMMERCE CITY CIPP EXPENDITURE/BUDGET 2018-2026 (CORE CITY AND IRONDALE)											
Project	Expenditure (2018-2020) or Budget (2021-2026)									Total	Comment
	2018	2019	2020	2021	2022	2023	2024	2025	2026		
Vasquez Blvd Improvements			\$ 6,250,000	\$ 1,437,000		\$ 4,313,000				\$ 12,000,000	Project will improve Vasquez Avenue corridor in conjunction with improvements to I-270.
88th Avenue Widening	\$ 160,794	\$ 1,131,821	\$ 322,866	\$ 4,000,000	\$ 1,500,000	\$ 1,300,000				\$ 8,415,481	Project will widen 88th Ave from I-76 to Hwy 2 adding turn lanes and pedestrian facilities
Pavement Management	\$ 1,308,217	\$ 1,646,573	\$ 870,210	\$ 1,700,000	\$ 2,125,000	\$ 2,125,000	\$ 1,950,750	\$ 2,210,000	\$ 2,210,000	\$ 16,145,750	Pavement management is an annual program on streets throughout the City prioritized by the street's condition
Rosemary Street Widening		\$ 3,645	\$ 679,000	\$ 2,000,000	\$ 1,150,000	\$ 1,300,000	\$ 1,300,000			\$ 6,432,645	Design is wrapping up in 2021 with construction planned for 2022
Fairfax Park Drainage					\$ 45,000	\$ 750,000	\$ 1,400,000	\$ 1,400,000		\$ 3,595,000	Study and improvements to the Fairfax Park Detention Pond
Irondale Regional Drainage					\$ 1,500,000		\$ 600,000	\$ 700,000	\$ 700,000	\$ 3,500,000	Improves drainage and detention system in Irondale to reduce flooding impacts
Core City Infrastructure	\$ 1,429,753	\$ 807,362	\$ -		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,487,115	This program focuses on infrastructure repair and replacement in the Core City
Highway 2 Widening	\$ 2,374,502	\$ 619,696	\$ 98,622							\$ 3,092,820	HWY was widened in 2018-2019
RTD Station Area Imp	\$ 147,326	\$ 752,089	\$ 1,885,143							\$ 2,784,558	The new RTD light rail station is now open
96th Avenue Widening (Hwy 2 - I-76)							\$ 400,000	\$ 1,000,000	\$ 1,000,000	\$ 2,400,000	Widen 96th Avenue
62nd & Vasquez					\$ 200,000	\$ 2,000,000				\$ 2,200,000	Improvement to intersection
Concrete Flatwork/Sidewalk	\$ 175	\$ 193,577	\$ 247,423	\$ 195,750	\$ 259,500	\$ 259,500	\$ 297,000	\$ 297,000	\$ 297,000	\$ 2,046,925	Annual program to repair/replace flatwork and connect sidewalks
Irondale Neighborhood Plan	\$ 245,712	\$ 1,408,136	\$ -							\$ 1,653,848	Planning has been done for drainage and street improvement, this includes land purchases
Street Reconstruction	\$ 2,138	\$ -	\$ -	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,452,138	Annual program to reconstruct streets where required by conditions
Highway 2 Median					\$ 250,000	\$ 1,000,000				\$ 1,250,000	Adds median to Highway 2 to improve safety
Traffic Signal Program	\$ 6,600	\$ 28,050	\$ 125,400	\$ 231,000	\$ 171,600	\$ 140,580	\$ 142,659	\$ 144,842	\$ 147,134	\$ 1,137,865	Annual program to upgrade or install signals
Bridge Maintenance Program	\$ 530,000			\$ 66,474	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 996,474	Program designed to extend life cycle of bridges by strategic maintenance and repair
Railroad Crossing Reconstruction	\$ 19,652	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 20,000	\$ 839,652	Annual program to work with railroads to improve crossings
Colorado Blvd Bicycle & Ped Improvements					\$ 3,400,000					\$ 3,400,000	Improvements to Colorado from 68th to 70th adding bike and ped facilities
Central Park Blvd Connection	\$ 656,710	\$ -	\$ -							\$ 656,710	This connected Prairie Parkway to Central Park Blvd
Long Lane Striping	\$ 1,615	\$ 1,615	\$ -	\$ 75,000	\$ 75,000	\$ 78,750	\$ 81,688	\$ 86,822	\$ 91,163	\$ 491,653	Annual program to refresh and update striping on streets
Derby Area Lighting Improvements				\$ 200,000						\$ 200,000	Improvement to the lighting in the Derby "downtown" area
Quebec Sidewalk	\$ 183,066									\$ 183,066	Sidewalk along Quebec Street
Railroad Intelligent Tran System	\$ -	\$ 61,900	\$ 60,500							\$ 122,400	Study to determine if delays at UP crossings can be reduced
Local Traffic Calming	\$ -	\$ 10,000	\$ 12,500	\$ -	\$ 15,000	\$ 15,750	\$ 16,538	\$ 17,140	\$ 18,233	\$ 105,160	Ongoing program to address concerns on local streets, i.e. speed humps, 4-way stop signs, etc.
RTD North Metro Line Enhancement	\$ 98,927									\$ 98,927	Improvement for the RTD light rail line
Sand Creek Sidewalk Connectivity	\$ 87,186									\$ 87,186	Sidewalks connecting to Sand Creek
Street Name Signs on Hwy 2	\$ -	\$ -	\$ 53,850							\$ 53,850	Added updated signs along Hwy 2
Evaluation of Core City Signals	\$ -	\$ -	\$ 14,400							\$ 14,400	Analyzed signals for potential improvements
Annual Total	\$ 7,252,374	\$ 6,664,464	\$ 10,619,914	\$ 10,305,224	\$ 11,271,100	\$ 14,062,580	\$ 6,968,634	\$ 6,635,803	\$ 5,063,530	\$ 78,843,622	

\*Additional grant funding has been requested, including ~\$20M for 88th Avenue (via RAISE grant), ~\$13M for Vasquez (via INFRA grant)



# City Council Q&A from August 9<sup>th</sup> con't

---

## ARPA Funding Guidance

- Covered period: 03/03/2021 to 12/31/2024
- Costs must be incurred by 12/31/2024
  - Incurred means a “financial obligation” exists (order placed, contract entered, or subaward given)
- Costs must be expended by 12/31/2026
- Sub-recipient monitoring (when applicable)
- Uniform Guidance must be followed
- Internal Controls (written policies/procedures, risk assessment, record maintenance)



# ARPA Funding Allowable Uses

---

- Support Public Health Response
- Mitigate Economic Impact
- Serve Most Affected Communities
- Water, Sewer or Broadband Infrastructure
- Revenue Replacement
- Premium Pay
- Homelessness



# ARPA Significant Ineligible Uses

---

- Offset revenue loss due a cut in taxes
- Deposit to pension fund
- Debt service
- Settlements
- Rainy day funds
- Financial reserves
- General infrastructure spending outside of water, sewer, and broadband investments



# ARPA Funding Revenue Replacement

- Based upon revenue replacement calculation established by U.S. Treasury
- Calculation must be provided to U.S. Treasury as part of reporting requirements
- Funds claimed as revenue replacement can be used for “government operations”
- Must describe how revenue replacement funds are allocated as part of reporting requirements
- The City claimed the entire first tranche of ARPA allocation (potentially more) as revenue replacement



# ARPA Funding Reporting

.....●  
Reporting requirements for Cities with population below 250,000 receiving more than \$5 million in funding:

1. Interim Report

- Due 08/31/2021 (one-time report covering period of Award Date to 09/30/2021)

2. Project and Expenditure Report

- Due 10/31/2021 and then 30 days after the end of each quarter thereafter





# ARPA Funding Direction

How would Council like to proceed with use of ARPA funding:

- ARPA Ideas Spreadsheet (suggestions provided by City Departments)
- Homelessness project(s)
- Allowable 2022 budget items
- Other?

General direction re: plans to finalize 2022 Budget required at this time.



# Where to Find Additional Budget and Financial Information

---

- **Main Budget & Financial Reports Webpage:**  
<https://c3gov.com/financialreports>
- **2021 Adopted Budget:**  
<https://www.c3gov.com/home/showdocument?id=11903>
- **2021 Budget at a Glance:**  
<https://www.c3gov.com/home/showpublisheddocument?id=12131>
- **2020 Comprehensive Annual Financial Report (CAFR):**  
<https://www.c3gov.com/home/showpublisheddocument/13626/637604653299030000>
- **2020 Popular Annual Financial Report (PAFR):**  
<https://www.c3gov.com/home/showpublisheddocument/13996/637632400316395612>
- **OpenGov Portal:**  
<https://c3gov.opengov.com/>

